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Yenching
Admin.
Yenching University Committee
of the UBCC 1945-1948

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MINUTES OF AD HOC MEETING

YENCHING UNIVERSITY COMMITTEE

2:00 P.M., Wednesday, September 19, 1945
Room 900, 150 Fifth Avenue, New York, N.Y.

List of Members

ABCFM	*Wm. H. Danforth	Harold S. Matthews	Mrs. C. C. Pratt
	Leslie R. Rounds	Amy Ogden Welcher	
L.M.S.	T. Cocker Brown	*Rufus M. Jones	Mrs. Henry Pfoiffer
Meth.	Ralph B. Lloyd	*E. M. McBrier	
Meth.W.D.	Louise Robinson		Howard F. Lowry
Presb.USA	*Mrs. C. H. Corbett	*Sidney D. Gamble	Dr. H. P. Van Dusen
	*Mrs. T.N. Pfeiffer	Girvan N. Snider	Mrs. C. C. Parlin
Members	Mrs. J. M. Avann	F. D. Gamewell	Josephine L. Rathbone
at	Mrs. R.G. Burlingham	Mrs. Douglas Horton	Mrs. F. Louis Slade
Large	Mrs. S. McC. Cavert	Mr. Henry R. Luce	Mrs. Robert E. Speer
	*Arthur V. Davis	Mrs. Maurice T. Moore	Dr. A. L. Warnshuis
	Mrs. John H. Finley	*Dr. Eric M. North	
Guests:	*Dr. Y. P. Mei, *Dr. Frank T. Cartwright		
Staff:	*Mr. E. H. Ballou	*Mr. C. A. Evans	
	*Mr. Charles H. Corbett	*Mrs. W. Plumer Mills	

Those whose names are starred were present.

OPENING OF MEETING

Dr. North, acting as Temporary Chairman of the Trustees of the United Board for Christian Colleges in China, called the meeting to order and asked Dr. Jones to lead in prayer.

Dr. North then explained the status of the meeting. He said that with the formation of the United Board, the corporation known as the Trustees of Yenching University ceased to exist, and yet the Yenching University Committee of the United Board would not be appointed until September 25. Nevertheless as it was necessary to send immediate replies to urgent messages received from China in regard to Yenching University he had called together the persons nominated by the Preparatory Committee for membership on the Yenching University Committee. This meeting would therefore be advisory in nature, all actions taken being referred to the United Board for ratification.

SUMMARY OF PRESENT SITUATION

Mr. Ballou summarized information received in letters from Dr. Stuart, supplemented by a conversation with Dr. Henry S. Houghton of the Peiping Union Medical College and by recent radiograms from China.

Present plans call for continuance of the work in Chongtu for the present academic year, but classes for freshmen and sub-freshmen will be started in Peiping on October 10, 1945, using faculty members available there. After the opening Dr. Stuart will probably come to America arriving perhaps in November.

The buildings in Peiping are intact but the power house has been gutted. All furniture, mechanical installations, metal fixtures and science equipment have been removed. The library has suffered least and most of the books are probably recoverable.

A rough preliminary estimate made by the Controller, Mr. Stephen Tsai, indicates that the following funds will be needed:-

Rehabilitation of Physical Plant	\$ 500,000 to \$ 750,000
Equipment	\$1,000,000 to \$1,500,000
Current Budget Peiping	\$ 100,000 to \$ 125,000
Obligations to Staff for balance of year 1941-42	\$ 40,000

REPORT ON FUNDS AVAILABLE

The Assistant Treasurer, Mr. Evans, presented a tabulation of funds in New York available for Yenching University. (See Appendix A).

In view of the fact that the Controller had estimated that it would take about \$40,000 to meet obligations to the Chinese staff in Peiping for the balance of the year 1941-42, and the books showed that there was available for this item the sum of \$43,778.20, it was

VOTED to recommend that the Treasurer be authorized to make available to Dr. Stuart the sum of \$43,700.00 for payment of back salaries to the Chinese staff of Yenching University who remained in Peiping.

In regard to the cost of conducting classes for freshmen and sub-freshmen in Peiping, estimated at from \$100,000 to \$125,000, it was

VOTED to recommend that \$50,000 from the funds held in New York subject to the control of the Yenching Board of Managers in China, be applied to the expense of conducting classes in Peiping for freshmen and sub-freshmen during the coming academic year, and that the Board of Managers be asked to join with the United Board in concurrent requests to United China Relief for an additional \$50,000 for the relief portion of the Peiping budget.

It was also

VOTED to recommend that the Treasurer be authorized to make available up to \$25,000 from unallocated plant funds, for cleaning up the plant of Yenching University preparatory to operation this winter.

REQUEST FOR DR. MEI'S RETURN

Dr. Mei reported that an urgent request had come to him from Professor Ma, who is acting in his place at Chengtu, asking him to return to China as soon as possible. This he would be glad to do, were it not for obligations to the State Department which he had hitherto been unable to fulfill on account of the state of his health, nor would it be wise to start back now if he were likely thereby to miss meeting Dr. Stuart here. After discussion it was agreed that it is advisable for Dr. Mei to stay in America till January 1946, and that a radiogram should be sent to China expressing this opinion and also the various financial recommendations. It was therefore

VOTED that the following radiogram be sent to Mr. Hausske, the Yenching Controller in Chengtu, for transmission to Dr. Stuart:
STUART YOUR LETTER AND HAUSSKES CABLE RECEIVED STOP TRUSTEES

ADVISE AVAILABLE SETTLEMENT PEIPING CHINESE FACULTY SALARIES
1941-42 \$43,700 SUGGEST APPLY UCR THROUGH FENN ADDITIONAL FACULTY
RELIEF STOP AVAILABLE CAMPUS CLEANUP \$25,000 INITIAL STOP
AVAILABLE FROM MANAGERS FUNDS OPERATING EXPENSES \$50,000 MAKE
APPLICATION UCR CONCURRENTLY WITH US BALANCE NEEDED STOP URGE
THOROUGH CONSULTATION FENN STOP ANTICIPATE YOUR RETURN NOVEMBER
STOP OBLIGATIONS STATE DEPARTMENT PERSONAL HEALTH AND DESIRE
TRUSTEES CONFERENCE YOURSELF HOLD MEI UNTIL JANUARY STOP WARMEST
GREETINGS PEIPING STAFF.

ADJOURNMENT

There being no further business, the meeting adjourned.

Earle H. Ballou

Secretary pro tem of the
Trustees of the United Board for
Christian Colleges in China

YENCHING UNIVERSITYPLANT

<u>University</u>		<u>Credits</u>
General Funds (Unallocated)		\$ 65,592.44
Income for Residences	\$ 16,897.94	
Used for Residences	<u>15,825.92</u>	1,072.02
Presbyterian Jubilee Balance		5,000.00
Income on Building Funds		<u>42,656.95</u>
		\$114,321.41
Less: Unallocated Plant Charges		<u>39,380.74</u>
	Balance	\$ 74,940.67
<u>Woman's College</u>		
General Funds (Unallocated)	93,613.54	
Boyd Gymnasium Balance	3,047.95	
Income on Building Funds	<u>19,072.88</u>	
	115,734.37	
Unallocated Land Chgs.	\$31,545.59	
" Equipment Chg.	<u>35,798.87</u>	<u>48,389.91</u>
		\$123,330.58
TOTAL PLANT CASH AVAILABLE		

RESERVE FOR FACULTY

Faculty Reserve Balance		\$ 20,581.91
Chinese Faculty Reserve Balance		23,707.76
Included in Current Budget		<u>20,070.44</u>
		\$ 64,360.11

CURRENT

Managers Funds		\$150,000.00
Income on Managers Funds		14,288.79
Rehabilitation Gifts		2,000.00
Reserve Dept. Nat'l Science		<u>8,445.05</u>
		\$174,733.84
Less: Reserves for Trust Funds	\$50,000.	
" " Special Funds	8,000.	
" " Wheeler Fund	<u>35,000.</u>	<u>93,000.00</u>
	BALANCE	\$ 81,733.84

MINUTES OF FIRST MEETING

YENCHING UNIVERSITY COMMITTEE

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

2:00 P.M., Thursday, December 6, 1945

Room 900, 150 Fifth Avenue, New York, N.Y.

ATTENDANCE

Members

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|-----------------------------------|--------------------------|
| * Mrs. J. M. Avann | Mr. E. M. McBrier |
| Dr. T. Cocker Brown | Mrs. Maurice T. Moore |
| Mrs. R. G. Burlingham | Dr. Eric M. North |
| Mrs. Samuel McCrea Cavert | * Mrs. Charles C. Parlin |
| * Mrs. Charles H. Corbett | * Mrs. Timothy Pfeiffer |
| Mr. William H. Danforth | Mrs. Clifford C. Pratt |
| Mr. Arthur V. Davis | * Dr. Josephine Rathbone |
| * Mrs. John H. Finley | Miss Louise Robinson |
| * Dr. Sidney D. Gamble (Chairman) | Mr. Leslie R. Rounds |
| Dr. Frank D. Gamewell | Mrs. F. Louis Slade |
| Mrs. Douglas Horton | * Mr. Girvan N. Snider |
| * Dr. Rufus M. Jones | Mrs. Robert E. Speer |
| Dr. Howard F. Lowry | Dr. Henry P. Van Dusen |
| Mr. Henry R. Luce | Dr. A. L. Warnshuis |
| Dr. Harold S. Matthews | * Miss Amy Ogden Welcher |

Staff

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|--------------------------|------------------------|
| * Mr. Earle H. Ballou | * Mr. C. A. Evans |
| * Mr. Charles H. Corbett | * Mrs. W. Plumer Mills |

Guest

- * President J. Leighton Stuart

Persons whose names are starred were present. Regrets for non attendance were received from Mrs. Burlingham, Mr. Danforth, Mr. Davis, Mrs. Horton, Dr. Lowry, Mr. Luce, Dr. Matthews, Miss Robinson, Mr. Rounds, Mrs. Slade, Mrs. Speer, Dr. Van Dusen, Dr. Warnshuis.

OPENING OF MEETING

The meeting was called to order by the Chairman, Dr. Sidney D. Gamble. Dr. Rufus Jones offered the opening prayer.

STATEMENT BY DR. J. LEIGHTON STUART

The Chairman warmly welcomed Dr. Stuart on behalf of the Committee and asked him to tell of his experiences and of the reopening of Yenching University.

Dr. Stuart said that when he was in solitary confinement he was aware that many were praying for him, but he had not thought it possible there could be such an amount of sympathy as he had found on his release. The way Yenching had continued its work between 1937 and 1941 had appealed to the Chinese Government and had convinced the people that the institution was devoted to the welfare of the

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nation. It became a haven for students in the area occupied by the Japanese. On coming out of confinement he had found even greater goodwill toward Yenching.

When he saw that the end of the war could not be long delayed, he decided to reopen the institution in some form or other as soon as possible, with a faculty free from collaborationists. Word was circulated that only those persons who were re-invited would be considered members of the faculty.

The effort to open the institution, in spite of the fact that it had been stripped of furniture and equipment caught the imagination of the Chinese people and a campaign was started for funds to meet immediate needs. The goal was set at \$50,000,000 (FRB) and Dr. Stuart personally undertook to secure \$30,000,000 of this amount in Tientsin. Prominent bankers and business men were asked to be members of the campaign committee and they not only accepted the invitation but said they would do the work themselves. This Tientsin Committee raised \$45,000,000 (FRB) with a cheerfulness that was worth more than the money. Many people contributed without waiting to be asked. Alumni did their share though most of them were young and had little to give, for they had not yielded to the temptations to make money by devious methods during the Japanese occupation.

The total amount contributed in the campaign was well over \$100,000,000 in North China currency (FRB) and this has enabled the institution to operate, for there has been no way by which money from the United States could be sent to Peiping.

Some of the equipment which had first seemed lost has been recovered. It was found that the books from the library had been carried into the city and dumped in two or three places there, probably with the intention of shipping them to Japan when transportation was available. Yenching demanded that they be brought back. A similar demand was made for the University's motor cars and trucks. In response, the Japanese Commander gave his own handsome car, as well as several other cars.

Then it was discovered that many of the Yenching chairs had been taken to the Peking National University for the puppet institution operating there. Yenching demanded 800 of these chairs and they were duly returned. Most of the iron beds were still on the campus, being used in the Japanese military hospital. On two occasions the Japanese, on being asked to restore certain equipment or give the equivalent in money, paid over \$20,000,000 (FRB).

The goodwill which he had met in North China, as well as his experiences on his trip to Chengtu, had strengthened his belief that Yenching has won a place which can scarcely be overstated. This is a challenging fact for it involves a recognition that Christian institutions create a type of character not produced by other schools. The United Nations Organization has come as a surprise to the Chinese and they regard it with misgivings because they do not feel ready for the role assigned to China.

Two special problems confront the University: (a) Personnel -- selecting only the very best of the former teachers, and securing others of high calibre to fill vacancies. (b) Funds -- to supplement the income from endowment and provide for the essential needs, such as securing scientific equipment and restoring the power plant.

On being asked by the Chairman to comment on his internment experiences Dr. Stuart said that he had suffered much less than most other internees. The

Minutes First Meeting Yenching
University Committee

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Japanese apparently thought that by confining Dr. Houghton and Mr. Bowen of the Peiping Union Medical College and Dr. Stuart of Yenching University, in such a way that they could not communicate with the outside world, they would be able to stamp out the influence of these two institutions which they most feared and hated. The effect was exactly the opposite. To the people, the men thus treated seemed to be martyrs sacrificed on the altar of Chinese national welfare.

Very fortunately the Swiss established a branch consulate in Peiping with Professor Hoeffli of the Peiping Union Medical College as Consul, and Professor de Vargas of Yenching University as Vice-Consul. These men arranged for food to be sent to Dr. Stuart and his companions three times a week. A Norwegian woman missionary, stranded in Peiping, gladly responded to the request that she assume responsibility for marketing for the three internees. In addition she herself cooked a special Norwegian meal which was sent in every Saturday and was eagerly anticipated. The three internees resolved that they would keep themselves fit and carry on civilized life. They kept themselves occupied with study and games. The most trying features were the loneliness and monotony and the cramped quarters in which they were forced to live for three years, eight months and eight days. Dr. Stuart said that he now has a glimmering of what eternity means.

Twelve Chinese Yenching professors were imprisoned for terms varying from four to six months. Though they suffered no actual torture, they were stripped of their clothes in spite of the cold weather and were placed in cages where they could not stretch out. They had no bedding except what friends sent in to them, and were provided with only a minimum of food and water. All became ill. Yet they retained their confidence in the future and all came out victorious.

The Japanese were in process of erecting six large buildings near the power plant, but when word came of the Japanese capitulation, the workmen immediately absconded leaving everything behind. The buildings were intended to house an alcohol factory and as a part of the plan a spur of the railroad had been built to the campus, extending almost to the gymnasium.

One of the Yenching gardens, which had previously been an experiment station under the College of Agriculture of the University of Nanking, was selected by the Japanese as a place of storage. Before the campus was returned to Yenching the gasoline, ammunition and explosives were removed, but there remained stocks of cement, medical supplies, cereals, horse shoes and yellow shoe polish, this last in unbelievable quantities. Technically all these belong to the Chinese Government.

Mr. Sam Dean is back as full-time engineer and it is hoped the Presbyterian Mission will allow him to remain in this capacity. A former student named Liao, who was interned because he was born in Hawaii, is now Mr. Dean's assistant and is happy and competent in his work.

Many of the more important North China industrialists came to Dr. Stuart offering to foot the bills if Yenching would establish an engineering school. Yenching has had a two-year pre-engineering course. The present proposal is to add three additional years during which students would alternately spend six months on the campus and six months as apprentices in factories. This plan would not interfere with the continuance of Mr. Dean's school where he trains middle school graduates to become mechanics and skilled workmen. To have all these industrial firms coming to Yenching -- they have now organized themselves into committees -- gives one more chance for cooperation.

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Minutes First Meeting Yenching
University Committee

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The faculty group in Peiping is at present short of senior American personnel. Most of those who came back from Weihsien were British. The group in Chengtu has done very creditably in spite of many difficulties and has provided for many students. There are a number of teachers on the Yenching staff in Chongtu who Dr. Stuart and Dr. Mei think should not be invited to go to Peiping. When this becomes known, there may be a disintegration of morale in Chengtu which may necessitate an earlier transfer to Peiping.

The Chairman thanked Dr. Stuart for his very interesting report and expressed the hope that there would be an early opportunity for the members of the Committee and Dr. Stuart's many friends in this vicinity, to honor him in a social function.

APPOINTMENT OF INTERIM COMMITTEE

It was reported that the Trustees of the United Board had authorized each of the College and University Committees to appoint an Interim Committee, to act as an executive committee. It was accordingly

YUC-1 VOTED:- that an Interim Committee of seven members be appointed by the Chair to perform the customary functions of an executive committee.

The members appointed were: Dr. Gamble, Dr. North, Mr. Rounds, Mr. Snider, Mrs. Moore, Mrs. Corbett, Mrs. Parlin with Mr. McBrier ex officio.

ADJOURNMENT

There being no further business the meeting adjourned.

Charles H. Corbett
Recording Secretary

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Dr. Winfield

MINUTES OF MEETING

YENCHING INTERIM COMMITTEE

9:30 A.M., Wednesday, January 9, 1946
Room 900, 150 Fifth Avenue, New York, N. Y.

ATTENDANCE

Members of the Committee

*Mrs. Charles H. Corbett
*Dr. Sidney D. Gamble (Chairman)
*Mrs. Maurice T. Moore
Dr. Eric M. North

Mrs. C. C. Parlin
*Mr. Leslie R. Rounds
*Mr. Girvan N. Snider
*Mr. E. M. McBrier, ex officio

Guests

*Dr. J. Leighton Stuart

*Dr. Y. P. Mei

Staff

*Mr. E. H. Ballou
*Mr. Charles H. Corbett
*Mr. C. A. Evans

*Mrs. W. Plumer Mills
*Dr. Gerald F. Winfield

Those whose names are starred were present.

OPENING PRAYER

The Chairman, Dr. Gamble, called the meeting to order and asked Dr. Stuart to lead in prayer.

FINANCIAL ASSISTANCE TO CHINESE FACULTY MEMBERS

Dr. Stuart then presented the plight of a group of Chinese faculty members who had suffered most severely during the Japanese occupation. Because of their unswerving loyalty to the University and its ideals, they had found it extremely difficult to earn a livelihood and had been forced to sell their possessions. He had been requested to arrange for special financial assistance to these persons, without embarrassing them by publicity, the amount involved being about \$15,000 (US)/ He felt that such assistance was very desirable as the persons concerned are invaluable to the institution.

It was pointed out in the discussion that the Associated Boards' Restoration Fund contains in its estimates an item of \$828,000 for the re-outfitting of faculty members. It was suggested that Yenching might advance the \$15,000 requested by Dr. Stuart, with the prospect of being reimbursed later from the proceeds of the campaign. It was also suggested that a radiogram be sent to the Yenching controller inquiring whether there was any balance remaining from the sum of \$43,700 appropriated on September 19, 1945 (confirmed by the United Board on September 25), "for payment of back salaries to the Chinese staff of Yenching University who remained in Peiping."

After further discussion, it was

YI-2 VOTED that this Committee hereby express its approval in principle of the proposals of Dr. Stuart to expend \$15,000 for the relief of faculty members in special need of assistance, and ask Dr. Stuart, the Treasurer

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and the executive staff to work out the steps by which this may be done.

MEMORIAL MINUTE ON MRS. HENRY PFEIFFER

Attention was called to the death of Mrs. Henry Pfeiffer on January 8, 1946. Mrs. Pfeiffer was for many years a member of the Yenching Board of Trustees, and a loyal friend of the institution. It was

YI-3 VOTED to enter upon the minutes a statement of appreciation of the services of Mrs. Henry Pfeiffer to Yenching University and to send a copy to the family with an expression of sympathy.

The memorial minute follows:

The Yenching University Committee has learned with deep regret of the death of Mrs. Henry Pfeiffer on January 8, 1946. Mrs. Pfeiffer became a member of the Trustees of Yenching University on October 20, 1938 and served faithfully for seven years, giving most generously of her time and means toward the establishing and building up of the work of the University in China. Mrs. Pfeiffer was wholeheartedly devoted to the cause of Christian education the world over and through this means established a wide circle of friends who have been enriched by knowing her and working with her.

The Yenching University Committee records its sorrow upon this parting of the ways but rejoices in the associations which have been formed and which will be a lasting testimony to the Christian devotion of a great person.

PLANS FOR DEAN WILSON

Dr. Stuart reported that he had requested Dr. Stanley Wilson, Dean of the College of Natural Sciences of Yenching University, to resign at the end of the first semester from Pomona College where he has been teaching temporarily, and to come to New York to give his full time to the matter of supervising the replacement of the scientific equipment lost during the war. Dr. Stuart brought with him from China a list of the requirements of the various departments with notes indicating which items can be made in China. Dr. Wilson will explore the possibilities of securing gifts of apparatus as well as opportunities to buy surplus Army and Navy supplies. He is planning to return to Peiping in time for the fall term. There will be travel and other expenses to meet in connection with Dr. Wilson's work. The American Board will provide the customary furlough salary, which may need to be supplemented while he is living in New York away from his family. It was estimated that the total expense involved might amount to \$1,500 up to June 30, 1946. Inasmuch as the Yenching University Committee cannot make interim appropriations to exceed \$1,000 without the approval of the United Board, it was

YI-4 VOTED to ask the United Board to authorize Yenching University to finance the expenses of Dr. Stanley Wilson up to \$1,500 in connection with his work of replacing scientific equipment.

PROPOSALS FOR A SCHOOL OF ENGINEERING

Dr. Stuart explained in detail the proposal for the establishment of a School of Engineering at Yenching, a matter briefly referred to in his statement to

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the Yenching University Committee on December 6, 1945. He said that the industrialists who had come to him with the proposition included representatives of the leading mining administration, of an extensive cement plant, the largest textile mill in North China, and of the principal glass works - in short the main industries maintained in North China by Chinese. There are other engineering schools but the graduates are not satisfactory because they have not had sufficiently practical training and are often averse to using their own hands in industrial processes. The proposal is that in addition to the two-year pre-engineering courses previously given at Yenching, there be added three years of engineering training during which students will spend alternately six months on the campus and six months in a factory. The industrialists are proposing to provide the equivalent of \$50,000 (US) a year for the running expenses of such a school, and they are thinking in terms of a guarantee for the first five years. They would like assistance from America in obtaining the initial equipment. A letter from Mr. Sam Dean, written to Dr. Stuart on December 18, 1945, was introduced to give supplementary information. See Appendix A.

In the discussion that followed, the question was raised as to how such a proposal would fit into the scheme worked out by the Planning Committee. In reply it was pointed out that in the face of considerable opposition to putting any missionary funds into such an expensive type of education as engineering, the Planning Committee had stated that there is need for at least one Christian college (hsueh yuan) of engineering, but that not more than one front rank center in this field can at present be maintained. The Planning Committee had in mind Hangchow Christian College as the engineering center in view of its previous work in this line, the proposal in regard to Yenching not having come to its attention.

This led to a discussion of the relative advantages of Peiping and Shanghai as centers of engineering education. Questions were raised as to the history of other enterprises of this sort which have been initially sponsored by Chinese industrialists, as for example at Lingnan, special attention being given to the prospect of continuous support.

The industrial experts who went to China with Donald Nelson were quoted as saying that they found that not more than 15% of their problem was technical, the other 85% having to do with the personal character of those in charge of production. For example, they found it hard to develop team work among different manufacturers because of mutual suspicions which militated seriously against technical efficiency. The point was made that the Christian Movement cannot afford to ignore its responsibility to infuse the essential ingredient of character development into the process of industrialization which China has initiated.

It was explained that though the Yenching alumni believe that liberal arts are fundamental, they want their alma mater to give more attention to vocational training. It was suggested that the situation in China had changed since the Planning Committee considered the matter of engineering schools and that the problem might be taken up again in view not only of the support offered by Chinese industrialists, but the probability that American and British industrialists would be willing to contribute to such a project without affecting regular missionary income.

At the end of the discussion it was

YI-5 VOTED to report to the Planning Committee of the Associated Boards that the proposal for a school of engineering at Yenching has been considered and approved by the Yenching Interim Committee, and to ask the Planning Committee to give the project early consideration.

Charles H. Corbett, Secretary

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O
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YDecember 18, 1945
Engineering Department
Yenching University, PeipingDr. J. Leighton Stuart, President,
Yenching University

Dear Dr. Stuart:

We hope it will be understood at home that though Yenching is utilizing every scrap of available old material to so patch up the plant that it can be temporarily used, that neither funds nor materials are now available to make a permanent job. All the physical plant of the University has been miserably treated and neglected, not to say torn up and in parts removed, during the past four years of Japanese occupation. Though we now have the women's campus in operation and part of the power plant going, it is at the expense of taking parts of installations from the rest of the campus. We are now beginning on that, making doors and windows from cracked wood (on the premises) and filling the cracks with putty and paint (native) and recasting fittings and radiators in our own foundry, etc. By the end of the summer we believe that all the units will be ready to use including 38 residences (as yet untouched and needing much repair). However, only the casual observer will be satisfied to have such a crocked-up plant, needing constant attention and always giving trouble. Funds will be needed to make the campus permanently good, as it was before the war. I greatly doubt that US\$1,000,000.00 will accomplish this task and also make up the loss of Science equipment, library, etc. For instance, four of our boilers are in such bad shape that we shall need new ones; patched pipes in channels cannot be seen; patched up doors and windows look O.K. to the passer by; engines which look externally O.K. have been run to death without overhauling and need many new parts, reboring, etc.

Dr. Cartwright said that the fever heat of interest in China had passed the peak in America. He gave the impression that in case there was to be any money raised for a technical college for Yenching, the campaign had better be started at once. Dr. Winfield once said that there was an American group of Industries already organized to cooperate with China Industries with an office, budget, etc. He thought they might be approached with a proposition to give \$5.00 gold for each dollar given by the North China Industries. Since North China Industries are planning to give US\$50,000.00 a year toward the salaries of professors, perhaps this organization could be approached to give \$250,000.00 a year for the next five years to put up buildings and equip them. Part of this might be given in actual equipment. It seems we ought to approach them soon since Kung Shan University in Tientsin has a technical college and Fu Jen seems to be considering one. The Catholics will be sure to try to get this support. Unless we can get it first, our position will be very weak.

Dr. C. F. Wang suggests that we ought soon to approach various American Engineering Colleges and try to interest them in each financing and sending out one of their good men for a three to five year term, to help get the Engineering College started. He especially recommends that we approach Dr. T. T. Read, head of the Mining School at Columbia (who taught in Pei Yang 1910). He thinks Columbia might send him out and that he is so interested in China that he might be willing to come. The fact that Dr. Read is in New York City would in any case make it easily possible for the China Colleges office to get in touch with him. He might be helpful in getting things started. You felt that Dr. Compton and Dr. Millican would also be willing to help. I am sure that Dean Hammond of Penn State and Professor C. L. Harris and others of that institution would help (in case they are still there).

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The University appointed Stephen Tsai, Dr. Tsai, Dr. Chu and myself a committee to work out plans for coordinating the use of Natural Science and Engineering buildings for use of all courses. We have used the tentative curriculum drafted for engineering and worked out use of Japanese erected structures and floor spaces needed for new Engineering Campus units. We are drawing those up now.

Albert Liao and Andrew Wang are doing so well on repairs and I am getting to a point where within the next few months I believe we shall have about all we can accomplish on plans for Engineering School plant before I have gotten to America and spent a year conferring with Engineering Educators there. I am more and more of the opinion that I ought to leave for America in the spring and start spending time on various campuses like Columbia, Boston Tech, California Tech, University of Cincinnati, Penn State, etc., as well as in various modern industries, assimilating that which is up to date in engineering and technical education methods and equipment. Perhaps with the aid of some of the leaders of these schools I could also learn how to contact and help the financial campaign, for the Engineering College. This should not interfere in any way with the campaign for rehabilitation of China Colleges since entirely different sources will be interested. Naturally I should, however, work in everything I did under the China Colleges Office and especially in coordination with Dr. Winfield.

After you left Mr. Liu Mao Lin gave me a General Electric Bulletin G.E.B.-62B "Laboratory and Shop Equipment Specifications for Educational Institutions." Dr. Chu and myself would, I believe, agree that the group "C" list of equipment (approximate cost \$25,000.00 U.S.A. gold, would be what we needed for present use of the Engineering School and Physics departments electrical laboratories as we plan to place them in the building erected by Japanese next to the water tower. We have made drawings to change this to Chinese style at reasonable cost and those who have seen the drawings seem to approve them. Later on, of course, we shall hope to have the big new engineering buildings with proper laboratories and larger equipment. Mr. Liu Mao Lin suggests that possibly General Electric would make a present to Yenching of this complete set of equipment. (Mr. Liu himself is evidently planning to go into the electrical importing business).

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Yours very sincerely,

/s/ Samuel M. Dean

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A meeting was held by the representatives of many of the leading, larger North China Industries together with representatives from Yenching University and from the Central Government's Economic Department. An organization for the promotion of the type Engineering College desired was formed, officers chosen, committees appointed and a general policy laid down. The following briefly states the results obtained.

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FOREMAN'S TRAINING COURSE:- (Five years total) Middle School Standard. Half Time spent in class. Half time spent in workshops.

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Planning committee to work out the coordination of the College of Natural Science with the proposed Engineering College.

COMMITTEES APPOINTED BY NORTH CHINA INDUSTRIES

Planning
Finance
Promotion

PROPOSED USE OF BUILDINGS

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All buildings to be so planned that they will coordinate with the present facilities of the Chemistry and Physics buildings to make all units available to both the College of Natural Science and the College of Engineering.

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MINUTES OF MEETING

YENCHING INTERIM COMMITTEE

9:30 A.M., Wednesday, January 9, 1946
Room 900, 150 Fifth Avenue, New York, N. Y.

ATTENDANCE

Members of the Committee

*Mrs. Charles H. Corbett	Mrs. C. C. Parlin
*Dr. Sidney D. Gamble (Chairman)	*Mr. Leslie R. Rounds
*Mrs. Maurice T. Moore	*Mr. Girvan N. Snider
Dr. Eric M. North	*Mr. E. M. McBrier, ex officio

Guests

*Dr. J. Leighton Stuart	*Dr. Y. P. Mei
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Staff

*Mr. E. H. Ballou	*Mrs. W. Plumer Mills
*Mr. Charles H. Corbett	*Dr. Gerald F. Winfield
*Mr. C. A. Evans	

Those whose names are starred were present.

OPENING PRAYER

The Chairman, Dr. Gamble, called the meeting to order and asked Dr. Stuart to lead in prayer.

FINANCIAL ASSISTANCE TO CHINESE FACULTY MEMBERS

Dr. Stuart then presented the plight of a group of Chinese faculty members who had suffered most severely during the Japanese occupation. Because of their unswerving loyalty to the University and its ideals, they had found it extremely difficult to earn a livelihood and had been forced to sell their possessions. He had been requested to arrange for special financial assistance to these persons, without embarrassing them by publicity, the amount involved being about \$15,000 (US). He felt that such assistance was very desirable as the persons concerned are invaluable to the institution.

It was pointed out in the discussion that the Associated Boards' Restoration Fund contains in its estimates an item of \$828,000 for the re-outfitting of faculty members. It was suggested that Yenching might advance the \$15,000 requested by Dr. Stuart, with the prospect of being reimbursed later from the proceeds of the campaign. It was also suggested that a radiogram be sent to the Yenching controller inquiring whether there was any balance remaining from the sum of \$43,700 appropriated on September 19, 1945 (confirmed by the United Board on September 25), "for payment of back salaries to the Chinese staff of Yenching University who remained in Peiping."

After further discussion, it was

YI-2 VOTED that this Committee hereby express its approval in principle of the proposals of Dr. Stuart to expend \$15,000 for the relief of faculty members in special need of assistance, and ask Dr. Stuart, the Treasurer

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and the executive staff to work out the steps by which this may be done.

MEMORIAL MINUTE ON MRS. HENRY PFEIFFER

Attention was called to the death of Mrs. Henry Pfeiffer on January 8, 1946. Mrs. Pfeiffer was for many years a member of the Yenching Board of Trustees, and a loyal friend of the institution. It was

YI-3 VOTED to enter upon the minutes a statement of appreciation of the services of Mrs. Henry Pfeiffer to Yenching University and to send a copy to the family with an expression of sympathy.

The memorial minute follows:

The Yenching University Committee has learned with deep regret of the death of Mrs. Henry Pfeiffer on January 8, 1946. Mrs. Pfeiffer became a member of the Trustees of Yenching University on October 20, 1938 and served faithfully for seven years, giving most generously of her time and means toward the establishing and building up of the work of the University in China. Mrs. Pfeiffer was wholeheartedly devoted to the cause of Christian education the world over and through this means established a wide circle of friends who have been enriched by knowing her and working with her.

The Yenching University Committee records its sorrow upon this parting of the ways but rejoices in the associations which have been formed and which will be a lasting testimony to the Christian devotion of a great person.

PLANS FOR DEAN WILSON

Dr. Stuart reported that he had requested Dr. Stanley Wilson, Dean of the College of Natural Sciences of Yenching University, to resign at the end of the first semester from Pomona College where he has been teaching temporarily, and to come to New York to give his full time to the matter of supervising the replacement of the scientific equipment lost during the war. Dr. Stuart brought with him from China a list of the requirements of the various departments with notes indicating which items can be made in China. Dr. Wilson will explore the possibilities of securing gifts of apparatus as well as opportunities to buy surplus Army and Navy supplies. He is planning to return to Peiping in time for the fall term. There will be travel and other expenses to meet in connection with Dr. Wilson's work. The American Board will provide the customary furlough salary, which may need to be supplemented while he is living in New York away from his family. It was estimated that the total expense involved might amount to \$1,500 up to June 30, 1946. Inasmuch as the Yenching University Committee cannot make interim appropriations to exceed \$1,000 without the approval of the United Board, it was

YI-4 VOTED to ask the United Board to authorize Yenching University to finance the expenses of Dr. Stanley Wilson up to \$1,500 in connection with his work of replacing scientific equipment.

PROPOSALS FOR A SCHOOL OF ENGINEERING

Dr. Stuart explained in detail the proposal for the establishment of a School of Engineering at Yenching, a matter briefly referred to in his statement to

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the Yenching University Committee on December 6, 1945. He said that the industrialists who had come to him with the proposition included representatives of the leading mining administration, of an extensive cement plant, the largest textile mill in North China, and of the principal glass works - in short the main industries maintained in North China by Chinese. There are other engineering schools but the graduates are not satisfactory because they have not had sufficiently practical training and are often averse to using their own hands in industrial processes. The proposal is that in addition to the two-year pre-engineering courses previously given at Yenching, there be added three years of engineering training during which students will spend alternately six months on the campus and six months in a factory. The industrialists are proposing to provide the equivalent of \$50,000 (US) a year for the running expenses of such a school, and they are thinking in terms of a guarantee for the first five years. They would like assistance from America in obtaining the initial equipment. A letter from Mr. Sam Dean, written to Dr. Stuart on December 18, 1945, was introduced to give supplementary information. See Appendix A.

In the discussion that followed, the question was raised as to how such a proposal would fit into the scheme worked out by the Planning Committee. In reply it was pointed out that in the face of considerable opposition to putting any missionary funds into such an expensive type of education as engineering, the Planning Committee had stated that there is need for at least one Christian college (hsueh yuan) of engineering, but that not more than one front rank center in this field can at present be maintained. The Planning Committee had in mind Hangchow Christian College as the engineering center in view of its previous work in this line, the proposal in regard to Yenching not having come to its attention.

This led to a discussion of the relative advantages of Peiping and Shanghai as centers of engineering education. Questions were raised as to the history of other enterprises of this sort which have been initially sponsored by Chinese industrialists, as for example at Lingnan, special attention being given to the prospect of continuous support.

The industrial experts who went to China with Donald Nelson were quoted as saying that they found that not more than 15% of their problem was technical, the other 85% having to do with the personal character of those in charge of production. For example, they found it hard to develop team work among different manufacturers because of mutual suspicions which militated seriously against technical efficiency. The point was made that the Christian Movement cannot afford to ignore its responsibility to infuse the essential ingredient of character development into the process of industrialization which China has initiated.

It was explained that though the Yenching alumni believe that liberal arts are fundamental, they want their alma mater to give more attention to vocational training. It was suggested that the situation in China had changed since the Planning Committee considered the matter of engineering schools and that the problem might be taken up again in view not only of the support offered by Chinese industrialists, but the probability that American and British industrialists would be willing to contribute to such a project without affecting regular missionary income.

At the end of the discussion it was

YI-5 VOTED to report to the Planning Committee of the Associated Boards that the proposal for a school of engineering at Yenching has been considered and approved by the Yenching Interim Committee, and to ask the Planning Committee to give the project early consideration.

Charles H. Corbett, Secretary

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YDecember 18, 1945
Engineering Department
Yenching University, PeipingDr. J. Leighton Stuart, President,
Yenching University

Dear Dr. Stuart:

We hope it will be understood at home that though Yenching is utilizing every scrap of available old material to so patch up the plant that it can be temporarily used, that neither funds nor materials are now available to make a permanent job. All the physical plant of the University has been miserably treated and neglected, not to say torn up and in parts removed, during the past four years of Japanese occupation. Though we now have the women's campus in operation and part of the power plant going, it is at the expense of taking parts of installations from the rest of the campus. We are now beginning on that, making doors and windows from cracked wood (on the premises) and filling the cracks with putty and paint (native) and recasting fittings and radiators in our own foundry, etc. By the end of the summer we believe that all the units will be ready to use including 38 residences (as yet untouched and needing much repair). However, only the casual observer will be satisfied to have such a crocked-up plant, needing constant attention and always giving trouble. Funds will be needed to make the campus permanently good, as it was before the war. I greatly doubt that US\$1,000,000.00 will accomplish this task and also make up the loss of Science equipment, library, etc. For instance, four of our boilers are in such bad shape that we shall need new ones; patched pipes in channels cannot be seen; patched up doors and windows look O.K. to the passer by; engines which look externally O.K. have been run to death without overhauling and need many new parts, reborring, etc.

Dr. Cartwright said that the fever heat of interest in China had passed the peak in America. He gave the impression that in case there was to be any money raised for a technical college for Yenching, the campaign had better be started at once. Dr. Winfield once said that there was an American group of Industries already organized to cooperate with China Industries with an office, budget, etc. He thought they might be approached with a proposition to give \$5.00 gold for each dollar given by the North China Industries. Since North China Industries are planning to give US\$50,000.00 a year toward the salaries of professors, perhaps this organization could be approached to give \$250,000.00 a year for the next five years to put up buildings and equip them. Part of this might be given in actual equipment. It seems we ought to approach them soon since Kung Shan University in Tientsin has a technical college and Fu Jen seems to be considering one. The Catholics will be sure to try to get this support. Unless we can get it first, our position will be very weak.

Dr. C. F. Wang suggests that we ought soon to approach various American Engineering Colleges and try to interest them in each financing and sending out one of their good men for a three to five year term, to help get the Engineering College started. He especially recommends that we approach Dr. T. T. Read, head of the Mining School at Columbia (who taught in Pei Yang 1910). He thinks Columbia might send him out and that he is so interested in China that he might be willing to come. The fact that Dr. Read is in New York City would in any case make it easily possible for the China Colleges office to get in touch with him. He might be helpful in getting things started. You felt that Dr. Compton and Dr. Millican would also be willing to help. I am sure that Dean Hammond of Penn State and Professor C. L. Harris and others of that institution would help (in case they are still there).

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ANNUAL MEETING

YENCHING UNIVERSITY COMMITTEE

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

2:00 P.M. Wednesday, May 15, 1946, Room 725, 156 Fifth Ave., New York

ATTENDANCE

Members

*Mrs. J. M. Avann
Dr. T. Cocker Brown
Mrs. R. G. Burlingham
Mrs. Samuel McCrea Cavert
r) Mrs. Charles H. Corbett
Mr. William H. Danforth
Mr. Arthur V. Davis
*Mrs. John H. Finley
*Dr. Sidney D. Gamble
Dr. Frank D. Gamewell
Mrs. Douglas Horton
*Dr. Rufus M. Jones
Dr. Howard F. Lowry
Mr. Henry R. Luce
Dr. Harold S. Matthews
*Mr. E. M. McBrier

Mrs. Maurice T. Moore
Dr. Eric M. North
*Mrs. Charles C. Parlin
Mrs. Timothy N. Pfeiffer
Mr. Andrew H. Phelps
Mrs. Clifford C. Pratt
Dr. Josephine L. Rathbone
Mr. Leslie R. Rounds
Mrs. F. Louis Slade
Dr. Guy E. Snavely
*Mr. Girvan N. Snider
Mrs. Robert E. Speer
Dr. Henry P. Van Dusen
Dr. A. L. Warnshuis
Miss Amy Ogden Welcher

Guests

*Miss Grace Boynton
*Miss Mary Cookingham
*Dr. Stanley Wilson

*Dr. Louis Wolferz
*Dr. T. T. Lew
*Mrs. T. T. Lew

Staff

*Mr. Evans

*Mr. Corbett

* Present
r) Sent regrets

OPENING OF MEETING

The meeting was called to order by the Chairman, Dr. Sidney D. Gamble. The opening prayer was offered by Dr. Rufus M. Jones.

APPROVAL OF MINUTES

Consideration was given to the minutes of the meetings held during the past year. It was

YUC - 6 VOTED to approve as circulated the following minutes:
Meeting of the Yenching University Committee, December 6, 1945.
Meeting of Yenching Interim Committee, January 9, 1946.

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REPORTS AND COMMUNICATIONS FROM CHINA

Arrival of Dr. Stuart in China

It was reported that a radiogram had been received indicating that Dr. Stuart had arrived in Shanghai on April 28th. No word had yet come in regard to his reaching Peiping.

Transfer of Faculty and Students from Chengtu to Peiping

Reference was made to a radiogram from Professors Ma and Sailer which said that Yenching faculty and students in Chengtu would be starting for Peiping in May, antedating the rains, but that the route to be taken was not yet settled. In view of the fact that there was considerable congestion of all transportation facilities it was anticipated there would be considerable delays on the way.

Progress of Repairs to Buildings in Peiping

Dr. Stanley Wilson made a brief report on the information received as to the cost of repairing the science buildings. Dr. Gamble referred to a letter from Mr. Sam Dean telling of the progress of repairs, including the fact that 5,000 radiator sections had been recast and machined.

PROSPECTS FOR WESTERN PERSONNEL

The prospects for Western personnel for the coming academic year were surveyed. A list of those expected in Peiping this fall was presented; also a list of those who will be on furlough. (See Appendix A)

ACTIVITIES OF STAFF IN ENGLAND AND AMERICA

Purchase of Equipment

Reference was made to the valuable work done by members of the faculty in selecting and purchasing scientific equipment to replace losses, Dr. Stanley Wilson having spent several weeks in the office in New York giving his whole time to this important matter, and having received valuable collaboration from Professors Adolph, Band and Boring.

Dr. Wilson stated that the equipment now on order would make it possible to give, with some degree of adequacy, the science courses in the Freshman and Sophomore years.

Participation in Promotional Work

A brief summary was made of the participation of Dr. Stuart, Dr. Y. P. Mei, Dr. Porter, and others in promotional work.

Dr. Stuart's itinerary took him four times from coast to coast and included visits to Pittsburgh, Cincinnati, Louisville, Alton, Detroit, Ann Arbor, Chicago, Claremont, Pasadena, Los Angeles, San Diego, San Francisco, Salem, Portland, New York, Rochester, Philadelphia, Boston, Washington and many other places. In the course of his travels he visited the following institutions: California Institute of Technology, University of California at Los Angeles, University of Chicago, University of Cincinnati, Colgate-Rochester Divinity School, Massachusetts

Institute of Technology, Mills College, University of Michigan, University of Minnesota, Oregon State College, Occidental College, Pacific University, Princeton University, Roosevelt College, University of Southern California, Stanford University, Stevens Institute of Technology, Wellesley College, Yale University.

Special attention was called to a conference that Dr. Stuart and Dr. Porter had had with Chancellor Hutchins and members of the faculty of the University of Chicago looking to a relationship between the departments of social studies of Chicago and Yenching. The conference was highly satisfactory and will probably result in a regular exchange of faculty and students between the two institutions. Prof. Arthur Scott of the Department of History of the University of Chicago is planning to visit Yenching with his family the coming semester.

MATTERS GROWING OUT OF MEETING OF ASSOCIATED BOARDS

Note was taken of the recommendations of the Planning Committee of the Associated Boards in regard to Yenching University, namely:

"Peiping. The Committee approves of the continued maintenance of Yenching University as an institution of the highest academic standards with a program both graduate and undergraduate similar in scope to that built up before the war. It recognizes with gratification Yenching's self-restraint in withdrawing its proposal to launch a new development in engineering on a college scale despite pressure upon the University from local interests to do so, and approves the administration's announced intention of meeting these desires through the strengthening of existing departments."

It was further noted that the Planning Committee had dropped its proposals previously made for correlating Yenching and Cheeloo.

As the Planning Committee's report had been thoroughly discussed in the meetings of the Associated Boards on May 13, the Yenching University Committee felt it was not necessary to give further consideration to the report, beyond noting the sections applying to Yenching as above.

ACTIONS OF THE UNITED BOARD

Schedule for Reimbursing Western Staff for War Damages

It was reported that a study had been made of the policies of several Mission Boards in the matter of reimbursing western personnel for losses due to the war and that as a result, the Trustees of the United Board had recommended a schedule on an approximately similar basis for reimbursement of western faculty personnel not appointed by Mission Boards. It was accordingly

YUC - 7 VOTED to adopt the recommendations of the Trustees of the United Board for reimbursing western staff, not appointed by Mission Boards, for losses due to war, namely:-

1. Up to \$500 for each adult
2. Up to \$100 for each child, with a maximum of five children to a family.

Salary Schedule for Western Personnel Not Appointed by Mission Boards

Note was taken of the fact that when President Stuart was in America he had advocated that all Western personnel, not appointed by Mission Boards, in all the institutions in the United Board, be appointed by the United Board, and that the salary and terms of service be determined by the United Board. He specifically and formally requested that all Western staff of Yenching University, other than Mission Board appointees, be treated as under the United Board to take effect July 1, 1946. It was reported that in response to Dr. Stuart's appeal the Trustees of the United Board had appointed a special committee, with one member from each of the College and University Committees, to make a study of present practice in the various institutions connected with the United Board in regard to salary scales and terms of service for western faculty personnel, and to bring in recommendations for western staff appointed by the United Board. Inasmuch as this study had not been completed, it seemed desirable for the Yenching University Committee to take action in the interim. It was accordingly

YUC - 8 VOTED to adopt the following resolution:

Whereas President J. Leighton Stuart during his recent stay in America made a formal request that the United Board should appoint all western personnel not on Mission Board quotas, and should at least determine the salary basis and terms of service of such personnel, and

Whereas the Trustees of the United Board, at their stated meeting on April 18, appointed a Committee to formulate a salary basis and to report at an early date,

Therefore, pending the establishment by the United Board of a uniform basis for salary and terms of service for western personnel not on Mission Board quotas, the Yenching University Committee recommends that such western personnel on the Yenching faculty or administrative staff be paid not less than the average salary paid for the corresponding status by the American Board, the Methodist Board and the Presbyterian Board.

FINANCIAL MATTERS

In view of the fact that Yenching University is now one of the institutions participating in the United Board, financial procedures followed a pattern somewhat different from hitherto.

Reports of the Treasurer for 1944-45

The Report of the Treasurer of the Trustees of Yenching University for the Year Ending June 30, 1945, having been already presented to the Committee on Investment and Finance of the United Board, was brought before the Yenching University Committee for its information and for action on the three recommendations contained in the report. It was

YUC - 9 VOTED to approve the three recommendations contained in the Report of the Treasurer of the Trustees of Yenching University for the Year Ending June 30, 1945, namely:-

- (1) That the balance of \$5,928.38 accruing from operation be credited to the Mortgage Reserve Fund (178.2) in which there is a debit of \$647.46 and with prospects of other losses in the mortgage situation.
- (2) That the total of \$956.14 in the James W. Porter Fund income account be credited to the principal amount of \$4,980.89.
- (3) That \$3,000 from the McBrier Fund Income Account be transferred to the Endowment Section to the credit of the Principal account now totaling \$115,000.00.

The Report of the Treasurer of Yenching College for Women for the Year Ending June 30, 1945 was presented in the same way and it was

YUC - 10 VOTED to approve the two recommendations contained in the Report of the Treasurer of the Yenching College for Women for the year ending June 30, 1945, namely:-

- (1) That the balance of \$1,049.79 in the Day of Prayer Offering be credited to Accounts Payable and the Field be notified accordingly.
- (2) That the remaining surplus of \$1,401.21 be accredited to Account #170 Yenching Women's College Surplus.

Auditors' Reports

It was noted that the Auditors' Reports for 1944-45 had been examined and received by the Committee on Investment and Finance of the United Board on December 14, 1945.

Administrative Budget

The administrative budget, formerly known as the Trustees' Budget, being now a responsibility of the Committee on Nominations and Administration of the United Board rather than of the Yenching University Committee, (though it is being handled by the Associated Boards for the time being), was discussed briefly for the information of members. It was stated that there was an anticipated deficit of \$1,000.00 in the current administrative budget on Yenching's account, but this might be covered from "gifts for current needs" already received by the Associated Boards but not yet allocated.

It was noted that in the administrative budget presented to the Associated Boards on May 14th, 1946, for the year 1946-47, the amount expected from Yenching University was \$14,567.43.

Field Budget

In regard to the field budget for the current year, the hope was expressed that UCR would make available sufficient funds to balance the budget.

The budget from the field for the year 1946-47 having not yet been received, the Committee proceeded to discuss the appropriations that could be made toward the field budget from funds from the United States and Great Britain.

A schedule was presented of income that it was anticipated would be available to the United Board for the benefit of Yenching University during the year 1946-47. (See Appendix B). This showed \$38,150.00 expected on the general university account and \$53,204.44 from special funds, making a total of \$91,354.44, not counting other special funds which are still uncertain. Subtracting \$14,457.43 for administrative expenses, as budgeted by the Associated Boards, there would be \$76,787.01 for the field. It was accordingly

YUC - 11 VOTED that the Yenching University Committee recommend to the Committee on Program and Budget of the United Board (or to whatever Committee of the Associated Boards may be acting for it) that the administrative officers of Yenching University in China be assured the sum of \$76,787.01 toward the 1946-47 budget.

Medical Expenses of Dr. Y. P. Mei

There were warm expressions of appreciation of the services of Dr. Y. P. Mei to the University, especially his raising in China a ten-million-dollar fund at the expense of his own health, and it was

YUC - 12 VOTED to recommend to the United Board that the medical expenses of Dr. Y. P. Mei be paid from unassigned gifts for current needs.

It was also

YUC - 13 VOTED to instruct the Secretary to send the greetings of the Yenching University Committee to Dr. Y. P. Mei at the St. Luke's Convalescent Home.

Additional Signatures Authorized for China Accounts

The Associate Treasurer reported that the Central Hanover Bank and Trust Company is operating two accounts for the Yenching University administration in China, and that it is desirable that authorization be given for certain additional persons to sign checks. It was accordingly

YUC - 14 VOTED that the following persons be authorized to sign checks on the Field Accounts carried in the 34th Street Branch of the Central Hanover Bank and Trust Company in the names of Yenching University and Yenching University College for Women:

J. Leighton Stuart	Samuel M. Dean
Stephen Tsai	James H. Pyke
Mary Cookingham	E. M. McBrier
Margaret B. Speer	C. A. Evans

MCBRIER FOUNDATION

A letter was read from Mr. McBrier proposing certain changes in the use of the income from the McBrier Fund, whereby if the income in any year is not used by Yenching University it may be made available for other institutions connected with the United Board. A resolution proposed by the McBrier Foundation Committee to give effect to this proposal was read, for the approval of the Yenching University Committee prior to its being presented to the United Board. (Appendix C). After discussion it was

YUC - 15 VOTED to approve and recommend to the United Board for adoption, the resolution proposed by the McBrier Foundation Committee making possible a wider use of the income of the McBrier Foundation.

COMMITTEE APPOINTMENTS

It having been reported that the Trustees of the United Board had voted "that authorization be given to the appointment of Sub-Committees on Women's Education when requested by the College or University Committees concerned, and that if appointed they should include, but not necessarily be confined to the women on said College or University Committee, it was

YUC - 16 VOTED that in accordance with the authority given by the Trustees of the United Board, the women members of the Yenching University Committee be and hereby are constituted a Yenching Sub-Committee on Women's Education with power to elect its own Chairman and if it so desires, to coopt, men from the membership of the Yenching University Committee.

The Committee on Nominations and Administration of the United Board having left to the several College and University Committees, the appointment of their representatives to the Standing Committees of the Associated Boards, the Yenching University Committee proceeded to discharge this responsibility. It was

YUC - 17 VOTED to appoint the following persons to represent Yenching on the Standing Committees of the Associated Boards:-

Executive Committee:	Eric M. North, Sidney D. Gamble Alternate: Girvan N. Snider
Committee on Finance:	Girvan N. Snider, Leslie R. Rounds Alternate: Sidney D. Gamble
Committee on Promotion:	E. M. McBrier, Lloyd S. Ruland
Committee on Christian Character, Staff & Curriculum:	Mrs. Douglas Horton, Harold S. Matthews Alternate: Rufus M. Jones

ADJOURNMENT

There being no further business the meeting adjourned.

Charles H. Corbett
Recording Secretary

Minutes Yenching University Committee
May 15, 1946

PROSPECTS FOR WESTERN STAFF YENCHING UNIVERSITY 1946 - 1947
(As of May 15, 1946)

APPENDIX A.

Expected in Peiping

ABCPM
Boynton, Grace
Porter, Lucius
Wilson, Stanley

I.M.S.

METHODIST
Baker, Richard (?)
Breece, Thomas
Pyke, James
Stahl, Ruth
Wiant, Bliss

PRESBYTERIAN

Adolph, Wm.
2d semester
Sailer, Randolph
Wolferz, Louis

ICS

Burtt, Lucy

NON-MISSION

Boring, Alice
Cochran, Ann
Cookingham, Mary
Galpin, Audrey
Hague, Hilda
Hancock, Ethel
Li, Tingle, Katherine (?)
Lowenthal, Rudolph
Kramer, Martha (?)
Mitchell, Stuart
Nettles, Claudia
Payne, Edwin
Regier, Miss
*Scott, Arthur
Stuart, J. Leighton

On Furlough

ABCPM
de Vargas, Ph.
I.M.S.
Legwood, Ralph

PRESBYTERIAN

Dean, Sam
Speer, Margaret

NON-MISSION

Band, William
Shadick, Harold
Wagner, Augusta
Loehr, George

*On leave from the University of Chicago.

See corrected copy
Minutes of Trustees
WBCC, Oct. 2, 1946

Minutes Yenching University
Committee, May 15, 1946

APPENDIX B.

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

ANTICIPATED INCOME FOR YENCHING UNIVERSITY, 1946 - 1947

General University

American Board	\$ 750.00	
London Missionary Society (Pd. in China)....	1,000.00	
Methodist Board.....	2,280.00	
Presbyterian Board.....	2,500.00	
General Endowment Income.....	30,000.00	
Bashford Memorial Maintenance.....	820.00	
	<u>\$38,150.00</u>	\$38,150.00

Special Funds

Princeton-Yenching Foundation.....	\$12,000.00	
Harvard-Yenching Institute.....	22,368.44	
Natural Science Endowment.....	11,500.00	
Harkness Endowment.....	3,814.00	
Thompson Endowment.....	663.00	
Gamewell Professorship.....	1,342.00	
Scranton-Luce Social Center.....	17.00	
Luce Scholarship Fund.....	1,000.00	
Miscellaneous Scholarship Funds.....	500.00	
	<u>\$53,204.44</u>	<u>\$53,204.44</u>

		\$91,354.44
Less: Home Administration and Promotion.....		<u>14,457.43</u>
Available for the field.....		<u>\$76,787.01</u>

Other Special Funds

Presbyterian Board Vacancy.....	\$ 3,000.00	
Current Gifts.....	5,000.00	
Sustaining Funds.....	<u>Unknown</u>	
	<u>\$ 8,000.00</u>	

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To the Yenching University Committee and
the Corporation or Trustees of the
United Board for Christian Colleges in China

Dear Friends:

The operation of the "McBrier Foundation for Biblical Instruction and Christian Work" has recently been the subject of discussion by Mr. McBrier, the donor, President Stuart, and the Special Committee thereon (E. M. North, Wynn C. Fairfield, and Sidney D. Gamble). For a number of years it has been apparent that the income of the Fund was larger than Yenching University was requiring at the then current rates of exchange and than was felt to be needed by President Stuart under the conditions existing at the University.

Because of Mr. McBrier's desire to adapt the Foundation more fully to the fulfillment of his hopes for it and because of the opportunity afforded therefor by the consolidation of the Trustee Boards of a number of the Christian Colleges, proposals supported by all of the persons above named are herein presented, with Mr. McBrier's endorsement indicated by his signature hereon, for the approval (1) of the Yenching University Committee and (2) the Corporation or Trustees of the United Board.

The purpose of the Foundation as set forth in the resolution of acceptance of the Yenching Trustees June 19, 1929 is essentially to aid carrying on Christian work among the students, outside of the curriculum, by meetings, lectures, personal evangelism, extracurriculum Bible study etc., with a view to relating the individual student to Christ. No change in the purpose or in limitations upon the use of the income is proposed except that which restricts it to Yenching University.

The undersigned accordingly recommend that the following resolution be approved by the Yenching University Committee and adopted by the Corporation:

WHEREAS, on June 19, 1929 the Trustees of Yenching University accepted a gift of \$100,000 from Mr. and Mrs. E. M. McBrier, to be known as the McBrier Foundation for Biblical Instruction and Christian Work and to be administered in accordance with terms set forth in the action of acceptance of the Executive Committee of said Trustees; and

WHEREAS, the United Board for Christian Colleges in China is the successor of said Trustees; and

WHEREAS, Mr. E. M. McBrier and the McBrier Foundation Committee recommend the amendment of the terms as hereinafter stated, (Add, after the Yenching University Committee has acted: "and Whereas the amendment has been approved by the Yenching University Committee of the United Board")

Now, therefore, be it resolved, that Action E-2623 of the Executive Committee of the Trustees of Yenching University, June 19, 1929 being the terms of acceptance of the fund of the McBrier Foundation, be and hereby are amended as follows:

(1) Add, after section "(b)" the following:
(c) In the event that the income of the Fund shall be more than may be usefully expended at Yenching University, the income may be applied under the same conditions at any of the other colleges related to the United Board for Christian Colleges in China.

(2) Re-letter the succeeding paragraphs "(d)" and "(e)" respectively, and amend the paragraph now to be numbered "(d)" by striking out "the Peking University (Yenching University)" and inserting "any of the colleges related to the United Board for Christian Colleges in China" so that the first clause shall read, "The Trustees agree, that in the event that future conditions should be such that work could not be conducted in any of the colleges related to the United Board for Christian Colleges in China, then" etc.

Signer:

McBrier Foundation Committee

E. M. McBrier

Wynn C. Fairfield
Sidney D. Gamble
Eric M. North

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REPORT OF THE TREASURER

TRUSTEES OF YENCHING UNIVERSITY

JUNE 30, 1945

Yenching University at Chengtu in Free China continued operations during the past year with ever increasing hope of liberation of its home campus in Peiping. Once there were signs of weakening, when the Japanese advanced in Central China, bringing havoc in some areas. But the tide turned and victory seemed assured at the close of the school year.

The University was accorded additional honors when the U. S. State Department selected Dr. Y. P. Mei, Acting President, as an intercultural representative and brought him to America.

Here in the United States the usual mailings of literature were made and good results secured. The administrative office answered many calls regarding the safety of Dr. J. Leighton Stuart at Peiping and the work performed in the interest of Yenching seems to have more than kept pace with former years.

This report is based upon figures contained in the following papers attached herewith:

- (a) Trial Balance Sheets (Pages 7,8,9,10,11.)
- (b) Budget Analysis (Page 12)
- (c) Consolidated Balance Sheet (Page 13)
- (d) List of Securities as of June 30, 1945 (Pages 14,15,16,17.)

The figures in this report have been checked by our auditors, Messrs. Chambellan, Berger and Welti.

ENDOWMENT SECTION

During the past twelve months there was an increase of \$47,412.63 in the Endowment Section funds. The source of increase and charges are shown below:

	<u>Increase</u>
Gift in General Endowment Funds	\$ 25.00
Balance of 1943-44 surplus transferred to Stabilization Fund	2,447.23
Stabilization Fund - Income	254.32
Educational Funds for Foreign Children - Income	44.51
Trowbridge Scholarship Fund - Gift	2,000.00
McBrier Scholarship Fund - Gift	1,245.00
Wallace Property Adjustment Account transferred to Plant Section	947.64
Net profit on Sale of Securities during the year	43,408.31
	<u>\$50,372.01</u>
Less decrease in funds:	
Payment to E. O. Wilson-Educational Funds for Foreign Children	2,959.38
	<u>\$47,412.63</u>

From the foregoing schedule it will be seen that the total increase was due largely to profit on Sale of Securities. As a result of sales and purchases previous, "Loss on Sale of Securities" was decreased from \$284,075.40 June 30, 1944 to \$240,667.09 June 30, 1945.

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This net increase of \$47,412.63 is reflected in the changes in assets as follows:

Increase in:		
Consolidated Endowment Investments		\$65,657.07
Swiss Committee Investments		3,000.00
Savings Bank Accounts		188.36
		<u>\$68,845.43</u>
Less Decrease in:		
Cash Awaiting Investment		21,432.80
		<u>\$47,412.63</u>

A complete list of securities held in the investment portfolio is attached herewith (Pages 14,15,16,17.) This list shows the nominal income to be \$64,925.63.

The actual gross income from all sources during 1944-45 was \$69,939.06 or 3.82%. This was prior to any deduction for items chargeable to income, i.e. custodian fees, professional services, reserves for real estate losses, etc.

PLANT SECTION

There was a net decrease of \$2,918.99 in Plant Funds during the year 1944-45 which was due to the following changes:

Loss on Wallace Property Contracts		\$ 8,278.13
Less Income - Invested General Bldg. Funds	\$ 3,196.47	
Profit on Sale of Securities	2,122.67	
Income on Wheeler Collateral	40.00	
		<u>5,359.14</u>
Net decrease -		<u>\$ 2,918.99</u>

On the expenditure side of the Plant Section the cash was decreased by	14,660.09
While the investments were increased -	<u>11,741.10</u>
	<u>\$ 2,918.99</u>

It will be noted that these changes produced a cash overdraft of \$4,141.78 which will be reduced by income from invested funds.

During the year the following changes in securities were made:

Sold	500 Shares National Lead Co.
	200 " Thompson Products
Purchased	1,000 " Philadelphia Electric
	10,000 Philadelphia Electric Bonds

CURRENT SECTION

Current income showed a decrease of \$12,721.73 due to the smaller U. S. dollars receipts of Sustaining Funds. However, Yenching received L.C.\$12,895,615.82 from United China Relief sustaining funds due to the greatly increased rate of exchange in operating through the United Clearing Board.

The following figures show the income and expenditures for the year as compared with 1943-44. It will be noted that Gifts for Current Needs were included with the Sustaining Funds for the year 1943-44 but not in 1944-45:

Source	INCOME		Increase or Decrease*
	1944-45	1943-44	
<u>Boards</u> - American Board	750.00	750.00	-
London Missionary Society	1,000.00	1,000.00	-
Methodist Board	1,472.00	1,472.00	-
Presbyterian Board	2,000.00	2,000.00	-
<u>Special Funds</u> -			
Princeton-Yenching	12,000.00	10,000.00	2,000.00
Harvard-Yenching Institute	22,368.44	22,368.44	-
Yenching College for Women	1,450.00	1,450.00	-
<u>Endowment Income</u> -			
General	37,207.40	35,195.30	2,012.10
Natural Science	13,994.48	12,530.55	1,463.93
Restricted	541.00	527.40	13.60
Luce Scholarship	1,064.00	1,160.24	96.24*
<u>Other Receipts</u> -			
Rockefeller Foundation	15,000.00	-	15,000.00
Presbyterian Board Vacancy	3,000.00	1,200.00	1,800.00
Miscellaneous Gifts	10,494.31	-	10,494.31
Sustaining Funds	67,361.79	112,771.22#	45,409.43*
	<u>\$189,703.42</u>	<u>\$202,425.15</u>	<u>\$ 12,721.73*</u>

Including Gifts for Current Needs.

EXPENDITURES			
Field Budget	52,000.00	46,000.00	6,000.00
Faculty Reserve	19,350.44	25,326.63	5,976.19*
Special Funds	28,494.31	-	28,494.31
Home Administration & Promotion	14,815.90	11,491.50	3,324.40
Incidentals	1,047.76	932.38	115.38
Trustees Expenditures	704.84	713.27	8.43*
Sustaining Funds	67,361.79	113,971.22#	46,609.43*
	<u>\$183,775.04</u>	<u>\$198,435.00</u>	<u>\$ 14,659.96*</u>
Surplus -	5,928.38	3,990.15	1,938.23
	<u>\$189,703.42</u>	<u>\$202,425.15</u>	<u>\$ 12,721.73*</u>

Including Special Funds.

The increase of income on invested funds largely accounted for the earned surplus on June 30, 1945.

The increased cost of Administration and Promotion was caused by the increased charges for operation by the Associated Boards. It is, however, only a return to the normal situation which existed prior to 1940-41.

SPECIAL SECTION

A number of accounts in the Special Section should be referred to with special emphasis.

James W. Porter Fund. The income increased \$142.12 during 1944-45 to a total of \$956.14. The principal carried in Endowment was \$4,980.89.

Suspense Accounts. It will be noted that accounts have been set up for several members of the faculty who were interned in China, namely, Mr. James H. Pyke, Miss Hilda Hague, Mr. Langdon Gilkey, Mr. George Loehr, Dr. J. Leighton Stuart. A Special Reserve Acct. provides funds for Mr. Albert Liu, Mr. Stewart Mitchell and Mrs. Louise Loehr Saetti, members of the faculty for whom the University has some obligation. Accounts had previously been set up for Mr. and Mrs. William Band and Mr. Harold Shadick. To these accounts have been credited salary for the period of internment up to the end of June 1945.

Student Alumni Fund. This amounts to \$259.00 and represents contributions of the Alumni for Scholarships. Between December 1 and June 30 the Alumni contributed \$2,027.50 for the Campaign Fund which was started by Dr. Y. P. Mei in Chengtu. This amount is included in the general Suspense Account, No. 172.

Salaries for Chengtu Faculty. During the past year salaries for the period February 1, 1942 to July 31, 1942 have been paid to members of the faculty who went to Chengtu, in accordance with the action taken by the Finance Committee April 3, 1944. Several people did not wish to draw their back salaries in Chengtu so the amount due them has been set up in this account, which amounts to \$2,167.09.

Post-war Rehabilitation Fund. During the past year one gift of \$1,000.00 has been added to this fund bringing the total up to \$2,000.00.

Manager's Current Funds. These funds did not change during the year but the income account increased \$3,500.49 bringing the total up to \$13,461.67.

McBrier Foundation Income. The income during the year was \$3,311.84 and the expenditures including \$250.00 for travel amounted to \$2,150.00. The balance at the end of the year was \$5,196.18 of which \$4,127.59 was carried forward from the year 1943-44.

Harvard-Yenching Institute - Agency Account. The Harvard-Yenching Institute, at the request of Dr. Y. P. Mei, made the following grants:

Special Grant for Research Work	\$7,000.00
Field Trip for Anthropological Exploration	1,000.00

\$4,500 of this amount has already been sent to Chengtu leaving a balance of \$3,500.00.

Faculty Reserves. These two accounts for Chinese and Western members of the faculty amount to \$44,189.79 while the same accounts last year showed credits of \$60,410.82. From these accounts payments have been made to Chengtu members of the faculty for back salaries and to the Sun Life Assurance Company for annuity, and transfers have also been made to Suspense Accounts for individual members of the faculty.

Mortgage Reserve Fund. In June 1944 there was a credit of \$4,149.57 in this account, but during the past year losses have exceeded the balance and the income transferred to this account leaving a debit balance of \$647.46.

Manager's Current Fund Investments. At the end of June, Fiduciary Counsel, after reviewing the list of securities in which these funds were invested, recommended selling the following:

2M	Cincinnati Gas & Electric
10M	Consumers Power Co.
5M	Pacific Gas & Electric
10M	Public Service Electric & Gas
5M	Wisconsin Electric Power

They then recommended to buy, with the proceeds, \$35,000 U. S. Treasury Bonds. The Treasury Bonds were bought on June 30 before proceeds of the sales listed above were received. Details of these transactions were reported in the Minutes of the Meeting of the Investment Committee of July 20, 1945. At the end of July, when the securities had been sold, the Manager's Current Fund Investments amounted to \$148,186.54.

CASH SITUATION

The Balance Sheet attached herewith (Page 13) shows the cash holdings on June 30, 1945, the total amount being \$135,511.17 carried in the Woolworth Branch of the Irving Trust Company.

This was distributed as follows in the various sections of the Trustees books:

	<u>Balance</u>	<u>Overdraft</u>
Endowment	\$ 588.53	-
Plant	-	4,141.78
Current General	60,026.51	-
Current Special	79,526.44	-
Promotional	-	488.53
	<u>\$140,141.48</u>	<u>\$ 4,630.31</u>
Less Overdraft	4,630.31	
	<u>\$135,511.17</u>	

In addition to this the following Savings Bank Accounts were carried:

Bowery Savings Bank	\$ 7,007.34	
Emigrant Industrial Savings	<u>6,327.15</u>	\$13,334.49

Field Managers cash consisted of \$35,392.41 in the following Savings Banks:

Emigrant Industrial Savings Bank	\$ 5,593.16	
The Braintree Savings Bank	1,082.84	
Union Dime Savings Bank	5,300.21	
Brighton Five Cents Savings Bank	2,165.70	
Newton Savings Bank	4,299.33	
Somerville Savings Bank	4,320.44	
Warren Institution for Savings	4,299.32	
Woburn Five Cents Savings Bank	4,331.41	
Institution for Savings in Roxbury	<u>4,000.00</u>	\$35,392.41

June 30, 1945

RECOMMENDATIONS

The following are suggested as possible dispositions of balances or charges in accounts:

- Recommendation (1) That the balance of \$5,928.38 accruing from operation be credited to the Mortgage Reserve Fund (178.2) in which there is a debit of \$647.46 and with prospects of other losses in the mortgage situation.
- Recommendation (2) That the total of \$956.14 in the James W. Porter Fund income account be credited to the principal amount of \$4,980.89.
- Recommendation (3) That \$3,000 from The McBrier Fund Income Account be transferred to the Endowment Section to the credit of the principal account now totaling \$115,000.00.

Respectfully submitted,

E. M. McBRIER, Treasurer

C. A. EVANS, Ass't. Treasurer

CHARLES H. CORBETT, Ass't. Treasurer

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<u>PERMANENT ENDOWMENT</u>		<u>Debit</u>	<u>Credit</u>
11	Consolidated Endowment Investments.....	1,862,656.23	
11d	American Bd. of Commissioners (In Trust).....	100,000.00	
11k	Swiss Committee Investments.....	9,921.24	
11la	Hall Endowment Fund - General.....		1,050,094.61
11lb	Harkness Endowment Fund.....		143,969.10
11lc	Lucy K. Sackett Endowment Fund.....		1,000.00
11ld	D. Willis James Foundation.....		100,000.00
11le	McBrier Foundation for Biblical Instruction.....		115,000.00
11lf	General Endowment Fund.....		50.00
11lh	Library Endowment Fund.....		7,000.00
11lj	Endowment for Natural Sciences:		
	(1) Rockefeller Foundation.....		250,000.00
	(2) General.....		225,000.00
	(4) Mary Huggins Gamble Fund.....		25,000.00
11k	Swiss Committee Fund.....		9,965.46
11lm	Luce Scholarship Foundation.....		46,260.00
11ln	Pfeiffer Emergency Endowment Fund.....		100,000.00
11lp	Mary McLean Thompson Endowment Fund.....		25,000.00
11lq	Endowment Income - Stabilization Fund.....		10,324.59
11lr	Frank G. Gamewell - Chair of Christian Religion...		50,620.00
11ls	Journalism Endowment Fund.....		1,020.00
12 & 112	Other Permanent Funds:		
	(a1) Burt Friant Student Loan.....	125.00	125.00
	(a2) Sidney D. Gamble Student Loan.....	4,778.50	4,778.50
	(c) Mary C. Pardee Scholarship.....		3,000.00
	(d) Olive Pardee Scholarship.....		3,000.00
	(e) Frances Jenks Hall Scholarship.....		2,400.00
	(f) Boyd Scholarship.....		10,000.00
	(f1) General Scholarship Fund.....		1,100.00
	(f2) George E. Trowbridge Scholarship Fund.....		6,000.00
	(f3) McBrier Scholarship Fund.....		1,245.00
	(g) James W. Porter Fund.....		4,980.89
	(k) Bashford Memorial Maintenance.....		30,937.93
	(p) Scranton-Luce Social Center Maintenance....		700.00
	(r) Warner Memorial Gymnasium Maintenance.....		3,500.00
19	Cash - General Endowment.....	544.31	
	Swiss Committee.....	44.22	
19.1	Savings Bank Accounts.....	588.53	
119	Loss on Sale of Securities.....	13,334.49	
		240,667.09	
		2,232,071.08	2,232,071.08

PLANT		Debit	Credit
20	Completed Buildings:		
	(a) General Educational.....	390,729.66	
	(b) Dormitories.....	277,487.12	
	(c) Residences.....	348,534.80	
	(d) Heat, Light, Water & Sewage.....	381,938.29	
	(e) Miscellaneous Bldg. Operations....	104,742.74	
		1,503,432.61	
120	Funds for Completed Buildings.....		1,503,432.61
121	General Funds:		
	(a) American Board.....		54,500.00
	(b) London Missionary Society.....		11,092.44
	(f) Income-Invested General Building Funds.....		42,258.14
22	Land:		
	(a1) General.....	88,621.48	
	(a3) Atheletic Field.....	17,505.00	
	(a4) Dairy.....	90.00	
	(b) Improvement.....	69,952.76	
122	Land Funds:		
	(a1) Miscellaneous.....		24,854.34
	(a3) Wallace Campus Fund.....		87,742.43
	(a4) Dairy.....		90.00
	(b) Land Improvements & General Plans.....		33,732.75
24	Equipment:		
	(a) Furniture.....	2,365.67	
	(b) Scientific.....	27,632.05	
	(c) Library Books.....	56,664.96	
	(d) Harvard-Yenching Institute Art Studio.....	101.38	
124	Equipment Funds:		
	(a) Furniture.....		100.00
	(b) Scientific.....		16,124.31
	(c) Library Books.....		59,807.35
	(d) Harvard-Yenching Institute Art Studio.....		101.38
	(e) Shoemaker Book Fund.....		1,000.00
25	Building Fund Investments.....	82,591.10	
26	" Operations:		
	(j) Model School Practice House.....	9,775.24	
	(m) Residence General.....	15,825.92	
	(t) Wheeler Memorial Chapel*.....	19,226.65	
	(t2) Laura Spelman Rockefeller Fund.....	5,470.86	
126	Special Funds:		
	(a1) Presbyterian Jubilee.....		5,000.00
	(j) Model School Practice House.....		9,775.24
	(m) Residences General.....		16,397.94
	(t) Wheeler Memorial Chapel*.....		26,862.28
	(t2) Laura Spelman Rockefeller Fund.....		7,110.69
28c	Bills Receivable.....	5,000.00	
28c	Receipts - Bills Receivable.....		132.00
29	Plant Cash (Overdraft).....		4,141.78
		1,904,255.68	1,904,255.68

* Total of Wheeler Memorial including Women's College Accounts \$47,812.58.

YENCHING UNIVERSITY

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TRIAL BALANCE JUNE 30, 1945

CURRENT GENERAL		Debit	Credit
31	Managers Current Expense.....	50,000.00	
36.1	Home Administration - Executive Office.....	12,994.24	
36.2	" " - Incidentals.....	1,047.76	
36.3	" " - Trustees.....	704.84	
39	Current General Cash.....	79,882.61	
39.1	Accounts Receivable.....	4,110.00	
131	Receipts - American Board of Commissioners.....		750.00
132	" - London Missionary Society.....		1,000.00
133	" - Methodist Board.....		1,472.00
134	" - Presbyterian Board.....		2,000.00
135.5	" - Princeton-Yenching Foundation.....		12,000.00
135.6	" - Harvard-Yenching Institute.....		22,368.44
135.7	" - Yenching College for Women.....		675.00
136	Special Gifts for Current Budget.....		3,000.00
136	Disbursed- Special Gifts for Current Budget.....	3,000.00	
137.1	Endowment Income - Unrestricted.....		51,201.88
137.2	" " - Restricted.....		20,902.66
137.2a	" " - " Reserve.....		3,707.14
137.3	" " - Bashford Funds.....		2,552.96
137.4	" " - Scranton-Luce Social Center.....		52.40
137.6	" " - Luce Scholarship Foundation.....		2,034.24
139.1	Accounts Payable.....		28,022.73
		151,739.45	151,739.45
CURRENT SPECIAL			
74	Managers Current Fund Investments.....	182,405.29	
79	Special Cash.....	60,717.00	
171	Endowment Income - Undistributed (1945-46).....		75.00
171.1	" " - James W. Porter Fund.....		956.14
172	Suspense.....		9,670.09
172.2a	" - Mr. & Mrs. William Band.....		2,925.58
172.2c	" - Miss E. Th. v. Rechtennee.....		825.03
172.2d	" - Mr. Harold Shadiok.....		4,103.57
172.2e	" - Mr. James H. Pyke.....		228.36
172.2f	" - Hilda Hague.....		1,971.22
172.2g	" - Langdon Gilkey.....		874.71
172.2h	" - George Loehr.....		1,489.15
172.2i	" - Dr. Stuart.....		4,044.97
172.2j	" - Special Reserve.....		3,791.22
172.3a	" - Swiss Committee Income.....		1,446.87
172.4	" - Special.....		427.07
172.5	" - Special Travel.....		85.00
172.6	" - Student Alumni Fund.....		259.00
172.8	" - Salaries for Chengtu Faculty.....		2,167.09
173	Post-war Rehabilitation Fund.....		2,000.00
174	Managers Current Funds.....		150,000.00
174.1	" " " Investments - Income.....		13,461.67
175.1	Miscellaneous Current Gifts.....		10,764.31
175.1	Disbursed- Miscellaneous Current Gifts.....	10,764.31	
175.2	Endowment Income - Restricted (Non Budget).....		777.43
175.2b	" " - " (McBrier Foundation).....		5,196.18
175.3	Harvard-Yenching Institute Agency Account.....		3,500.00
175.5	Sustaining Funds.....		67,386.79
175.5	Disbursed- Sustaining Funds.....	67,386.79	
175.6	Current Scholarships.....		210.00
176.1	Faculty Reserve.....		20,401.66
176.2	Chinese Faculty Reserve.....		4,437.69
178.1	Reserve- Department of Natural Science.....		8,445.05
178.2	Mortgage Reserve Fund.....		647.46
		321,920.85	321,920.85

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<u>PROMOTIONAL</u>		<u>Debit</u>	<u>Credit</u>
81d	Expense - Telephone & Telegraph.....	70.32	
81e	" - Publicity.....	1,491.15	
81f	" - Miscellaneous.....	260.19	
86	Equipment.....	483.53	
87	Petty Cash.....	5.00	
89	Promotional Cash (Overdraft).....		1,535.19
181.1	Receipts - Yenching College for Women.....		775.00
		<u>2,310.19</u>	<u>2,310.19</u>

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		Debit	Credit
<u>CURRENT GENERAL</u>			
39	Current General Cash.....	60,026.51	
39.1	Accounts Receivable.....	4,110.00	
130	Surplus 1944-45.....		7,928.38
137.2	Endowment Income - Restricted.....		20,902.66
137.2a	" " - " Reserve.....		3,707.14
137.3	" " - Bashford Funds.....		2,552.96
137.4	" " - Scranton-Luce Social Center.....		52.40
137.6	" " - Luce Scholarship Foundation.....		970.24
139.1	Accounts Payable.....		28,022.73
		64,136.51	64,136.51
<u>CURRENT SPECIAL</u>			
74	Managers Current Fund Investments.....	182,405.29	
79	Special Cash.....	79,526.44	
171	Endowment Income - Undistributed (1945-46).....		75.00
171.1	" " - James W. Porter Fund.....		956.14
172	Suspense.....		9,670.09
172.2a	" - Mr. & Mrs. Wm. Band.....		2,925.58
172.2c	" - Miss E. Th. v. Rechtensee.....		825.03
172.2d	" - Mr. Harold Shadiok.....		4,103.57
172.2e	" - Mr. James H. Pyke.....		228.36
172.2f	" - Miss Hilda Hague.....		1,971.22
172.2g	" - Mr. Langdon Gilkey.....		874.71
172.2h	" - Mr. George Loehr.....		1,489.15
172.2i	" - Dr. Stuart.....		4,044.97
172.2j	" - Special Reserve.....		3,791.22
172.3a	" - Special Committee Income.....		1,446.87
172.4	" - Special.....		427.07
172.5	" - Special Travel.....		85.00
172.6	" - Student Alumni Fund.....		259.00
172.8	" - Salaries for Chengtu Faculty.....		2,167.09
173	Post-war Rehabilitation Fund.....		2,000.00
174	Managers Current Funds.....		150,000.00
174.1	" " " Investments - Income.....		13,461.67
175.2	Endowment Income -Restricted (Non Budget).....		236.43
175.2b	" " " (McBrier Foundation).....		5,196.18
175.3	Harvard-Yenching Institute - Agency Account.....		3,500.00
175.6	Current Scholarships.....		210.00
176.1	Faculty Reserve.....		20,401.66
176.2	Chinese Faculty Reserve.....		23,788.13
178.1	Reserve - Dept. of Natural Sciences.....		8,445.05
178.2	Mortgage Reserve Fund.....	647.46	
		262,579.19	262,579.19
<u>PROMOTIONAL</u>			
86	Equipment.....	483.53	
87	Petty Cash.....	5.00	
89	Promotional Cash (Overdraft).....		488.53
		488.53	488.53

YENCHING UNIVERSITY
ANALYSIS OF BUDGET 1944-45
AS OF JUNE 30, 1945

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DISBURSEMENTS

RECEIPTS

I CLASS A GENERAL FUNDS

Acct. No.	Item	Disbursement			Acct. No.	Item	Receipts		
		Appropriation	Disbursed to June 30	Balance			Budget Estimate	Rec'd to June 30	Balance Due
		US\$	US\$	US\$			US\$	US\$	US\$
General University									
31	General Budget.....	50,000.00	50,000.00	-	131	American Board.....	750.00	750.00	-
176	Faculty Reserve.....	19,350.44	19,350.44	-	132	London Missionary Soc. (to be paid in China)..	1,000.00	1,000.00	-
					133	Methodist Board.....	1,472.00	1,472.00	-
					134	Presbyterian Board.....	2,000.00	2,000.00	-
					137.1	General Endowment Income	29,975.00	37,207.40	7,232.40*
Special Designated									
					135.5	Princeton-Yenching Funds	12,000.00	12,000.00	-
					135.6	Harvard-Yenching Inst...	22,368.44	22,368.44	-
					137.1	Natural Science Endow...	11,508.00	13,994.48	2,486.48*
					137.6	Luce Scholarship Fund....	1,064.00	1,294.57	230.57*
					175.2	Miscellaneous Scholar...	541.00	689.63	148.63*
							82,678.44	92,776.52	10,098.08*
						Less Home Adm. & Prom...	13,328.00	13,328.00	-
		US\$69,350.44	69,350.44	-			69,350.44	79,448.52	10,098.08*
II CLASS B SPECIAL FUNDS									
136	Presby. Bd. Vac.....	3,000.00	3,000.00	US\$-	136	Presby. Bd. Vac.....	3,000.00	3,000.00	-
172	Rockefeller Found. for Coll. of Public Affairs..	15,000.00	15,000.00	-	172	Rockefeller Found. for College of Public Aff..	15,000.00	15,000.00	-
175.1	Gifts- Current Needs.....	10,494.31	10,494.31	-	175.1	Gifts-Current Needs.....	10,494.31	10,494.31	-
		28,494.31	28,494.31	-			28,494.31	28,494.31	-
Sustaining Funds									
175.5	Sustaining Funds.....	67,361.79	67,361.79	-	175.5	Sustaining Funds.....	67,361.79	67,361.79	-
		(L\$12,895,615.82)					(L\$12,895,615.82)		
III HOME ADMINISTRATION & PROMOTION									
36.1	Adm. & Prom.-Assoc.Bds...	9,296.21	12,994.24	3,698.03#		Appro. University.....	13,328.00	13,328.00	-
36.2	Incidentals.....	800.00	1,047.76	247.76#		Women's College.....	1,450.00	1,450.00	-
36.3	Trustees.....	700.00	704.84	4.84#					
81	Prom.-Yenching Office....	2,500.00	1,821.66	678.34					
	Contingent.....	1,481.79	-	1,481.79					
		14,778.00	16,568.50	1,790.50#			14,778.00	14,778.00	-

Disbursed over amount budgeted.

* Received over amount budgeted.

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BALANCE SHEET
TRUSTEES OF YENCHING UNIVERSITY
JUNE 30, 1945

<u>A S S E T S</u>				<u>L I A B I L I T I E S</u>	
<u>Endowment</u>					
Consolidated Endowment Inv.	1,962,656.23			General Endowment Funds	1,633,872.53
Swiss Committee Investments	9,921.24			Natural Science " "	500,000.00
Student Loan to China	4,903.50			Swiss Committee Funds	9,965.46
Current Endowment Cash	544.31			Scholarship Funds	77,908.50
Swiss Comm. Cash	44.22			Stabilization Fund	10,324.59
Savings Bank Accts.	13,334.49	17,923.02			<u>2,232,071.08</u>
			1,991,403.99	Less Loss on Sale of Securities	240,667.09
					1,991,403.99
<u>Plant</u>					
Completed Buildings	1,503,432.61			Funds for Completed Bldgs.	1,503,432.61
Land & Improvements	176,169.24			General Funds	65,592.44
Equipment	86,764.06			Land Funds	146,419.52
Operation	50,298.67			Equipment Funds	77,133.04
Notes Receivable	5,000.00			Special Funds	65,146.15
Investments	82,591.10			Bills Receivable	132.00
Less Cash Overdraft	4,141.78	78,449.32	1,900,113.90	Income on Invested Funds	42,258.14
					1,900,113.90
<u>Current Assets</u>					
Accounts Receivable	4,110.00			<u>Current Liabilities</u>	30,
Managers Investments	182,405.29			Accounts Payable	28,022.73
Equipment	483.53			Managers Trust Funds	150,000.00
Cash	139,557.95			" " Income	13,461.67
Less Promotional				McBrier Fund Income	5,196.18
Cash Overdraft	488.53	139,069.42		Faculty Reserve	44,189.79
				Rehabilitation Fund	2,000.00
				Reserve Natural Sciences	8,445.05
				Restricted Income Balances	29,587.97
				Suspense Credits	34,308.93
				Income advanced to 1945-46	75.00
				H.Y.I. Agency Account	5, 3,500.00
				Surplus 1944-45	7,928.38
				Less Mortgage Reserve	5,
				Overdraft	647.46
			<u>326,068.24</u>		<u>1,280.92</u>
			<u>4,217,586.13</u>		<u>326,068.24</u>
					<u>4,217,586.13</u>

YENCHING UNIVERSITY
LIST OF SECURITIES
JUNE 30, 1945

<u>Amount</u>	<u>Security</u>	<u>Cost Price</u>	<u>Cost</u>	<u>6/30/45 Market Price</u>	<u>6/30/45 Market Value</u>	<u>Nominal Income</u>
	<u>ENDOWMENT</u>					
	<u>Bonds</u>					
10,000	American Tobacco Co. 3/62.....	100	10,000.00	103-7/8	10,387.50	300.00
7,700	Associated Gas & Electric 5/2002.....	98.67	7,597.54	3/4	57.75	-
15,000	Atchison, Topeka & Santa Fe, 4/55.....	96.00	14,629.91	110-7/8	16,631.25	600.00
18,000	Chicago Union Station 3-1/8/63.....	100-3/4	18,103.68	107	19,260.00	562.50
15,000	Gov't. of Dominion of Canada, 3/58 "C".....	104-1/8	15,543.00	104	15,600.00	450.00
30,000	Long Island Railroad 4/49.....	97-1/2	29,648.00	107-1/8	32,137.50	1,200.00
5,000	P. Lorillard Co. 3/63.....	101-3/4	5,078.84	105-1/2	5,275.00	150.00
20,000	Mercantile Properties 4 1/2/63.....	100	20,000.00	103	20,600.00	900.00
2,982.87	Municipal Securities of Chicago 6/34.....	60.75	2,982.87	1/2	14.91	-
20,000	Pennsylvania Railroad 4 1/2/65.....	122-5/8	24,514.33	122-3/4	24,550.00	900.00
17,000	Pennsylvania Water & Power 3 1/2/70.....	105-3/4	17,802.40	108	18,360.00	552.50
15,000	Philadelphia Electric, 1st refunding 2-3/4/67.....	101-3/8	15,244.55	103-3/8	15,506.25	412.50
29,000	Philip Morris & Co. 3/63.....	104-3/4	30,338.70	106-1/4	30,812.50	870.00
22,000	Province of Ontario, 5/59.....	123	27,115.00	124-1/2	27,390.00	1,100.00
10,000	Southern California Edison 3/65.....	104	10,324.28	106-3/8	10,637.50	300.00
10,000	Texas Corporation 3/65.....	106-1/2	10,621.18	106-5/8	10,662.50	300.00
10,000	Toledo Edison Co. 3 1/2/60.....	102	10,147.42	104	10,400.00	350.00
18,000	Union Oil of California 3/59.....	103-7/8	18,640.51	103-1/8	18,562.50	540.00
10,000	U. S. Savings Bonds, "D", 7/1/49.....	75	8,600.00	86	8,600.00	-
10,000	U. S. Savings Bonds, "D", 1/1/50.....	75	8,500.00	85	8,500.00	-
50,000	U. S. Savings Bonds, "G", 2 1/2/53.....	100	50,000.00	100	50,000.00	1,250.00
100,000	U. S. Savings Bonds, "G", 2 1/2/55.....	100	100,000.00	100	100,000.00	2,500.00
50,000	U. S. Savings Bonds, "G", 2 1/2/54.....	100	50,000.00	100	50,000.00	1,250.00
100,000	U. S. Savings Bonds, "G", 2 1/2/56.....	100	100,000.00	100	100,000.00	2,500.00
40,000	U. S. Savings Bonds, "G", 2 1/2/57.....	100	40,000.00	100	40,000.00	1,000.00
11,000	U. S. Savings Bonds, "G", 2 1/2/57.....	100	11,000.00	100	11,000.00	275.00
8,000	U. S. Treasury Bonds, 2 1/2/54-52.....	100	8,000.00	106.5	8,492.50	200.00
24,000	U. S. Treasury Bonds, 2 1/2/58-56.....	100	24,000.00	107.7	25,732.50	600.00
32,000	U. S. Treasury Bonds, 2 1/2/55-52.....	100	32,000.00	104.20	33,480.00	720.00
50,000	U. S. Treasury Bonds, 2 1/2/6/62-59.....	100	50,000.00	100	50,000.00	1,125.00
11,000	U. S. Treasury Bonds, 2, 12/55-51.....	100	11,000.00	103.6	11,350.62	220.00
20,000	U. S. Treasury Bonds, 2, 9/52-50.....	100	20,000.00	103.5	20,631.25	400.00
150,000	U. S. Treasury Bonds, 2, 9/53-51.....	100	150,000.00	103.5	154,734.38	3,000.00

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Yenching List of Securities - Cont'd.

		- 15 -		6/30/45	6/30/45	Nominal
<u>Amount</u>	<u>Security</u>	<u>Cost</u>	<u>Price</u>	<u>Market</u>	<u>Market</u>	<u>Income</u>
				<u>Price</u>	<u>Value</u>	
<u>Bonds - (cont'd)</u>						
20,000	U. S. Treasury Bonds, 2/54-52.....	100	20,000.00	103.6	20,637.50	400.00
1,016.49	Village of Mundelein 6/32.....	100	1,016.49	5	50.82	-
	Total Bonds.....		972,448.70		980,054.73	24,927.50
<u>Preferred Stock</u>						
500	Pacific Gas & Elec, 5½%.....	34-1/4	17,230.31	37-7/8	18,937.50	1,000.00
400	Southern California Edison "B" 6%.....	23-1/4	9,475.00	31-1/2	12,600.00	600.00
233	William R. Warner & Co. 6%.....	150	34,965.00	101	23,533.00	1,400.00
	Total Preferred Stock...		61,670.31		55,070.50	3,000.00
<u>Common Stock</u>						
100sh.	American Can.....	91	9,135.00	96	9,600.00	300.00
300 "	American Home Products.....	44.15	13,243.59	79-1/2	23,850.00	1,079.20
383 "	American Tobacco "B".....	87.30	33,746.19	77-1/4	29,586.75	1,244.75
500 "	Borg Warner.....	26-1/2	13,333.11	41	20,500.00	800.00
400 "	Bristol Myers Co.....	54.63	21,854.39	50-1/8	20,050.00	800.00
600 "	Commercial Investment Trust.....	48.66	29,197.65	50-7/8	30,525.00	1,200.00
600 "	Commonwealth Edison.....	28.99	17,392.00	31-3/4	19,050.00	840.00
1,000 "	Congoleum-Nairn Co.....	22-1/4	21,121.28	29-1/4	29,250.00	1,250.00
120 "	Continental Illinois Bank & Trust.....	300	36,033.10	114-1/2	13,740.00	480.00
600 "	Continental Oil of Delaware.....	28	16,781.88	32-1/2	19,500.00	840.00
100 "	Eastman Kodak.....	166	16,635.00	178-1/2	17,850.00	600.00
200 "	E. I. duPont de Nemours.....	134-5/8	27,000.50	163	32,600.00	1,050.00
400 "	General Motors.....	50.42	20,170.57	67-5/8	27,050.00	1,200.00
500 "	Goodyear Tire & Rubber Co.....	22.58	11,290.50	55	27,500.00	1,000.00
50 "	Guaranty Trust.....	276	13,820.00	360	18,000.00	600.00
200 "	Gulf Oil Corp.....	30-3/4	6,190.38	54-3/8	10,875.00	400.00
300 "	Hercules Powder Co.....	79	23,796.75	93	27,900.00	750.00
200 "	Inland Steel Co.....	74	14,840.00	92	18,400.00	900.00
200 "	Irving Trust Co.....	9-1/2	1,928.00	17-3/8	3,475.00	120.00
100 "	Johns Manville.....	73-1/2	7,370.00	120	12,000.00	300.00
300 "	Liggett-Myers Tobacco Co. "B".....	76.39	22,919.56	88-1/2	26,550.00	1,050.00
400 "	Lone Star Cement Corp.....	47-7/8	19,247.88	56-1/4	22,500.00	700.00
800 "	May Dept. Stores.....	36.02	28,821.64	35-3/4	28,600.00	1,360.00
500 "	National Steel Corp.....	74-1/2	37,405.65	74-1/4	37,125.00	1,500.00
500 "	Owens-Illinois Glass.....	59.67	29,836.75	67-1/2	33,750.00	1,000.00
485 "	Pacific Gas & Elec. Co.....	33-1/2	16,073.48	40	19,400.00	970.00
50 "	Parke Davis.....	30-5/8	1,544.33	30-1/2	1,525.00	65.00
200 "	Philip Morris & Co.....	90	18,070.00	110	22,000.00	900.00

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Yenching List of Securities (cont'd)

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<u>Amount</u>	<u>Security</u>	<u>Cost Price</u>	<u>Cost</u>	<u>6/30/45 Market Price</u>	<u>6/30/45 Market Value</u>	<u>Nominal Income</u>
<u>Common Stock (cont'd)</u>						
800 sh.	R. J. Reynolds Tobacco "B".....	28	20,813.80	34-1/4	27,400.00	1,200.00
200 "	Scott Paper Co.....	42	8,446.00	47	9,400.00	360.00
400 "	Sears Roebuck Co.....	60-3/4	24,613.19	113	45,200.00	1,700.00
300 "	Sherwin Williams Co.....	75-1/8	22,570.00	108-3/4	32,625.00	900.00
1,000 "	Standard Oil of California.....	29	28,744.76	43	43,000.00	2,000.00
200 "	Standard Oil of New Jersey.....	57	11,360.49	62-5/8	12,525.00	500.00
966 "	Sterling Drug Co.....	31.25	30,191.39	36	34,776.00	1,449.00
200 "	The Texas Company.....	45	9,009.00	52-3/4	10,550.00	400.00
200 "	Timken Roller Bearing.....	49-1/8	9,874.57	52-5/8	10,525.00	400.00
300 "	Union Carbide & Carbon Corp.....	69-3/4	21,196.50	88-1/2	26,550.00	900.00
400 "	Westinghouse Electric Corp.....	20.11	8,046.00	33	13,200.00	400.00
	<u>Total Common Stock.....</u>		<u>723,664.88</u>		<u>868,502.75</u>	<u>33,507.95</u>
<u>Mortgages</u>						
8,200.00	First Mtge. Guaranty & Title, Series 26A.....	100	8,200.00	50	4,100.00	-
3,907.50	Kurt Barthelmeus.....	100	3,907.50	100	3,907.50	150.00
19,673.50	Connors-Gillick, Open.....	100	19,673.50	80	15,738.80	500.00
4,567.27	Cornelius Deskins.....	100	4,567.27	100	4,567.27	225.00
2,200.00	Emma Kettner.....	100	2,200.00	100	2,200.00	132.00
2,500.00	Grace M. Lapham 6/43.....	100	2,500.00	100	2,500.00	150.00
16,371.05	Walter H. Saunders, Jr.....	100	16,371.05	100	16,371.05	720.00
8,000.00	August H. Sperl.....	100	8,000.00	85	6,800.00*	360.00
3,000.00	Mildred M. Stiles 6/46.....	100	3,000.00	100	3,000.00	180.00
10,130.00	Broadway New Street.....	100	10,130.00	60	6,078.00	350.00
4,570.60	Lawyers Title & Guaranty, Brooklyn, 1001 President Street.....	100	4,570.60	75	3,562.95*	186.82
3,135.33	57 Lincoln Road.....	100	3,135.33	75	2,351.50	-
4,914.74	119-127 Eastern Parkway.....	100	4,914.74	75	3,686.05*	210.00
6,207.35	601 East 21st Street.....	100	6,207.35	75	4,655.51*	138.00
200 sh.	Lincoln Mtge. Co. Common.....	37-1/4	7,495.00	10-1/4	7,682.37	-
	<u>Total Mortgages.....</u>		<u>104,872.34</u>		<u>87,201.00</u>	<u>3,301.82</u>
	Bowery Savings Bank.....		7,007.34		7,007.34	94.36
	Emigrant Industrial Savings Bank.....		6,327.15		6,327.15	94.00
			<u>13,334.49</u>		<u>13,334.49</u>	<u>188.36</u>
	<u>GRAND TOTAL - GENERAL ENDOWMENT.....</u>		<u>1,875,990.72</u>		<u>2,004,163.47</u>	<u>64,925.63</u>

*Approval for Sale.

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List of Securities, Yenching University (cont'd)

- 17 -

<u>Amount</u>	<u>Security</u>	<u>Cost Price</u>	<u>Cost</u>	<u>6/30/45 Market Price</u>	<u>6/30/45 Market Value</u>	<u>Nominal Income</u>
<u>PLANT SECTION</u>						
400 sh.	Continental Oil Co. of Delaware.....	21-1/2	8,660.00	32-1/2	13,000.00	560.00
100 "	E. I. duPont deNemours Co.....	151	15,128.00	163	16,300.00	525.00
100 "	Johns Manville Corp.....	95-1/2	9,572.00	120	12,000.00	300.00
10,000	Philadelphia Electric 1st Refunding 2-3/4/67.....	101-3/8	10,159.00	103-3/8	10,337.50	275.00
1,000 sh.	Philadelphia Electric, Common.....	20-1/4	20,425.60	25-3/4	25,750.00	600.00
200	The Texas Company.....	43-1/8	8,646.50	52-3/4	10,550.00	400.00
10,000	U. S. Treasury Bonds 2-9/51-49.....	100	10,000.00	102.30	10,230.00	200.00
	Total Plant.....		<u>82,591.10</u>		<u>98,167.50</u>	<u>2,860.00</u>
<u>SWISS COMMITTEE</u>						
36 sh.	Columbia Carbon, Common.....	98-1/8	3,543.66	113	4,068.00	144.00
570.06	57 Lincoln Road, Brooklyn.....	100	570.06	75	427.54	-
200	Lefcourt-Manhattan Bldg., 5/48.....	100	200.00	55	110.00	10.00
1,000	Broadway New Street Corp. 4/61.....	100	1,015.00	60	600.00	35.00
15	Pacific Gas & Electric, Common.....	37	561.02	40	600.00	30.00
34	Sterling Drug Co. Common.....	31.25	1,031.50	36	1,224.00	51.00
3,000	U. S. Savings Bonds, 2 1/2/57, Series "G".....	100	3,000.00	100	3,000.00	75.00
	Total Swiss Committee.....		<u>9,921.24</u>		<u>10,029.54</u>	<u>345.00</u>

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MINUTES OF MEETING

INTERIM COMMITTEE, YENCHING UNIVERSITY COMMITTEE

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

3:30 P.M., Monday, March 17, 1947
150 Fifth Avenue, New York 11, N.Y.

ATTENDANCE

Members of Interim Committee

*Dr. Sidney D. Gamble, Chairman	*Mrs. C. C. Parlin
Mrs. Charles H. Corbett	Mr. Leslie R. Rounds
Mrs. Maurice T. Moore	*Mr. Girvan N. Snider
Dr. Eric M. North	*Mr. E. M. McBrier

Staff

*Dr. R. J. McMullen	*Mr. Charles H. Corbett
*Mr. C. A. Evans	

Persons whose names are starred were present.

CONSIDERATION OF MESSAGE FROM DR. C. W. LUH IN REGARD TO APPOINTMENT OF
DR. ADOLPH

Dr. Gamble called the meeting to order and Dr. McMullen stated that the reason for the meeting was to prepare a recommendation for the Trustees of the United Board in regard to the following radiogram received from Peiping:-

ADMINISTRATIVE COMMITTEE UNANIMOUSLY RECOMMENDED ADOLPH ACTING
PRESIDENT STOP STUART FULL APPROVAL URGE TRUSTEES NOMINATE TO
BOARD MANAGERS HIGHLY DESIRABLE IMMEDIATE ACTION LUH.

Dr. McMullen explained that last summer when the Board of Managers met to elect a successor to Dr. Stuart, Dr. H. H. Kung resigned from the chancellorship saying that he had accepted the office simply as a device to enable the University to retain the leadership of Dr. Stuart; now he was ready to step out so that a Chinese could be elected who could give full time to the administration of the University, it being assumed that the positions of chancellor and president would be combined in one person. Dr. McMullen said that Dr. Luh was not willing to accept a permanent appointment at that time.

There was a discussion of the probable reasons for this action of the Administrative Committee in recommending Dr. Adolph rather than a Chinese to be Acting President in place of Dr. C. W. Luh. It was felt that though the present situation at Yenching could only be conjectured, some action must be taken without delay.

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The Committee also inquired into the reasons why the Administrative Committee, in asking the Trustees for action on Dr. Adolph, used the words "nominate to the Board of Managers," a procedure that is not consistent either with the American version of the constitution of Yenching University which states that "the President of the University shall be appointed by the Board of Trustees" (Article IX, 2) nor with the Peiping version of the By-Laws of the Board of Managers, which states: "It (the Board of Managers) shall appoint the Chancellor and the President, subject in the case of the latter officer to the approval of the Board of Trustees." It was agreed that for the different versions of the Constitution and By-Laws (see Appendix A) it was not wise to go into technicalities at this time, but simply to recommend that the Trustees of the United Board indicate their approval of the appointment of Dr. Adolph. It was then

YI-18 VOTED to recommend to the Trustees of the United Board that they reply to the radiogram of March 9th from Dr. C. W. Luh saying, "Approve appointment Adolph Acting President!"

STATUS OF PROPOSAL THAT MR. DWIGHT EDWARDS JOIN YENCHING STAFF

The Chairman raised a question as to the status of the proposal that Mr. Dwight Edwards join the administrative staff at Yenching University.

Dr. McMullen explained that when he was in China last summer Dr. Stuart had expressed the need for a person experienced in handling budgets and finance to assist the new administration at Yenching. Approaches were made to Mr. Dwight Edwards, who is an ideal man for such a task, and he indicated his willingness to accept such a position when he could arrange to leave his work with United Service to China.

There was full agreement in the Interim Committee that Mr. Edwards is unusually well qualified for such a position and that it is desirable for him to go to Yenching as soon as he can arrange to do so. No formal request for his appointment having come from the Administrative Committee, it was suggested that the Trustees might be asked to indicate their approval of the appointment of Mr. Edwards, if and when a request for such action comes through the regular channels. It was therefore

YI-19 VOTED to recommend that the Trustees of the United Board indicate that if a request comes from China through regular channels for the appointment of Mr. Dwight Edwards to the administrative staff of Yenching University to assist in handling budget and finance, the Trustees will approve such an appointment.

Adjournment

The meeting then adjourned.

Charles H. Corbett

Recording Secretary

APPENDIX A

COMPARISONS OF AMERICAN AND CHINESE VERSIONS

OF

YENCHING CONSTITUTION AND BY-LAWS

There is a discrepancy noted on April 11, 1929 and never resolved between the provisions in the American version of the Yenching Constitution and the field version of the Constitution and By-Laws of the Board of Managers, in regard to the election of the President of the University.

The American version of the Constitution says:-

ARTICLE IX, OFFICERS OF THE UNIVERSITY

1. The officers of Yenching University shall be the Chancellor of the University, the President of the University, ~~the Vice-President~~, the Dean of Yenching College for Women, and such other officers as the Board of Managers may deem it expedient to appoint with the approval of the Board of Trustees.
2. These officers, with the exception of the President of the University, who shall be appointed by the Board of Trustees, and the Dean of Yenching College for Women, who shall be appointed by the Board of Trustees with the advice and consent of the Committee of Yenching College for Women, shall be elected by ballot by the Board of Managers, and shall receive such compensation as the Board of Managers may direct with the approval of the Board of Trustees. The election of the Chancellor shall be subject to approval by the Board of Trustees before becoming effective.
3. The Chancellor of the University shall be ex-officio Chairman of the Board of Managers, shall preside at all important functions, and shall represent the University in its relation with the Chinese government and people, and shall have such powers and responsibilities relative to the administration of the University as shall be provided in the By-laws of the Board of Managers.....

Contrast this with the field Document entitled:-

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"(For the Use of the Ministry
of Education)"

"Abbreviated Constitution of the Board of Managers of the Privately
Founded Yenching University."

Article III. Powers and Duties

The powers and duties of the Board are as follows:

- (a) To approve or revise the constitution of the University.
- (W) To elect the Chancellor and President of the University.
- (c) To act on behalf of the Founding Bodies in control of the property, endowments and permanent investments.
- (d) To undertake to secure contributions and to control and distribute funds secured.
- (e) To approve the annual budget and expenditures.

In the By-Laws of the Board of Managers there is an amplified statement on the election of the President:-

"Article II. Powers and Responsibilities

Section 1. The Board of Managers shall be immediately responsible for the administration, regulation and conduct of the University in accordance with the fundamental principles of the institution as stated in the Charter of the Corporation. It shall have power to make and enforce such laws and regulations as may be necessary and desirable in the discharge of its responsibilities. It shall appoint the Chancellor and the President, subject in the case of the latter officer to the approval of the Board of Trustees. The Board may elect or appoint as the case may be, and dismiss the other officers of the University and members of the faculty. Nominations for officers and members of the faculty shall in general be presented to the Board by the Faculty Executive Committee."

MINUTES OF MEETING

YENCHING UNIVERSITY COMMITTEE

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

9:30 A.M. Tuesday, May 13, 1947
Room 900, 150 Fifth Avenue, New York

ATTENDANCE

Members

*Dr. Sidney D. Gamble, Chairman	
*Mrs. J. M. Avann	*Mr. Edwin M. McBrier
Dr. T. Cocker Brown	Mrs. Maurice T. Moore
Mrs. R. G. Burlingam	*Dr. Eric M. North
Miss Margaret Burton	Mrs. Charles C. Parlin
*Mrs. Samuel McCrea Cavert	Mrs. Timothy N. Pfeiffer
Mrs. Charles H. Corbett	*Mr. Andrew H. Phelps
Mr. William H. Danforth	Mrs. Clifford C. Pratt
Mr. Arthur V. Davis	*Dr. Josephine Rathbone
Mrs. John H. Finley	Mr. Leslie R. Rounds
Dr. Frank D. Gamewell	Mrs. F. Louis Slade
Mrs. Douglas Horton	Dr. Guy E. Snavelly
Dr. Rufus M. Jones	Mr. Girvan N. Snider
*Dr. Howard P. Lowry	Mrs. Robert E. Speer
Mr. Henry R. Luce	Dr. Henry P. VanDusen
Dr. Harold S. Matthews	Dr. A. L. Warnshuis
	*Miss Amy Ogden Welcher

Staff

*Dr. R. J. McMullen	*Mr. Charles H. Corbett
*Mr. C. A. Evans	

Guest

*Dr. Earl Cressy

Those whose names are starred were present.

OPENING OF MEETING

The Chairman, Dr. Sidney D. Gamble called the meeting to order. Dr. North offered the opening prayer.

APPROVAL OF MINUTES

The following minutes were approved as circulated:

Meeting of May 15, 1946
Meeting of Interim Committee, March 17, 1947

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MEMORIAL MINUTE

The attention of the Committee was called to the death of Prof. L. R. O. Bevan in an automobile accident in Australia in October, 1946. It was

Y-20 VOTED to request Miss Margaret Speer to prepare a memorial minute on Professor L. R. O. Bevan. (See Appendix A).

FINANCIAL MATTERS

Status of Current Budget

Mr. Evans reported that there would probably be a surplus in the Yenching budget of the United Board for the present year. It was

Y-21 VOTED that should there be a surplus in the Yenching Budget of the United Board for 1946-47, the matter of allocating the surplus be referred to the Interim Committee with power.

Proposed Budget for 1947-48

Dr. Gamble explained the proposed Yenching budget of the United Board for 1947-48. Dr. North said that if the anticipated income from the Harvard-Yenching Institute did not prove to be adequate to meet Chinese cultural needs, it can be supplemented from surplus funds if necessary. It was then

Y-22 VOTED to adopt the proposed Yenching budget of the United Board for 1947-48. (See Appendix B).

Report of the Treasurer

The report of the Treasurer for the Yenching University Committee for the year ending June 30, 1946 was considered and it was

Y-23 VOTED to accept the Treasurer's report for the Yenching University Committee for the year ending June 30, 1946 and to adopt the following recommendations:

- 1) to credit account 178.1 "Reserve Natural Science" with balance of \$1,918.12 not used in the 1945-46 current budget,
- 2) to transfer \$631.70, the balance of the surplus, to the credit of the "Mortgage Reserve Account, 178.2.

Report of the Treasurer for the Yenching College for Women

The report of the Treasurer for the Yenching College for Women, for the year ending June 30, 1946 was presented. It was

Y-24 VOTED to accept the Treasurer's report for the Yenching College for Women for the year ending June 30, 1946 and to approve the following recommendations:

1. that the Investment Committee of the United Board be requested to study the Mary Chamberlain annuity with the hope of improving the investment status of the fund.
2. that the current surplus of 1945-46 (\$236.06) be credited to the Women's College Surplus Account (170).

Report of the Auditors

The report of the auditors, Messrs. Chambellan, Berger and Welti was presented and it was

Y-25 VOTED that the report of the auditors, Messrs. Chambellan, Berger and Welti for the year ending June 30, 1946 be accepted and referred to the Committee on Investment and Finance of the United Board.

Prospect for Additional Funds

The Committee discussed the prospect for additional funds during the coming year. Reference was made to the campaign in China for ten billion dollars local currency to be shared by the Christian Colleges.

Request of Professor George Loehr

The request of Professor George Loehr for full payment of his furlough salary, even though for a part of this time he was on the staff of Princeton University was considered and it was

Y-26 VOTED to authorize Dr. Gamble, Dr. North and Mr. Evans, in consultation with Prof. George Loehr to settle the question which he has raised about furlough salary.

Home Economics Fund

Mr. Evans reported certain changes in the conditions attached to the fund raised for Home Economics at Yenching and it was

Y-27 VOTED to record in the minutes that Dean Ava B. Milam has removed the restrictions from the sum of \$6,447.25 which she and Miss Fritchhoff have collected for Home Economics at Yenching, but that the restrictions still apply to the \$5,000 pledged by Dr. Frank E. Brown, so that there are now virtually two funds instead of one.

YENCHING WOMEN'S COLLEGE COMMITTEE

Mrs. Avann reported that at the meeting of the Yenching Women's College Committee held on May 6, 1947, Mrs. Maurice T. Moore had stated that publicity appeals sent out by the Wellesley-Yenching Committee had brought in \$18,686.45 during the past year.

The Yenching University Committee then

Y-29 VOTED to express to Mrs. Maurice T. Moore and the other members of the Wellesley-Yenching Committee the gratitude of the Yenching University Committee for raising \$18,686.45 during the past year.

Mrs. Avann reported further that the Yenching Women's College Committee had become increasingly concerned about the low state of health of the women students and had discussed what could be done to improve conditions. They had decided to make the following recommendations to the Yenching University Committee:

RESOLVED, that, in view of the reports from Yenching University giving divergent statements as to the conditions of the faculty and students, the Treasurer's office be instructed to write to the administration and ascertain the exact conditions, listing funds available on the books of the Women's College, and the University which are carried in the name of the Managers of the Trustees, indicating the willingness of the Yenching Committee here to cooperate with the Managers in considering the use of such funds for the immediate relief of faculty and student body if this objective is a first priority in the estimation of the Board of Managers - it being understood that the use of these funds now as a relief measure will deprive the University of their use for possible restoration or rehabilitation purposes.

There was a general discussion of the questions raised by the Yenching Women's College Committee. It was felt that the health of the men as well as of the women should be investigated.

The point was made that there is no adequate health education so that the institution does not make the most of the nutrients available for the funds in hand. Many of the new techniques developed during the war for health tests are probably not being used. After further discussion it was

Y-29 VOTED to request the United Board at its coming meeting to ask its Committee on Medical Education to take up the matter of the nutrition of faculty and students and start a program for investigation and assistance, the program to include the appointment of a specialist in nutrition and a plan for supplementary nutrition, it being understood that the costs would be met jointly by the several Colleges, as far as the expenses are jointly incurred, but that each individual College would pay the expenses on its own campus.

RATIO OF STUDENTS TO FACULTY AND ADMINISTRATIVE STAFF

The facts recently reported from China about the ratio of students to faculty and administrative staff at Yenching was considered in comparison with other universities in China and with institutions in Western countries.

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The situation at Yenching as reported by Y. K. Chu the educational expert of United Service to China was as follows:

<u>Year</u>	<u>Faculty</u>	<u>Administrative Staff</u>	<u>Students</u>
1936-37	127	157	824
1946-47	103	161	797

Dr. Cressy reported that Chinese institutions are tending toward the establishment of six hours a week as the normal teaching load of a professor. He said that in past centuries in China the scholar was the potential official. Now there are not enough official jobs, so some would-be officials are going into academic positions with the idea of making them as easy as possible. The Christian Colleges do not have to accept such standards and if we set a better standard it will be useful for China. But anything done will have to be done in cooperation with Chinese educationalists. After further discussion it was

Y-30 VOTED to request the United Board to initiate a study of the ratio of students to faculty and administrative staff, and of the teaching load in normal times, such a study to be carried on cooperatively by the Chinese faculties and competent educational authorities in America and Great Britain.

WESTERN PERSONNEL NOT ON MISSION QUOTAS

The Committee reviewed developments since its action of May 15, 1946 (YUC-8) in which it recommended that pending the establishment by the United Board of a uniform basis for salary and terms of service for western personnel not on Mission Board quotas, that such personnel be paid not less than the average salary paid by the three cooperating American Missions.

Dr. McMullen told of the indignation which this action had caused at Yenching last summer, and of his attempts to quiet the storm by explaining the situation which had led to the action.

Excerpts were read from the letter which Dr. C. W. Luh had written on November 30, 1946 in reply to a communication on behalf of the Trustees of the United Board on this matter. In this letter Dr. Luh said he did not care to raise the question again with the Chinese faculty members.

The Committee took note of the fact that the situation is still very unsatisfactory in regard to western personnel not on Mission Board quotas and discussed what could be done to improve conditions. Dr. McMullen suggested that the cooperating Mission Boards might substitute personnel for their cash contributions, thus increasing the number of westerners supported by Mission Boards.

INDUSTRIAL TRAINING PROGRAM

Dr. McMullen stated that a plan had been worked out for the industrial training program at Yenching which will be satisfactory to the Chinese

industrialists who are providing the money and will not run counter to the recommendations of the Planning Committee which were to the effect that there should be only one college of engineering and that it should be in connection with Hangahow Christian College.

The Yenching administration has now no intention of setting up a college of engineering but will give a junior college course in three branches of engineering, training men to be operators of factories, which is what the industrials really want. In addition Yenching will continue its work in industrial chemistry, adding another year in this department.

APPOINTMENT OF COMMITTEES

The Committee accepted the suggestion of the Committee on Nominations and Administration in regard to Committees and it was

Y-31 VOTED that the personnel of the Yenching Interim Committee should be the same as last year and that the Yenching representatives on the Committees of the Associated Boards should also be the same as last year, it being understood that the corresponding committees of the United Board will take over responsibilities, as far as possible from now on.

ADJOURNMENT

The Committee adjourned, having completed the business on the docket.

Charles H. Corbett,

Recording Secretary

IN MEMORY OF MR. L. R. O. BEVAN

The Yenching University Committee records its sense of loss in the passing of Mr. L. R. O. Bevan who was killed in an automobile accident in Australia in October 1946. Mr. Bevan had been a friend of Yenching University for nearly three decades, during the latter years serving as an honorary lecturer.

Mr. Bevan lived an interesting and useful life. He was born in London of Welsh parents. When he was about four years of age he accompanied his family to New York where his father served as pastor of the Brick Presbyterian Church for a period of two or three years. The family then moved to Australia where his father became an outstanding leader among the Congregational churches.

Mr. Bevan took a B. A. degree at Melbourne and then went to Cambridge University where he earned the degrees M. A. and LL. B. He was then a barrister-at-law first at Gray's Inn, London and afterwards at Melbourne.

Mr. Bevan's initial position in China was as a teacher in Shansi University. Then he came to Peking and became a teacher both in the National Peking University and the institution then known as the Customs College.

When Yenching University was located at Kuei-Chia Chang in the South-east corner of Peking, before moving to the campus outside the walls, Mr. Bevan was a near neighbor and became well acquainted with the members of the faculty, being affectionately known even to westeners by his Chinese title "Pi Lao-yeh." In 1926 he volunteered his services to Yenching University and became an honorary lecturer in the Department of Political Science. He resided on the Yenching campus for several years and was a welcome member of the community.

When the outbreak of hostilities between China and Japan occurred in 1937, Mr. Bevan had already retired and was visiting in England, but he hastened back to Yenching to help in any way he could. He remained there until August 1942 when he was repatriated to Australia where he spent the remainder of his life.

Mr. Bevan was a Christian layman whose influence was felt in many phases of life. He was English Secretary of the Chinese Commission on Extraterritoriality from 1923 - 1926, his knowledge of law being a valuable asset. His character was well revealed in a sentence he wrote from Durban, South Africa in 1942 about his internment experiences in Peiping: "We have not suffered really, we have had an experience of fellowship and of absolute value of our Christian faith and its worth to human being."

Note: As Miss Margaret Speer did not find time to write a memorial minute on Mr. Bevan as requested by the Yenching University Committee, the above statement was prepared by Mr. Charles H. Corbett.

0429

app. B.

YENCHING UNIVERSITY
PROPOSED BUDGET 1947/48
ANTICIPATED INCOME

General University

American Board	750.00	
London Missionary Society (Pd. in China)	1,000.00	
Methodist Division Foreign Missions	3,500.00	
Presbyterian Board	2,500.00	
General Endowment Income	38,000.00	
Bashford Memorial Maintenance	<u>900.00</u>	46,650.00

Special Funds

Princeton-Yenching Foundation	12,000.00	
Harvard-Yenching Institute	22,368.44	
Natural Science Endowment	14,000.00	
Harkness Endowment	4,250.00	
Thompson Endowment	700.00	
Gamewell Professorship	1,500.00	
Scranton-Luce Social Center	19.00	
Luce Scholarship Fund	1,400.00	
Miscellaneous Scholarship Funds	<u>850.00</u>	57,087.44
		<u>103,737.44</u>
Less: Home Administration and Promotion		<u>17,117.44</u>
Available for the field		<u>86,620.00</u>

Other Special Funds

Presbyterian Board Vacancy	3,000.00	
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REPORT OF THE TREASURER
FOR THE
YENCHING UNIVERSITY COMMITTEE
June 30, 1946

The past fiscal year saw the cessation of international warfare but civil strife continued on in China. Inflation also added to the difficulties in management of Yenching University and drastic efforts were made to find a solution.

During the closing days of the fiscal year word came that Dr. J. Leighton Stuart had been appointed Ambassador from the United States to China. As he accepted the office immediately, this caused another problem in administration. However, Dr. C. W. Luh took over as Acting President and the work of preparing the campus for future use continued uninterruptedly.

The inflation in China has been met by faculty members selling valued possessions, doing other work, etc. At best they have barely struggled through but with poor prospects for the future. United China Relief assisted the Associated Boards to provide additional funds and an increase in exchange rate also helped.

In America the program of education and promotion continued and many friends voluntarily sent gifts for restoration purposes. This report deals with funds received and disbursed under the Yenching University auspices in America and is accompanied by the following documents:

- (a) Budget Analysis, June 30, 1946 (Page 4)
- (b) Balance Sheet, June 30, 1946 (Page 5)

This report is based upon the findings of our auditors, Messrs. Chambellan, Berger and Welti, who have checked the figures involved.

ENDOWMENT SECTION

Funds in this section increased by \$88,940.28 during the year as follows:

McBrier Foundation Funds transferred from current		\$5,000.00
G. E. Trowbridge Scholarship Gift		2,000.00
Miscellaneous Gifts		100.00
Income transferred to Endowment:		
James W. Porter Fund	\$956.14	
Stabilization Fund	278.52	
McBrier Scholarship Fund	195.00	1,429.66
Profit on sale of Securities		80,410.62
		<u>88,940.28</u>
The use of this increase is shown as follows:		
Increase in Consolidated Endowment Investments		110,146.22
Savings Bank Account		190.72
		<u>110,336.94</u>
Less decrease in Swiss Committee Investments	\$200.00	
Cash awaiting Investment	<u>21,196.66</u>	<u>21,396.66</u>
		<u>88,940.28</u>

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Gross income from endowment funds without any deductions such as custodian fees etc., was \$65,178.93. The rate of return was 3.49%.

Upon authority of the United Board for Christian Colleges in China, the General Endowment Investments of Yenching were consolidated after closing on June 30, 1946, with other college investments within the United Board structure. The market value as of June 28, 1946 was used as the basis for transfer and the following schedule shows the Yenching transaction:

Value as of June 28, 1946	\$2,190,773.15
Cost of securities transferred	1,878,718.64
Profit entered on books as of July 1, 1946	<u>312,054.51</u>

PLANT SECTION

Plant funds increased \$14,045.96 during 1945-46 as follows:

Profit on sale of securities	\$10,273.40
Net income on Building Fund Investments	3,239.68
Income on Wheeler note collateral	40.00
Special gifts for residences	500.00
	<u>14,053.08</u>
Less amortization of bonds	7.12
Net increase	<u>\$14,045.96</u>

Analysis of cash increase from the \$4,141.78 overdraft of June 30, 1945 to a balance of \$17,158.09 on June 30, 1946 is as follows:

Proceeds from sale of securities	29,520.19
Less cost of U. S. Treasury Bonds	12,000.00
	<u>\$ 17,520.19</u>
Plus new income listed above	3,779.68
Cash increase	<u>21,299.87</u>
Less overdraft June 30, 1945	4,141.78
Balance June 30, 1946	<u>17,158.09</u>

Total amount of plant resources available for use including investments and cash was \$92,495.28, of which \$4,275.46 was involved in the Wheeler Chapel Fund.

CURRENT SECTION

The Budget Analysis attached herewith shows the estimated income and actual income as over against appropriations and actual expenditures. A surplus of \$8,620.12 is shown under Class "A" division but when adjustments are made including Home Administration and Promotion there is a different picture. Reconciliation is shown as follows:

Class "A" surplus as per Budget	\$8,620.12
Less excess income receipts in Scholarship carried forward:	
Luce Scholarship	242.16
Miscellaneous Scholarship	<u>239.78</u>
	481.94
	<u>\$,138.18</u>
Overdraft in Administration and Promotion	5,588.36
Net Surplus	<u>\$ 2,549.82</u>

Attention is called to the decrease of Sustaining Funds under receipts in 1944-45. The amount supplied this past year was \$47,969.70 compared with \$67,361.79 for 1944-45. This showed a decrease of \$19,392.09 and was due to the increase in the rate of exchange which called for use of less U. S. dollars.

CURRENT SPECIAL SECTION

Several accounts in this section call for special mention, as follows:

Endowment Income J. W. Porter Account: Agreeable to recommendations in the 1944-45 Treasurers' Report the income accrued in this account amounting to \$956.14 was transferred to the corpus of the fund making the new principal of \$5,937.03.

Suspense Accounts:

General - The credit balance in this account decreased \$3,243.55 during 1945-46 due to payment to staff members' salary adjustments.

Swiss Committee - Cash in this account including income totaled \$1,814.65 but withdrawals authorized by Dr. DeVargas reduced the final balance to \$635.91.

Student Alumni Fund - The fund increased to \$24,366.52 from \$259.00 last year. This was largely because funds raised in China were transferred to the books in New York.

Rehabilitation Expense - Up to June 30, 1946 orders for new equipment and chargeable to this account totaled but \$2,587.57.

Rehabilitation Funds - This account increased from \$2,000 on July 1, 1945 to \$119,560.16 on June 30, 1946. Of this increase, \$17,957.38 came directly from friends of the University while \$99,602.78 came through the Associated Boards.

Manager's Trust Funds: Agreeable to action of the Yenching University Committee \$50,000.00 from this fund was made available for restoration of the Peiping campus and for budgetary needs during 1945-46. The Manager's Current Fund income account was increased by profit and income on investment totaling \$5,762.68 against which field items amounting to \$1,243.14 were charged making a net increase of \$4,519.54. As a result the balance in this account was increased from \$13,461.67 to \$17,981.21 at June 30, 1946.

McBrier Foundation Income: Income from investments totaled \$3,086.51 during 1945-46 while minor approved appropriations of \$262.25 brought the net increase down to \$2,824.26. Previous accumulations of \$5,196.18 were partly capitalized by the transfer of \$5,000.00 to the principal fund which, on June 30, was \$120,000.00. Balance in Income Account was \$3,020.44.

Mortgage Reserve Fund: By proper action the 1944-45 surplus of \$5,928.38 was credited to this account which together with other credits made a total income of \$7,693.62. Losses sustained on mortgages far exceeded this, leaving a debit balance of \$4,462.32.

June 30, 1947

CASH SITUATION

Cash on hand June 30, 1946 was \$310,353.28, distributed as follows in the various sections:

	<u>Credit</u>	<u>Overdraft</u>
Endowment Section	17,158.09	\$7,082.92
Plant Section	54,337.50	
Current General	210,467.13	
Current Special		488.53
Promotion	5.00	
Petty Cash	35,957.01	
Manager's Current Funds	<u>317,924.73</u>	<u>\$7,571.45</u>
	7,571.45	
	<u>\$310,353.28</u>	

The above cash was carried as follows:

Irving Trust Company	260,866.06
Various Savings Accounts	49,482.22
Petty Cash on hand	5.00
	<u>\$ 310,353.28</u>

RECOMMENDATIONS

The surplus of \$2,549.82 was due largely to the inclusion of income on Natural Science endowment funds. In reality this should have been credited to the Reserve Income Account - Department of Natural Science, and it is

- (1) Recommended to credit account 178.1 "Reserve Natural Science" with balance of \$1,918.12 not used in the 1945-46 current budget.
- (2) Recommended to transfer the balance of surplus (\$631.70) to the credit of the Mortgage Reserve Account 178.2.

Respectfully submitted,

E. M. McBRIER, Assistant Treasurer
C. A. EVANS, Assistant Treasurer
CHARLES H. CORBETT, Assistant Treasurer

YENCHING UNIVERSITY COMMITTEE
ANALYSIS OF BUDGET 1945/46-AS OF JUNE 30, 1946

DISBURSEMENTS

RECEIPTS

<u>I CLASS A GENERAL FUNDS</u>				<u>RECEIPTS</u>					
Acct. No.	Item	Appropriation US\$	Disbursed to June 30 US\$	Balance US\$	Acct. No.	Item	Budget Estimate US\$	Rec'd to June 30 US\$	Balance Due US\$
31	General Budget-Chengtu..	50,000.00	50,000.00	-	131	General University			
122	" " -Peiping..	50,000.00	50,000.00	-	132	American Board	750.00	750.00	-
176	Faculty Reserve.....	20,070.44	20,070.44	-	133	London Miss. Society... (to be paid in China).	1,000.00	1,000.00	-
					134	Methodist Board.....	2,280.00	2,280.00	-
					137.1	Presbyterian Board....	2,500.00	2,500.00	-
					137.1	Gen. End. Income.....	29,500.00	35,720.06	6,220.06
						<u>Special Designated</u>			
					135.5	Princeton-Yenching Fd.	12,000.00	12,000.00	-
					135.6	Harvard-Yenching Inst.	22,368.44	22,368.44	-
					137.1	Natural Science End...	11,500.00	13,418.12	1,918.12#
					137.6	Luce Scholarship Fund.	1,000.00	1,242.16	242.16#
					174	Managers Current Funds	50,000.00	50,000.00	-
					135.2	Miscellaneous Scholar.	500.00	739.78	239.78#
							133,398.44	142,018.56	8,620.12#
						Less Home Adm.&Prom...	13,328.00	13,328.00	-
							US\$120,070.44	128,690.56	8,620.12#
							US\$120,070.44	120,070.44	-
						<u>II CLASS B SPECIAL FUNDS</u>			
136	Presby. Bd. Vacancies	3,000.00	3,000.00	-	136	Presby. Bd. Vacancies...	3,000.00	3,000.00	-
175.1	Gifts-Current Needs.....	5,000.00	5,000.00	-	175.1	Gifts-Current Needs...	5,000.00	5,297.98	297.98#
	Faculty Reserve.....	20,000.00	-	20,000.00		Funds for Fac. Relief..	20,000.00	-	20,000.00
		US\$28,000.00	8,000.00	20,000.00			US\$28,000.00	8,297.98	19,702.02
						<u>Sustaining Funds</u>			
175.5	Sustaining Funds(LC\$40,720,699.00)		47,969.70		175.5	Sustaining Funds.....		47,969.70	
		US\$				<u>III HOME ADMINISTRATION & PROMOTION</u>	US\$		
36.1	Home Adm. Prom. ABCCC.....	9,296.21	15,090.48	5,794.27*		Appro. University.....	13,328.00	13,328.00	-
36.2	Incidentals.....	800.00	1,297.99	497.99*		Women's College.....	1,450.00	1,450.00	-
36.3	Trustees.....	700.00	687.10	12.90					
81	Promotion-Yenching Off...	2,500.00	3,290.79	790.79*					
	Contingent.....	1,481.79	-	1,481.79					
		US\$14,778.00	20,366.36	5,588.36*			US\$14,778.00	14,778.00	-

* Disbursed over amount budgeted.

Received over amount budgeted.

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BALANCE SHEET

YENCHING UNIVERSITY COMMITTEE
JUNE 30, 1946

<u>A S S E T S</u>			<u>L I A B I L I T I E S</u>	
<u>Endowment</u>			<u>Endowment</u>	
Consolidated Investments	1,972,802.45		General Funds	1,730,635.28
Held in Trust--Amer. Brd.	100,000.00		Natural Science Funds	500,000.00
Swiss Comm. Investments	9,721.24		Swiss Committee Funds	9,965.46
Student Loans to China	4,903.50			<u>2,240,600.74</u>
Savings Bank Accounts	13,525.21		Less Loss on Sale of Secur'ts.	160,256.47
	<u>2,100,952.40</u>			
Less cash overdraft	20,608.13	2,080,344.27		<u>2,080,344.27</u>
<u>Plant</u>			<u>Plant</u>	
Completed Buildings	1,503,432.61		Funds for Completed Bldgs.	1,503,432.61
Land & Improvements	176,169.24		General Funds	65,592.44
Equipment	86,764.06		Land Funds	146,419.52
Operations	50,298.67		Equipment Funds	77,133.04
Notes Receivable	5,000.00		Special Funds	65,646.15
Investments	75,337.19		Bills Receivable	172.00
Cash	17,158.09	1,914,159.86	Income on Investments	55,764.10
				<u>1,914,159.86</u>
<u>Current Assets</u>			<u>Current Liabilities</u>	
Accounts Receivable	1,512.50		Accounts Payable	19,363.30
Manager's Investments	133,195.14		Manager's Funds	100,000.00
Equipment	483.53		" " Income	17,981.21
Annuity Insurance	1,126.00		Faculty Reserve	26,271.76
Home Adm. Incidentals	103.45		Rehabilitation Funds	119,560.16
Alumni Investments	4,000.00		Reserve Natural Sciences	8,445.05
Suspense	3,762.57		H. Y. I. Agency Account	18,200.00
Cash	264,321.10		Hawaii Special Fund	5,000.00
			Income deferred	40,058.37
			Alumni Fund	24,366.52
			Suspense Accounts	30,534.51
			" Swiss Committee	635.91
			Surplus 1945-46	2,549.82
			Less Mtg. Res. deficit	4,462.32
			Deficit	1,912.50
		408,504.29		<u>410,416.79</u>
		<u>4,403,008.42</u>		<u>1,912.50</u>
				408,504.29
				<u>4,403,008.42</u>

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MINUTES OF MEETING

YENCHING UNIVERSITY COMMITTEE

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

2:00 P.M. Tuesday, September 30, 1947

Room 301A, 600 Lexington Avenue, New York

ATTENDANCE

Guest of Honor: *Dr. H. H. Kung, Chairman of Yenching Board of Managers

Members of Yenching University Committee

Mrs. J. M. Avann	*Dr. Sidney D. Gamble, Chairman
Dr. T. Coker Brown	Mr. Edwin M. McBrier
Mrs. R. G. Burlingham	Mrs. Maurice T. Moore
Miss Margaret Burton	*Dr. Eric M. North
*Mrs. Samuel McCrea Cavert	Mrs. Charles C. Parlin
Mrs. Charles H. Corbett	*Mrs. Timothy N. Pfeiffer
Mr. William H. Danforth	Mr. Andrew H. Phelps
*Mr. Arthur V. Davis	Mrs. Clifford C. Pratt
*Mrs. John H. Finley	Dr. Josephine Rathbone
Dr. Frank D. Gamewell	*Mr. Leslie R. Rounds
Mrs. Douglas Horton	Mrs. F. Louis Slade
Dr. Rufus M. Jones	Dr. Guy E. Snavely
Dr. Howard P. Lowry	Mr. Girvan N. Snider
Mr. Henry R. Luce	Mrs. Robert E. Speer
Dr. Harold S. Matthews	Dr. Henry P. Van Dusen
	Dr. A. L. Warnshuis
	Miss Amy Ogden Welcher

Staff of the United Board

*Dr. R. J. McMullen	*Mrs. W. Plumer Mills
*Mr. C. A. Evans	*Mr. Charles H. Corbett
*Dr. William P. Fenn	

Those whose names are starred were present.

OPENING OF MEETING

The Chairman, Dr. Sidney D. Gamble, called the meeting to order. Dr. Eric M. North offered the opening prayer.

INTRODUCTION OF DR. KUNG

Dr. Gamble then welcomed Dr. Kung, the Chairman of the Yenching Board of Managers, and invited him to speak to the Committee on matters of concern to the University.

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Dr. Kung acknowledged Dr. Gamble's greeting and then distributed copies of the minutes of the meeting of the Board of Managers held in Peiping on July 1, 1947, and commented upon them.

More Adequate Salaries

Dr. Kung called attention to the action of the Board of Managers requesting him to present to the Yenching Committee of the United Board the imperative need for funds to make possible more adequate salaries. He also read a telegram from Dr. Adolph reiterating this request and asking him also to present the need for student relief and other projects.

Attention was called to the following memorandum from Mr. Stephen Tsai, Controller of the University to Dr. Adolph, Acting President, dated July 21, 1947:-

"Before the Marco Polo Bridge incident our highest paid professor was getting \$360 per month. Since then the cost of living, according to the index numbers, has gone up to 40,000. If we were to pay our staff the same money value in salary as before the war, we would have to pay our top professor \$12,400,000.00. But in June he only received \$1,575,000.00. This amounted to only 15% of his pre-war real salary value."

A member of the Committee asked how this memorandum could be reconciled with statements previously made that the United Board was making it possible to give professors 38% of their prewar buying power. Dr. Fenn explained that though this was the announced goal of the United Board it was never possible to attain it. He said also that prices in Peiping advanced last spring much faster than elsewhere and this made the situation at Yenching particularly bad at the time Mr. Tsai wrote.

Aid for Needy Students

Dr. Kung then spoke very feelingly of the plight of needy students at Yenching. He said that there were many who were cut off from their homes because of the Communist invasion and who did not have enough money to pay for food. He and others had contributed to relieve these students, and he hoped the Yenching University Committee would also be able to help.

Attention was called to the following memorandum on student relief needs at Yenching for 1947-48:-

"Rising costs of food materials have lowered the nutritive quality of food served in the student dining rooms. Students with means are able to purchase extra food. Relief is urgently needed to make this possible for students who have no such fund."

"In addition to this the dwindling resources of many student families make it imperative that tuition relief be provided beyond that now available in scholarship grants.

"Urgent needs, food subsidy (10 month academic year)
100 students @ \$5.00 per month US \$5,000.00
50 students @ \$2.50 per month 1,250.00

"Urgent needs, tuition relief
50 students @ \$25.00 1,250.00
10 students @ \$15.00 150.00

"Urgent needs, room & tuition relief
75 students @ \$40.00 3,000.00
Total \$10,650.00"

"Toward the above, for 1947-48 approximately US\$450.00 has already been received."

Dr. Gamble said that he hoped that before long it would be possible to provide the funds for a bean-milk bar, which a friend in Peiping had indicated would be a very practical way of helping needy students.

Need for a University Chapel

Dr. Kung spoke of the need for a chapel on the campus. He said it was strange that a Christian institution like Yenching should have no chapel. He expressed the hope that, without affecting current funds, the Yenching University Committee could raise money from individual donors for a chapel, perhaps making it a memorial building.

The Associate Treasurer then stated that Yenching University has on hand a sum of \$47,812.58 for a chapel, and that this would be available as soon as sufficient additional funds are provided to meet the cost of such a building. He raised the question whether it would be wise to start building operations at the present time of inflated prices. Dr. Kung expressed the view that at least a part of the chapel could be erected, to be enlarged at a later time.

Dr. North pointed out that the Trustees had planned to erect a chapel long ago, but that the administration in China had decided against it. The Yenching Committee would be eager to see a chapel erected if the administration is now prepared to approve of it.

Dr. Kung explained the reasons for the previous decision not to erect a chapel. About twenty years ago when the registration of the University with the Ministry of Education was under negotiation, government regulations against including religion in the government curriculum were rigidly interpreted and it was felt that Yenching would be criticized if it erected a chapel. At Cheeloo it was thought necessary to erect a low wall around the College of

Theology to indicate that it was not officially a part of the University. But those days are past and a chapel at Yenching would fill a very real need. No students would be compelled to attend chapel but the building would be there for Christian students who wanted to worship there.

Salaries for Younger Western Staff

Dr. Kung spoke of the feeling he had discovered at Yenching over the fact that the salaries of some of the younger non-mission western teachers was paid in gold and so amounted to more than what was paid to Chinese full professors.

In reply to Dr. Kung it was explained that it was impossible to secure American teachers to go to China at a basic salary of less than \$90 a month, especially at this time when the demand for teachers was greatly intensified by the unparalleled expansion of American colleges and universities. It was stated that the United Board had acted in securing these teachers only as agents of the administration and all contracts signed had been at the request of the administration.

Dr. Kung said he felt that the distinction between Chinese and westerners should not be emphasized in this way.

Budget for 1947-48

The Committee examined the proposed budget for 1947-48 as attached to the minutes Dr. Kung had brought from China.

Income *

Cooperating Missions	US\$11,130
Associated Boards (Endowment etc)	88,870
United Service to China (estimated)	25,000
Fees (estimated)	20,000
Miscellaneous income (estimated)	20,000
	<u>\$165,000</u>
Deficit for minimum program	18,000
	<u>\$183,000</u>
Additional deficit for desired program	60,000
	<u>Total US\$243,000</u>

Expenditures (Estimated on basis of minimum program)

**Salaries on 1946-47 basis (no increase)	US\$68,000
Departmental expenses	9,200
Administration	21,000
Coal (heat)	26,000
University services (water, light, telephone, etc.)	24,250
Wages, etc.	34,250
	<u>Total US\$243,000</u>

* Mission Board salaries and Harvard Yenching Institute not included
**Salaries which must be paid after sizable cuts have been made.

It was noted that the estimated amount to be received from United Service to China was set at only US\$25,000 whereas last year Yenching had received from this source about \$155,000. The opinion was expressed that though the campaign of United Service to China was not going well, nevertheless the efforts to supplement its income should bring in more than \$25,000 for Yenching.

There was a discussion of various possible measures of economy. Note was taken of the fact that 127 persons had been dropped from the Yenching payroll for 1947048, of whom 17 were full time and 17 were part time teachers, ten were clerks, 17 were on the library staff and 60 were campus and power plant employees. This would make a substantial saving.

Dr. Kung said he had urged the University to take its long vacation in the winter instead of in the summer, in order to save coal. He felt that the coal situation might be even worse than last year, because the Communists had siezed some of the mines.

The matter of student fees was discussed. It was stated that the policy a year ago was to keep fees very low, in view of the fact that some of the students were extremely poor, though many students were able to pay much larger fees. The administration had been urged to set the fees at a higher figure but to use twenty percent of such income to use as scholarships for needy students.

The question was raised as to whether Yenching's share of the six billion dollars appropriated by the Chinese government for the Christian Colleges had been included in the budget. It was stated that there was uncertainty as to how this fund was to be divided among the thirteen institutions. There was a possibility that it would be divided into thirteen equal parts. On the other hand there might be a division recognizing that some of the institutions were larger than others.

Dr. Kung said that the fact that the Chinese government, in a period of financial stringency, had made such a substantial gift to the Christian Colleges was an indication of the government's appreciation of the service rendered by these institutions.

Co-operation with Oberlin-Shansi Memorial College

Dr. Kung was asked to comment on the item in the Board of Managers' minutes referring to possible cooperation between Yenching and the Oberlin-Shansi Memorial College (Minghsien). He explained that as Minghsien was unable to return to its campus at Taiku in Shansi, and as some of its industrial work is in textile engineering, which is one of the subjects which the Tientsin industrialists had asked to have taught at Yenching, the question had been discussed when he was in Peiping, whether the two institutions could not cooperate in this enterprise, using the buildings erected by the Japanese on the Yenching campus. At the meeting of the Managers the matter of such cooperation had been referred to the university authorities for further study, and the following report of a sub-committee had just been received.

Whereas Yenching University and the Ming-Hsien Schools have always been closely associated with each other by virtue of their location in North China, by virtue of the Christian nature and purpose of the two institutions, and by virtue of the warm and friendly feeling existing between the faculties;

But also in view of the fact that the Ming-Hsien Schools are still unable to return to their permanent site and are only operating on a temporary basis at the present,

Be it resolved that Yenching University go on record that it welcomes all feasible cooperation with the Ming-Hsien Schools in principle if the latter is similarly resolved, and that concrete proposals implementing such cooperation be worked out when it becomes possible and be subject to the approval of the authorities of both institutions.

Signatures: /s/ Stanley D. Wilson

/s/ Sheng Lin Ch'u

/s/ Y. P. Mei

September 15, 1947

Committee on Yenching-Ming-Hsien Cooperation.

In regard to the financing of the Yenching engineering project, Dr. Kung reported that last year the Tientsin industrialists had contributed US\$60,000 to complete the unfinished Japanese buildings and start engineering courses. For the coming year they had found it impossible, because of the depreciation of Chinese currency, to raise more than US\$30,000 and they had asked him to raise an equal amount in Shanghai. He had agreed to be responsible personally for \$10,000; a friend agreed to be responsible for \$10,000 and two others agreed to be responsible jointly for \$10,000. Up to his departure from China, no money had been paid on these pledges.

Adjournment

With expressions of appreciation to Dr. Kung for being present and bringing so much information about the University, the Committee adjourned.

Charles H. Corbett,

Recording Secretary

MINUTES OF MEETING

YENCHING UNIVERSITY COMMITTEE

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

2:00 P.M. Thursday, January 8, 1948

ATTENDANCE

Members of the Committee

Dr. Sidney D. Gamble, Chairman
Mrs. J. M. Avann
Dr. T. Cocker Brown
*Mrs. R. G. Burlingham
Miss Margaret Burton
Mrs. Samuel Cavert
*Mrs. Charles H. Corbett
Mr. William H. Danforth
Mr. Arthur V. Davis
*Mrs. John H. Finley
Dr. Frank D. Gamewell
Mrs. Douglas Horton
Dr. Rufus M. Jones
Dr. Howard F. Lowry
Mr. Henry R. Luce
Dr. Harold S. Matthews
*Mr. Edwin M. McBrier

Mrs. Maurice T. Moore
Dr. Eric M. North
Mrs. Charles C. Parlin
*Mrs. Timothy N. Pfeiffer
Mr. Andrew H. Phelps
Mrs. Clifford C. Pratt
Dr. Josephine L. Rathbone
Mr. Leslie R. Rounds
*Mrs. F. Louis Slade
Dr. Guy E. Snavely
Mr. Girvan N. Snider
Prof. Donald G. Tewksbury
Dr. Henry P. Van Dusen
Dr. A. L. Warnshuis
Miss Amy Ogden Welcher

Members of the Staff

*Dr. R. J. McMullen
*Mr. Charles H. Corbett

*Mr. C. A. Evans
*Mrs. W. Plumer Mills

Persons whose names are starred were present.

OPENING OF MEETING

In the absence of the Chairman, Dr. Sidney D. Gamble, who was unable to attend the meeting on account of illness, Mrs. John H. Finley was elected temporary Chairman. The opening prayer was offered by Mr. E. M. McBrier. Regrets for absence were presented on behalf of:

Mrs. J. M. Avann
Miss Margaret Burton
Mrs. Samuel Cavert
Dr. Sidney D. Gamble
Dr. Frank D. Gamewell
Mrs. Douglas Horton
Dr. Rufus M. Jones
Dr. Howard F. Lowry

Dr. Harold S. Matthews
Dr. Eric M. North
Mrs. Clifford C. Pratt
Dr. Josephine L. Rathbone
Mr. Leslie R. Rounds
Dr. Guy E. Snavely
Dr. Henry P. Van Dusen
Dr. A. L. Warnshuis
Miss Amy Ogden Welcher

0443

REPORT OF PROGRESS IN UNITED BOARD EMERGENCY CAMPAIGN

Dr. McMullen made a report on the progress of United Board's financial campaign. He said that \$525,000, seven-eighths of the \$600,000 goal was already assured and that \$28,850 had come in especially designated for Yenching, of which \$28,500 had already been sent to the University. Yenching's total share will be considerably more.

Dr. McMullen spoke also on the campaign being conducted in China. The goal is set for fifteen and one-half billion and the government, through the Ministry of Education, has already given six billion. Reports from China are very optimistic. It is expected that the colleges will exceed the goal. Dr. McMullen explained the manner in which the receipts are to be distributed. The whole country has been divided into districts and one-half of what comes from any particular district will be given to colleges in that area. The other half, along with the government contributions, will be put in a common fund which will be distributed as follows: One third to be distributed on the basis of the relative size of the institutions, one third on the total number of credit hours taught last semester, and one third on the extent of damages suffered during the war.

REPORTS AND COMMUNICATIONS FROM CHINA

Dr. Mc Mullen gave a report about general conditions at the University. He said that beginning January 1, 1948 Chinese full professors will be paid the equivalent of US\$90 a month. This brings the salaries of such persons to the same level as that of individual western teachers.

The faculty has been meeting one evening a week to consider what changes should be made in the curriculum to meet the new conditions prevailing since the war. Hitherto the University has been offering majors in nineteen subjects. It is expected that this number will be reduced and that majors no longer will be offered in departments but in five different areas. This has not been finally decided and in any case could not be put into operation without the approval of the Ministry of Education.

FINANCIAL REPORTS

Mr. Evans presented a report of the Treasurer for Yenching University for the year ending June 30, 1947. (See appendix A). This he explained in detail, presenting the recommendations contained in the report. After discussion it was

Y-32 VOTED that the overdraft of \$2,607.40 in Emergency Reserve Account (#178.2) be paid by application of a like amount through the current surplus.

It was

Y-33 VOTED that the balance of the current surplus (\$3,505.23) be credited to the Chinese Faculty Reserve Account.

It was then

Y-34 VOTED that the report of the Treasurer for Yenching University for the year ending June 30, 1947, be approved as a whole and recommended to the Trustees of the United Board for adoption.

0444

Mr. Evans then presented a report of the Treasurer for Yenching College for Women for the year ending June 30, 1947. (See Appendix B). This was explained in detail and its one recommendation was adopted as follows:

Y-35 VOTED that the surplus of \$242.69 be credited to the Woman's College Surplus Account (#170) bringing the total to \$11,148.47.

Y-36 VOTED to approve of the report of the Treasurer for Yenching College for Women for the year ending June 30, 1947 and to recommend it to the Trustees of the United Board for adoption.

Reports of the auditors Messrs. Chambellan, Berger and Welti for the accounts of Yenching University and Yenching College for Women for the year ending June 30, 1947 were presented to the Committee and after examination it was

Y-37 VOTED to accept the reports of the auditors for Yenching University and Yenching College for Women for the year ending June 30, 1947 and to present them for inspection to the Committee on Investment and Finance of the United Board.

USE OF AMERICAN BOARD APPROPRIATION

It was explained that the American Board has been making payments to the Associated Boards, from which \$123 a month (including \$18 for annuity) have been paid to Dr. Timothy T. F. Lew who died August 1, 1947. The amount in hand in this account at the present time is \$1,358.50. The American Board is willing to have its usual practice followed in this case and pay the widow of Dr. Lew for the three months subsequent to his death. It was pointed out that through Yenching University Dr. Lew had built up a fund for an annuity in the Sun Life Insurance Company and that the accumulations now amounting to about \$5,000 would be automatically paid by the Company to Mrs. Lew. After discussion it was

Y-38 VOTED to authorize the Treasurer to pay to Mrs. Timothy T. F. Lew three months' salary at the previous rate paid to her husband, as a concluding obligation, and that the balance of what is left of \$1,358.50 be sent to the field for current expenses.

McLEAN BEQUEST

It was stated that \$75,000 had already been received from the McLean bequest and that the executors say that there is to be another payment of at least \$40,000 in the near future and possibly other sums later. Several suggestions as to what should be done with this bequest were mentioned including one from Dr. J. Leighton Stuart, that fifty percent be put into endowment and fifty percent into a fund for possible emergencies in China. After discussion it was

Y-39 VOTED that the Yenching University Committee recommend to the Trustees of the United Board that one-half of what is received from the McLean bequest be invested in endowment and that the other half be kept in a fluid fund for emergency use.

SCHOOL OF RELIGION

The question was raised as to what action, if any, the Committee should take in dealing with the letter sent by T. C. Chao, Dean of School of Religion, to Dr. Gamble and the members of the Committee in June 1947 when he was here in America. The Committee was of the opinion that as the whole matter of the relation of the United Board to Theological Seminaries in China had been referred to the Committee on Program and Budget, no action should be taken at the present time.

OTHER BUSINESS

It was proposed that the Committee express its sympathy to Dr. Gamble for his illness and Mrs. Finley volunteered to write to him on the Committee's behalf.

ADJOURNMENT

The meeting was adjourned.

Charles H. Corbett

Recording Secretary

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MINUTES OF ANNUAL MEETING

YENCHING UNIVERSITY COMMITTEE

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

2:00 P.M., Monday, May 10, 1948

Room 900, 150 Fifth Avenue, New York, N. Y.

ATTENDANCE

Members

Dr. Sidney D. Gamble, Chairman

*Mrs. J. M. Avann	Mrs. Maurice T. Moore
Dr. T. Cocker Brown	Dr. Eric M. North
Mrs. R. G. Burlingham	Mrs. Charles C. Parlin
Mrs. Samuel McCrea Cavert	Mrs. Timothy N. Pfeiffer
*Mrs. Charles H. Corbett	Mr. Andrew H. Phelps
Mr. William H. Danforth	Mrs. Clifford C. Pratt
Mr. Arthur V. Davis	Dr. Josephine L. Rathbone
*Mrs. John H. Finley	Mr. Leslie R. Rounds
Dr. Frank D. Gamewell	Mr. F. Louis Slade
Mrs. Douglas Horton	Dr. Guy E. Snavely
Dr. Rufus M. Jones	*Mr. Girvan N. Snider
Dr. Howard F. Lowry	Prof. Donald G. Tewksbury
Mr. Henry R. Luce	Dr. Henry P. Van Dusen
*Dr. Harold S. Matthews	Dr. A. L. Warnshuis
Mr. Edwin M. McBrier	*Miss Amy Ogden Welcher

Staff

*Dr. Robert J. McMullen

*Mr. C. A. Evans

Those whose names are starred were present.

ELECTION OF A TEMPORARY CHAIRMAN

In the absence of the chairman, Mrs. John H. Finley was elected temporary chairman.

OPENING OF MEETING

The Chairman called the meeting to order. Mrs. J. M. Avann led in prayer.

APPROVAL OF MINUTES

The Minutes of the meeting of January 8, 1948 having been circulated, it was Y-40 VOTED to approve the minutes of January 8, 1948 as circulated.

REPORTS AND COMMUNICATIONS FROM CHINA

Intensive Study of Postwar Academic Program

Dr. McMullen presented a "Statement of Academic Policy" prepared by the Yenching faculty and explained how this was the result of a prolonged and careful study of the

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problem. A copy of this program is attached to these minutes as Appendix A. After discussion it was

Y-40 VOTED to express appreciation of the study which the faculty has made of Yenching's academic program.

Salaries of Chinese Faculty

It was reported that the salaries of the Chinese faculty for the first semester averaged US\$25.50 per month. This was lower than the salaries at Huachung, Nanking, Ginling, Fukien and Hwa Nan. The rate at West China was \$16.50 but the cost of living index there was only 31,770 as compared with 62,000 in Peiping. Cheeloo salaries averaged \$17.10 a month for the same period. During the second semester a new schedule was put into effect at Yenching which greatly increased the amount paid to the faculty.

Student Enrollment

The Committee noted that the student enrollment during the first semester was 921, of whom 594 were men and 327 were women.

Yenching Participation in Student Demonstrations

A brief report was given regarding the student uprising in Peiping in April, 1948 and its effect on Yenching.

FINANCIAL MATTERS

Status of the Current Budget

The Associate Treasurer reported that it appeared that income would be sufficient to cover requirements for the current year in the Yenching University budget of the United Board.

Reports of the Treasurer and the Auditors for 1946-47

The Committee was reminded that the Report of the Treasurer for the year ending June 30, 1947 had been accepted by the Committee on January 8, 1948 at which time the report of the auditors for the same period had been received and examined, both documents having been referred to the United Board.

Wheeler Chapel Fund

The Associate Treasurer reported that a note given by Dr. W. Reginald Wheeler and carried on the books for several years, had been paid, and that the Wheeler Chapel Fund now amounts to \$48,144.58, the Chapel to be erected on the campus when sufficient supplementary funds are available. Dr. Wheeler hopes that the Wheeler family will be able to contribute an additional amount. The largest part of the original fund was invested in Shanghai Power and Light bonds which are now nearly worthless but the University administration is ready to set aside from its field balances a sum sufficient to cover losses.

McLean Fund

It was reported that payments received from the McLean bequest, which amounted to \$75,000 at the time of the January meeting of the Committee, had now reached the sum of \$125,000, with the prospect of an additional payment of \$25,000. There is also

the possibility of Yenching's receiving a share in the residuary estate which may run to \$200,000. It was stated that the Trustees of the United Board at their stated meeting on February 20, 1948 had approved the recommendation of the Yenching University Committee that one half of the McLean fund be used for endowment and one half be kept in a fluid fund for emergency use.

Budget for 1948-49

The proposed United Board's budget for Yenching University for the year 1948-49 was presented to the Committee for study and recommendation. Dr. Matthews commenting on the increased figure for the American Board payment, pointed out that the proposed budget assumed that the sum of \$1,482 which had been paid to the late Dr. Timothy Lew for many years, would be continued and would be available for the use of the University. This was in accordance with the request of the University, but the American Board had not yet acted upon it, and while he hoped favorable action would be taken, he could not give definite assurance that this would be the case. After further discussion it was

Y-41 VOTED to approve the proposed budget for the year 1948-49 and to recommend it to the United Board.

It was also

Y-42 VOTED to record an expression of appreciation for Mr. Evans' very able handling of all financial matters.

Field Budget for 1948-49

The Associate Treasurer reported that the last mail had brought from the field a proposed budget with the thousands omitted and with the expected income listed at NC \$37,682,615,000. These figures were based on January prices while the letter was dated April 29. A revision was expected to be made in July. There was general agreement that with prices changing so rapidly, such a budget was of no use in accounting.

Note was taken of the fact that for the last six or eight months the exchange rate has increased more rapidly than the cost of living index, so that the American dollar now buys more in China than it does here.

Progress of Rehabilitation

The Committee was reminded that they had already received copies of an excellent report on the progress of rehabilitation at Yenching, prepared last September by Messrs. Stephen Tsai and Sam Dean. No additional reports had been received since that time. It was stated that a good deal of work remains to be done especially in the interior of the buildings, but the unsettled political situation and the high cost of materials are limiting factors.

YENCHING COLLEGE FOR WOMEN

Mrs. Finley stated that the Committee for the Yenching College for Women had met at her home on Thursday, May 6, and that there had been a good attendance in spite of the weather. She presented a report which is attached to these minutes as Appendix B.

The Committee found the report so interesting that it was suggested that Mrs. Finley send a letter to the New York Times, embodying in it the substance of the statement she had made.

Budget for the Woman's College for 1948-49

The proposed United Board's budget for the Yenching College for Women for 1948-49 was presented and it was

Y-43 VOTED to approve the proposed budget for the Yenching College for Women for 1948-49 and to recommend it to the United Board.

Status of the Current Budget

The Associate Treasurer said that he anticipated there would be a balance of approximately \$1,000 in the United Board's budget for the Yenching College for Women for the current year.

POSSIBLE CONTINGENCIES

There was a discussion of the contingencies that might arise in North China because of the political situation, and of the preparations which might be made to meet them. No action was taken by the Committee, it being realized that there would be a more comprehensive discussion of the China situation in the meeting of the United Board on the following day.

ELECTION OF OFFICERS AND INTERIM COMMITTEE

The recommendation made by the Committee on Nominations and Administration of the United Board that, in view of the fact that Dr. Gamble has not yet fully recovered from his illness, Mrs. Cavert be elected a Co-chairman of the Yenching University Committee and the representative of the Committee on the Board of Trustees was presented at this time. The nominations for the Interim Committee were also presented. It was then

Y-44 VOTED that the recommendations of the Committee on Nominations and Administration of the United Board be approved and that Dr. Sidney D. Gamble and Mrs. Samuel McCrea Cavert serve as Co-Chairmen of the Yenching University Committee and that the following be elected to act as the Interim Committee for the ensuing year:-

Dr. Sidney D. Gamble
Mrs. Samuel McCrea Cavert
Mrs. Maurice T. Moore

Dr. Eric M. North
Mrs. Charles C. Parlin
Mr. Leslie R. Rounds
Mr. Girvan N. Snider

VISIT TO YENCHING

Dr. Matthews stated that he hoped that when the Committee met next year he would be visiting Yenching. He expects to be in the Foochow area from September to January, in the Nanking area from January to March and in the Peiping area from March to June. The Chairman extended to him the best wishes of the Committee

ADJOURNMENT

There being no other business, the meeting adjourned.

Robert J. McMullen

Secretary

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YENCHING UNIVERSITYA STATEMENT OF ACADEMIC POLICYPrinciples and Aims in Curriculum Planning

Yenching University has been founded as an institution of Christian higher education. While it has achieved a distinguished record, and is faced with ever-increasing opportunities, Yenching's resources, however, are limited. A distinctive contribution can be made only as the university will devote itself to a limited number of field of specialization and prosecute these intensively. This general principle may be true at any time, but during the present period of reconstruction, the problem becomes one of paramount importance and unusual urgency.

To select certain areas of study for intensive development is not an easy undertaking, but for Yenching, the choice may be found in the fundamental character of the institution, - that Yenching is Christian and that Yenching is international. The Christian emphasis is not to be achieved solely by curricular activities, but is concerned with character building, and with the inculcation of Christian ideals and the Christian scale of values.

The international character of Yenching suggests the following lines of academic interest as worthy of special emphasis: 1st Chinese culture; 2nd Western culture. To these may be added a 3rd: Inter-cultural studies. Of these, the first two include courses and fields of specialization which have already been developed with some success; special financial support for some of these areas of study is already available. In addition to these "cultural" studies, Yenching has developed certain vocational types of curricula which have proved effective and which have filled real needs: pre-medicine and journalism may be given as examples of these. These should be continued.

Emphasis on Study Programs with Broader Scope

In addition to the above emphasis on subject matters, we suggest certain revisions in the curriculum structure as follows: the department has been too often a water-tight compartment; departmental barriers should be removed. Less emphasis should be placed on the department in defining the student's major. Instead, the major may be broadened to comprise the fields represented by two or three departments, instead of one. A student would then specialize in what might be considered a joint major, which it is now suggested be termed a program. The undergraduate curriculum may then consist of a number of programs in each of which a number of departments would contribute. The teaching activities of the university will continue to be organized in departments; the curriculum unit will be the program.

The administration of each program will be under an advisor, who will be responsible for the registration and guidance of students in the program in much the same manner as the departmental chairman has been advisor to students majoring in that department. In addition, the advisor will be responsible for developing the program curriculum and working with the departments concerned in planning the content, scope and aims of the courses involved. If desirable, a committee may be appointed to assist the advisor in matters of policy and curriculum planning. The program curriculum will in each case be adopted by the University Council.

PLAN FOR 1948-49

It may not be appropriate to convert the entire undergraduate curriculum over into program units, but it is suggested that, beginning with the fall of 1948, we experiment

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with two new programs as follows: (1) Chinese Studies (to include Chinese language and literature, philosophy, history, art). (2) Western Culture (to include Western languages and literature, philosophy, history, art), with the thought that during the academic year 1948-49 we concentrate effort and thought in developing the fundamental approach and grouping of subjects involved in these two, and that if, after a period of trial we are convinced of the wisdom of this type of grouping, we consider the development of similar programs in other areas of the undergraduate curriculum. (The details of these two programs would be adopted by the council). If in the course of trial and experiment it is decided that the type of grouping into programs is unwise, it is presumed that we can at any time revert to the former plan of departmental majors.

In setting out upon a period of experimentation, we suggest that we build the program curricula for the present on courses which have proved their value, which fill a real need and which can be taught effectively. A too extensive experimentation with generalized courses should be discouraged at present, while re-grouping and re-definition of curriculum aims is being undertaken.

It will be understood that the following special programs already in force will be continued, some of them perhaps still on an experimental basis:

Pre-Medicine
Pre-Nursing
Industrial Training
Child Welfare

Other fields of major study not included in the above are to be continued as at present with only such re-arrangements or re-groupings as seem desirable. Since our aim, however, is toward groupings of the above sort, it is suggested that a physics-mathematics program be also included in the experiment.

Teaching the Elementary Courses

The present academic policy urges a new focus on the elementary courses. We suggest that the most capable and experienced teachers be asked to take over responsibility for the freshmen and sophomore courses. There is less place in Yenching during the emergency for advanced specialists, who can lecture only on advanced subjects.

Tutorial Methods

Where there are sufficient staff and where staff are interested we suggest that further experiments may be made in the development of tutorial methods of instruction especially in the advanced courses.

Apart from the senior thesis which is essentially tutorial in character, so far very little instruction has actually been carried out at Yenching by tutorial methods. Tutorial instruction should be limited to students of unusual ability. In inviting new staff, the capacity and ability to handle tutorial methods of instruction might well be one of the characteristics to be scrutinized.

UNDERGRADUATE CURRICULUM

College of Arts and Letters

The proposed new programs in Chinese Culture and Western Culture are essentially a re-orientation of the undergraduate curriculum of this college. In addition to this the present policy recognizes the special importance of journalism. It is hoped that

any arrangement or adaptation of courses with reference to programs in Chinese Culture and Western Culture will consider the needs of the journalism program. Journalism may well be considered a contribution to Chinese higher education for which Yenching should take special responsibility. Education (or education and psychology as a major program) should be developed and expanded as funds become available.

College of Natural Sciences

In this college pre-medicine should be continued, as representing the most important contribution of this college. First consideration must be given to maintaining high standards of instruction both in laboratory and class-room for the pre-medical sciences. The industrial program is a new development still in the experimental stage, whose future depends in large part on special financial support. It would seem unwise to eliminate entirely the theoretical courses in physics and chemistry. If the Industrial Training Program should not materialize, it should still be possible to revert to the former arrangement of physics and chemistry majors. The fundamental structure of the older programs of study in physics and chemistry should therefore, if possible, be retained. Physics and mathematics are urged to experiment with a joint mathematics-physics program. Home Economics is recognized as a special problem requiring the building up of courses of study and an approach closely articulated with the needs of the home and community. The courses of study and the pre-requisites for home economics courses should be subjected to further study.

College of Public Affairs

The work of this college may be visualized as concerned with inter-cultural studies in respect to their political, legal, economic and social aspects. There should be a distinct attempt to give students a broad outlook and to develop an understanding of the nation's problems in the light of the experiences of western countries. The College of Public Affairs should continue to offer training programs in international relations (civil service), business administration, industrial management and social administration. It is desirable that students majoring in these several programs take a larger number of related courses in other fields. The Child Welfare Training Program should be developed as special funds become available.

TO BE EMPHASIZED DURING EMERGENCY PERIOD

1. Our hope is to discourage too narrow specialization for undergraduates. Some of the highly specialized courses should be omitted and students directed into other courses which have vigorous educational values.
2. Special courses with small enrollments should be given in alternate years; in general, courses with very small enrollments are to be discouraged. A slight increase in number of students per section in the larger courses, freshman and sophomore English, freshmen chemistry, etc., is recommended.
3. The most experienced and most able teachers should be mobilized for the teaching of the fundamental courses.
4. Part-time teachers are not a desirable part of the emergency program.
5. We should secure for Yenching outstanding younger teachers; our greatest need is for promising teachers who have a broad training who can also teach the fundamental courses.
6. The teaching staff will be asked to carry slightly heavier teaching and administrative

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tive loads.

7. Tutorial methods should be continued where they have been found effective, and where they are possible without increases in number of staff.
8. We should look to special funds and special grants for research assistants, research technicians, etc.
9. A program of rigid economy is to be continued; this will apply to all utility services, and also to all extra expenditures, including entertainment, printing, etc. and to all items not urgently required.
10. It is essential to keep the physical plant in repair and to maintain essential utility services, but to undertake new installations or reconstruction projects only so far as they can be financed by special funds.

April 6, 1948

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PROPOSED BUDGET 1948/49

YENCHING UNIVERSITY

ANTICIPATED INCOME

General University

American Board	2,232.00	
London Missionary Society	1,000.00	
Methodist Division Foreign Missions	4,500.00	
Presbyterian Board	3,055.00	
General Endowment Income	42,000.00	
Bashford Memorial Maintenance	<u>1,000.00</u>	53,787.00

Special Designation

Princeton-Yenching Foundation	18,000.00	
Harvard-Yenching Institute	22,368.44	
Natural Science Endowment	16,000.00	
Harkness Endowment	4,750.00	
Thompson Endowment	750.00	
Gamewell Professorship	1,600.00	
Scranton-Luce Social Center	20.00	
Luce Scholarship Fund	1,500.00	
Miscellaneous Scholarship	<u>1,000.00</u>	65,988.44
		119,775.44

Special Funds

Presbyterian Board Vacancies		<u>3,000.00</u>
		122,775.44

ANTICIPATED EXPENDITURES

Available for the Field			
General Funds	34,944.56		
Special Designation	<u>65,988.44</u>	100,933.00	
Special Funds		3,000.00	
Home Administration - Executive Office		15,342.44	
" " - Incidentals		800.00	
" " - Trustees		700.00	
Promotion Office		<u>2,000.00</u>	122,775.44

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REPORT OF THE YENCHING WOMAN'S COMMITTEEMay 10, 1948

A letter from Dean Stahl written April 20, 1948, gives information about our Yenching Woman's College. She has been Dean since September 1946, and speaks of how much they all miss Margaret Speer, the former Dean. We realize that Dean Stahl has had very heavy responsibility, since, in addition to the Deanship she is also head of the Music Department. She gives about half time to the Department of Music, as there is no other piano teacher, and students majoring in Music, take piano as a credit course.

They have hoped to find a Chinese Dean of the Woman's College but they have not been successful. It is felt that the Dean of the College must have academic standing, should teach at least one course, and be a member of one of the major departments.

There are forty women members of the faculty--the large number explained by the fact that a good many faculty wives of foreign missionaries sometimes contribute their services. There are only twelve single women on the faculty list, seven western and five Chinese. Another letter tells us that nine baby Yenchingians have been added to the faculty this year.

The number of women students has greatly increased, making the housing condition difficult. Originally it was expected that there would not be more than three hundred women--fifty in each of six dormitories. But two of the dormitories were loaned to the Department of Education. This year with 310 girls to house, two dining halls had to be converted into bedrooms, and all students crowded into two dining halls. With larger numbers expected next year there will be a serious housing problem. While a good many women go to government universities, Yenching Woman's College remains popular. It was the first college for women in China, and parents feel that special effort is made to look after the welfare of women students. Consequently Yenching draws girls from outstanding families, with high scholastic ability.

The dormitories lack pre-war comfort--no hot water, and the girls are obliged to go to bath houses for baths, which are very inadequate, and they often have to stand in line. Through 1946-47 the food was inadequate, but this year, with the government flour subsidy, the students have been better fed, and they have more meat and vegetable

There is great poverty among the students, but a great desire for education--one married woman with twins left them at home, and completed the work for her degree. We are very proud of the record. On the honor roll of the University, one half were women, and of eight seniors elected to what corresponds to the Phi Beta Kappa in China, seven were women. Our women hold responsible positions all over China--one graduate is President of the McTyeire School in Shanghai and another has done outstanding work in the development of the Girls Middle School of the Presbyterian Mission in Peiping. A number of our graduates are engaged by Peiping Union Medical College.

A letter from Miss Alice Boring, advisor to pre-medical students speaks of the gr numbers--there are 24 juniors, 26 sophomores and 52 freshman who want to be doctors. says they are planning to keep the doctor in a village clinic with vaccinations and in ulations of 800 children in a nearby orphanage. Many of the students do welfare work the neighborhood of the University and help the families who have greatest need of rel

The news from the China letters is more hopeful than many other reports from the newspapers would lead us to believe--and we feel, as Dean Stahl writes, it is a great privilege to have a share in the education of Chinese girls in Yenching University.

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PROPOSED BUDGET 1948/49

YENCHING COLLEGE FOR WOMEN

ANTICIPATED INCOME

General Funds

Methodist Women's Division Christian Service	1,500.00	
Presbyterian Board	2,445.00	
American Board	725.00	
Wellesley College Service Fund	3,700.00	
Wellesley-Yenching Chair	3,000.00	
Day of Prayer Offering	5,000.00	
Income on Rohrman Fund	53.00	
General Endowment Income	4,000.00	
Women's Committee Endowment Income	750.00	
Scholarships	75.00	
	<u> </u>	\$ 21,248.00

Special Funds

Current Gifts (Amount received)		
Vacancies American Board		<u>583.33</u>
		\$ 21,831.33

ANTICIPATED EXPENDITURES

Available for field			
General Fund	-	19,098.00	
Special Fund	-	<u>583.33</u>	19,681.33
Women's Committee Expenses			700.00
Home Administration			675.00
Promotion			<u>775.00</u>
			\$ 21,831.33

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REPORT OF THE TREASURER
for the
YENCHING UNIVERSITY COMMITTEE
June 30, 1947

Yenching University on June 30, 1947 completed its first full year of work on the home campus since Pearl Harbor. Temporary repairs to property continued to be made, and the high cost of coal required an extra long mid-year vacation to reduce costs of heating.

A change in Administration brought Dr. William Adolph into the Acting Presidency, thereby taking him away from science teaching. Drastic steps were taken to deal with the inflation problem, but at the close of the year definite information as to results were not available.

Purchase of supplies and equipment in U.S.A. continued during the year, much of it done with the able assistance of Mr. Samuel Dean. Two new boilers were purchased which when installed, should help in the heating problem.

United Service to China continued to help with extra funds for faculty aid, and also it distributed some funds from gain in exchange for restoration and rehabilitation, the U.S. equivalent of which is not known. It is hoped these figures can be worked out so as to form a part of the permanent record of relief. The Report will show that there were also Restoration Funds from other sources.

This Report is accompanied by the following documents:

- (a) Budget analysis (Pages 6-7)
- (b) Balance sheet as of June 30, 1947 (Page 8)

All figures have been checked by the Auditors, Messrs. Chambellan, Berger & Welti.

ENDOWMENT SECTION

On July 1st, 1946 the Yenching securities, barring Mortgages and a few others, were turned over to the United Board for Christian Colleges in China at the market value as of that date. This resulted in a book profit of \$312,054.51 and was entered on the Yenching books as of July 1st, 1946. The total value of securities credited to Yenching on the books of the United Board was \$2,190,773.15 or 61.5245% of the United Board portfolio. An overdraft of cash amounting to \$7,327.14 was adjusted later, reducing the principal by that amount.

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Yenching University
Treasurer's Report

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During 1946-47 there was an increase of \$310,715.29 in Endowment Funds on the Yenching Books, derived as follows:

Increase in value of Securities to United Board	\$312,054.51	
Income on investments	789.53	
Trowbridge Scholarship Fund	2,000.00	
	<u>\$314,844.04</u>	
Less Write off on mortgage certificates	\$3,135.33	
Adjustments in Swiss Comm. Fund	<u>993.42</u>	4,128.75
		<u>\$310,715.29</u>

These increases were shown in assets as follows:

Increase:		
Investments with United Board		\$2,183,446.01
Cash awaiting Investment		<u>43,734.78</u>
		2,227,180.79
Less: Decrease in:		
General Endowment Investments	\$1,901,338.73	
Swiss Comm. investments	1,601.56	
Savings Bank accounts	<u>13,525.21</u>	1,916,465.50
		<u>\$310,715.29</u>

Total Income received during 1946-47 was \$71,416.46 which was 3.60% on book value against 3.47% for the previous year. The increase in dollars was \$6,237.73 due to additional income or increment transferred to the United Board.

PLANT SECTION

Funds in the Plant Section increased by \$3,052.59 to a new total of \$1,922,001.77. This advance came from income on Plant Investments and collateral for the Wheeler note.

The year showed a decrease in Plant cash balance to an overdraft of \$4,789.32 brought about as follows:

Special Appropriation for Repairs and Replacements	\$25,000.00	
Income on Investments	\$ 3,052.59	
Cash on hand July 1, 1946	17,158.09	
Overdraft June 30, 1947	<u>4,789.32</u>	\$25,000.00

The overdraft can be taken care of by sale of securities or holding until income on investments covers the amount.

CURRENT SECTION

Total receipts within the budget under General Funds exceeded estimated income by \$16,824.67. (See Budget Analysis, Page 6). The resulting surplus however, was but \$6,112.63, shown as follows:

Excess income		\$16,824.67
Restricted income deferred	\$6,344.29	
Overdraft in Administration	4,367.75	
Surplus 1946/47	<u>6,112.63</u>	\$16,824.67

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Yenching University
Treasurer's Report

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The surplus was made possible through increased income from investment and recommendations for its use are made elsewhere.

It is important to note that certain undrawn funds at the close of the fiscal year were transferred to Accounts Payable as follows:

Balance in General Budget 46/47	\$7,451.74
Presbyterian Board Vacancies	3,000.00
Gifts for Current Needs	5,000.00
	<u>\$15,451.74</u>

CURRENT SPECIAL SECTION

Several accounts in this Section call for special attention.

Suspense Account

A credit Balance of \$61,875.79 is offset only by charges amounting to \$536.79. However, \$35,955.00 represented field transactions in transit on June 30 and were cleared early in July. Of the balance \$4,200.00 represented reserves for the purchase of Western Language equipment and books while a number of the lesser accounts absorbed the remainder.

Swiss Committee Income

The balance of \$635.91, June 30, 1946, was augmented by \$314.40 from income on investments and \$340.00 from Dr. DeVargas, to whom \$946.67 was paid upon demand, leaving a balance of \$343.64.

Student Alumni Fund

The major portion of this fund of \$124,550.72 was raised in China and is held at the discretion of the field. During the year the Alumni in U.S.A. raised \$1,339.00 in honor of Dr. Stuart's 70th birthday and the amount was sent to China.

Rehabilitation Funds

Receipts for rehabilitation increased by \$21,453.17 during 1946-47 to a total of \$141,013.33. Most of the increase came from designated gifts.

Expenditures as representing purchase of equipment and transfers to China totaled \$105,708.55. The balance of Rehabilitation funds therefore would appear to be \$35,304.78.

In this connection the Hawaiian Alumni raised U.S.\$5,000.00 for the purchase of Chemistry equipment.

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Yenching University
Treasurer's Report

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Managers' Current Fund Income

Through income on investments the fund increased by \$2,996.88 during the year to a total of \$20,978.09 on June 30, 1947.
It is immediately available for the field upon call.

McBrier Fund Income

The condition of this account is shown on the following schedule:

Balance June 30, 1946		\$3,020.44
Income from investments		3,791.64
		<u>\$6,812.08</u>
Less cash disbursed:		
Special appropriation	\$2,726.57	
Budget in China 46/47	<u>2,753.00</u>	<u>5,479.57</u>
Balance June 30, 1947		\$1,332.51

Faculty Reserve

Two funds are involved here which are considered separately:

Chinese Faculty Reserve

Transactions under this caption are shown in brief as follows:

Balance on hand June 20, 1946		\$9,644.88
Adjustment on annuity withdrawals		8,732.18
		<u>\$18,377.06</u>
Loss various adjustments with Chinese staff and under the authority from China		16,033.18
Balance June 30, 1947		<u>\$ 2,343.88</u>

Faculty Reserve

Balance June 30, 1946		\$16,626.88
Refund on Annuity adjustments		15,357.76
Return of Funds unused in China		10,000.00
Minor adjustments		91.67
		<u>\$42,076.31</u>
Less payments authorized by the field to adjust salaries and annuities		3,734.67
Balance June 30, 1947		<u>\$38,341.64</u>

Mortgage Reserve Fund

This account was set up years ago to amortize losses on mortgages and one-half of income on mortgages is regularly credited thereto. Losses charged during 1945/46 produced a deficit and the transactions are shown thus:

Overdraft June 30, 1946		\$4,462.32
Less		
Income (50% of interest collected)	\$1,223.22	
Portion of 45/46 surplus (as voted)	<u>631.70</u>	<u>1,854.92</u>
Overdraft June 30, 1947		<u>\$2,607.40</u>

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Sustaining Funds

No funds are reported under this heading as all such came from United Service to China and were transmitted to the field in local currency. As no local currency figures are carried on our books and as an accurate exchange figure has not been worked out, no report is included here covering these funds.

CASH SITUATION

Cash in the various sections on June 30, 1947 was carried as follows:

Endowment	\$23,126.65
Plant (overdraft)	(4,789.32)
Current General	73,783.55
Current Special	159,391.09
Promotion (overdraft)	(488.53)
	<u>\$251,023.44</u>

Cash to the amount of \$36,544.31 of Managers' Funds was carried in various Savings Banks. The Cash as listed above was in a checking account with the Irving Trust Company, Woolworth Branch.

RECOMMENDATIONS

The following suggestions are made after a complete survey of the books occasioned by this report.

- (a) As the current surplus was derived from excess of anticipated income on securities and as previous action of Yenching Trustees captured one-half of income from mortgages as an amortization fund, it would seem in order to

Recommend that the overdraft of \$2,607.40 in Mortgage Reserve Account (#178.2) be paid by the application of a like amount from the current surplus.

- (b) While the Faculty Reserve Accounts should not be considered as permanent, yet the time has not arrived to suggest closing out the balances as Annuity and U.S. Government War Payments have not been fully adjusted.

The past year has seen serious inroads on the Chinese Faculty account and it is

Recommended that the balance of Current Surplus (\$3,505.23) be credited to the Chinese Faculty Reserve Account.

Respectfully submitted,

E. M. McBrier, Treasurer
C. A. Evans, Associate Treasurer
Charles H. Corbett, Assistant Treasurer

YENCHING UNIVERSITY
ANALYSIS OF BUDGET 1946/1947
AS OF JUNE 30, 1947

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<u>DISBURSEMENTS</u>				<u>RECEIPTS</u>					
<u>I CLASS A. GENERAL FUNDS</u>									
<u>Acct. No.</u>	<u>Item</u>	<u>Appropri- ation</u>	<u>Disbursed to June 30</u>	<u>Balance</u>	<u>Acct. No.</u>	<u>Item</u>	<u>Budget Estimate</u>	<u>Rec'd to June 30</u>	<u>Balance Due</u>
31	General Budget.....	76,787.01	76,787.01	-	<u>General University</u>				
					131	American Board.....	750.00	750.00	-
					132	London Missionary Society. (to be paid in China)..	1,000.00	1,000.00	-
					133	Methodist Board.....	2,280.00	2,280.00	-
					134	Presbyterian Board.....	2,500.00	2,500.00	-
					137.1	General Endow. Income....	30,690.00	41,012.22	10,322.22*
					137.3	Bashford Memorial Mainte- nance.....	820.00	978.16	158.16*
					<u>Special Designation</u>				
					135.5	Princeton-Yenching Fund..	12,000.00	12,000.00	-
					135.6	Harvard-Yenching Inst....	22,368.44	22,368.44	-
					137.1	Natural Science Endow....	11,500.00	15,801.89	4,301.89*
					137.2	Harkness Endowment.....	3,814.00	4,551.34	737.34*
					137.2	Thompson Endowment.....	663.00	789.90	126.90*
					137.2	Gamewell Professorship...	1,342.00	1,600.02	258.02*
					137.4	Saranton-Luce Social Cent.	17.00	20.16	3.16*
					137.6	Luce Scholarship Fund....	1,000.00	1,462.20	462.20*
					175.2	Miscellaneous Scholarship.	500.00	954.78	454.78*
							91,244.44	108,069.11	16,824.67*
						Less Home Adm. & Prom....	14,457.43	14,457.43	-
		76,787.01	76,787.01	-			76,787.01	93,611.68	16,824.67*
				<u>II CLASS B. SPECIAL FUNDS</u>					
136	Presby. Board Va- cancies.....	3,000.00	3,000.00	-	136	Presby. Board Vacancies..	3,000.00	3,000.00	-
175.1	Gifts-Current Needs	5,000.00	5,000.00	-	175.1	Gifts-Current Needs.....	5,000.00	8,303.15	3,303.15*
		8,000.00	8,000.00	-			8,000.00	11,303.15	3,303.15*

*Received over amount budgeted

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III HARVARD-YENCHING INSTITUTE									
Acct. No.	Item	Appropriation	Disbursed to June 30	Balance	Acct. No.	Item	Budget Estimate	Rec'd to June 30	Balance Due
175.3	General Purposes.....	22,900.00	20,400.00	2,500.00	175.3	General Purposes.....	22,900.00	20,400.00	2,500.00
175.3	Office Secretaries.....	1,456.35	1,456.35	-	175.3	Office Secretaries.....	1,456.35	1,456.35	-
175.3	Accounting & Auditing..	878.75	878.75	-	175.3	Accounting & Auditing...	878.75	878.75	-
175.3	Staff Salaries.....	9,255.57	9,255.57	-	175.3	Staff Salaries.....	9,255.57	9,255.57	-
175.3	Book Purchases.....	10,000.00	10,000.00	-	175.3	Book Purchases.....	10,000.00	10,000.00	-
175.3	Salary Compensation....				175.3	Salary Compensation....			
	Differential(held N.Y.)	10,000.00	10,000.00	-		Differential(held N.Y.)	10,000.00	10,000.00	-
		<u>54,490.67</u>	<u>51,990.67</u>	<u>2,500.00</u>			<u>54,490.67</u>	<u>51,990.67</u>	<u>2,500.00**</u>

**Sino-Indian Institute-last half year
being paid through National City Bank

HARVARD-YENCHING INSTITUTE (Special Items)

175.3	Wang Chung Han.....	-	600.00	-	175.3	Wang Chung Han.....	-	600.00	-
175.3	Chinese Books Harvard Liby.	-	5,400.00	-	175.3	Chinese Books Harvard Liby.	-	5,400.00	-
175.3	Manager's Index Series	-	1,000.00	-	175.3	Manager's Index Series	-	1,000.00	-
			<u>7,000.00</u>					<u>7,000.00</u>	

IV HOME ADMINISTRATION & PROMOTION

36.1	Home Adm.&Prom.Assoc.				Approp. University.....	14,457.43	14,457.43	-
	Boards.....	11,907.43	16,899.03	4,991.60*	Women's College.....	1,450.00	1,450.00	-
36.2	Incidentals.....	800.00	1,069.70	269.70*				
36.3	Trustees.....	700.00	795.65	95.65*				
81	Promotion-Yenching							
	Office.....	2,500.00	1,510.80	989.20				
		<u>15,907.43</u>	<u>20,275.18</u>	<u>4,367.75*</u>		<u>15,907.43</u>	<u>15,907.43</u>	-

*Disbursed over Amount Budgeted.

BALANCE SHEET

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YENCHING UNIVERSITY COMMITTEE

June 30, 1947

ASSETSLIABILITIESEndowment

Investments - United Board	2,183,446.01
Held in Trust, American Board.....	100,000.00
General Investments.....	71,463.72
Swiss Comm. Investments.....	8,119.68
Student Loans in China.....	4,903.50
Cash on hand.....	23,126.65

2,391,059.56

Plant

Completed Buildings.....	1,503,432.61
Land and Improvements.....	176,169.24
Equipment.....	86,764.06
Operations.....	50,298.67
Notes Receivable.....	5,000.00
Repairs & Replacements.....	25,000.00
Investments.....	75,337.19
	<u>1,922,001.77</u>
Less cash overdraft.....	4,789.32

1,917,212.45

Current Assets

Manager's Investments.....	133,782.44
Equipment (New York).....	483.53
Alumni Investments.....	4,000.00
Rehabilitation Charges.....	105,708.55
McLean Fund Investments 50,500.00	
Income.....	<u>32.79</u> 50,532.79
Suspense.....	4.00
Cash.....	<u>232,691.11</u>

527,202.42

\$4,835,477.43Endowment

General Funds.....	1,733,424.81
Natural Science Funds.....	500,000.00
Swiss Committee Funds.....	8,972.04
Profit on Sale of Securities...	<u>148,602.71</u>

2,391,059.56

Plant

Funds for completed Buildings..	1,503,432.61
General Funds.....	65,592.44
Land Funds.....	146,419.52
Equipment Funds.....	77,133.04
Special Funds.....	65,646.15
Income on Investments.....	58,776.69
Income on Note.....	<u>212.00</u>

1,917,212.45

Current Liabilities

Accounts payable.....	15,451.74
Managers Funds.....	100,000.00
Income.....	<u>20,978.09</u> 120,978.09
Faculty Reserve.....	40,685.52
Rehabilitation Funds.....	141,013.35
Reserve Natural Sciences.....	4,363.17
Annuity Insurance.....	10,163.34
Hawaii Special Fund.....	5,000.00
Current Scholarships.....	1,056.72
Income deferred.....	48,385.13
Alumni Fund.....	24,550.72
Suspense Accounts.....	61,875.79
McLean Fund..	50,000.00
Swiss Income.	<u>343.64</u> 112,219.43
Surplus.....	6,112.63
Less Mtg. Reserve deficit	<u>2,607.40</u> 3,505.23

527,202.42

\$4,835,477.43

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MINUTES OF MEETING

YENCHING UNIVERSITY COMMITTEE

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

3:00 P.M. Tuesday, December 7, 1948

Room 903, 150 Fifth Avenue, New York 11, N. Y.

ATTENDANCE

Members:

*Dr. Sidney D. Gamble }
*Mrs. Samuel McCrea Cavert } Co-Chairmen

Mrs. J. W. Avann	Rev. R. K. Orchard
Mrs. R. G. Burlingham	Mrs. Charles C. Parlin
Miss Margaret Burton	Mr. Timothy N. Pfeiffer
Mrs. Charles H. Corbett	Mr. Andrew H. Phelps
Mr. William H. Danforth	Mrs. Clifford C. Pratt
Mr. Arthur V. Davis	Dr. Josephine L. Rathbone
*Mrs. John H. Finley	Mr. Leslie R. Rounds
Dr. Frank D. Gamewell	Mrs. F. Louis Slade
*Mrs. Douglas Horton	Dr. Guy E. Snavely
Dr. Howard F. Lowry	*Mr. Girvan N. Snider
Mr. Henry R. Luce	Prof. Donald G. Tewksbury
Dr. Harold S. Matthews	*Dr. Henry P. Van Dusen
*Mr. E. M. McBrier	Dr. A. L. Warnshuis
Mrs. Maurice T. Moore	*Miss Amy Ogden Welcher
*Dr. Eric M. North	

Staff:

*Mr. C. A. Evans *Dr. Gerald F. Winfield *Mr. Charles H. Corbett

OPENING OF MEETING

The Co-Chairman, Mrs. Cavert, called the meeting to order and expressed regret for Dr. McMullen's illness. Mrs. Finley led in prayer. Regrets for non-attendance were read by the Secretary.

APPROVAL OF MINUTES

The Minutes of the Annual Meeting, May 10, 1948 were approved as circulated.

PROGRESS OF THE CAMPAIGN

Dr. Winfield commented on the progress of the campaign to date. He said that there were many encouraging features, with a steady stream of gifts coming in. The total so far received being \$227,889 toward the goal of \$500,000. But many donors were hesitating to renew their contributions because of the present critical situation in China. He discussed ways of breaking through the barrier of negative reaction, and stressed the painting of a glowing picture of the faith of the faculty members in China.

REPORTS AND COMMUNICATIONS FROM CHINA

The salient facts about the present method of administration, and the figures

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12/7/48

for student enrollment, as well as for the faculty and the administrative staff were presented to the Committee.

Letters and telegrams were read describing the emergency situation which was developing with the approach of Communist armies. Note was taken of the western members of the Staff who had already left the campus. The policy which should be pursued in the present crisis was discussed at length, and it was

Y-45 VOTED to recommend to the Trustees of the United Board the adoption of the following outline of policy:-

The Yenching University Committee welcomes the intention of the Board of Managers to continue the University in Peiping as long as possible. Recognizing that eventualities may make necessary further consideration of this program, the Yenching University Committee suggests the following as a general policy for the United Board:-

- a) That where the institutions are able to remain open and to conduct their educational work with substantial freedom and with definite maintenance of their Christian character, the United Board will be eager to continue their support.
- b) If any institution is taken over by government authorities to administer or is required to amalgamate with government institutions or is put under pressures of one kind or another that prevent it from carrying on a sound educational program under a definitely Christian outlook, the United Board would feel that it could not continue to support the institution.
- c) If the situation becomes ambiguous, somewhere between the two situations outlined above in "a" and "b", we shall wish the best advice of our colleagues in China, but we must reiterate the duty which is laid upon us by the founders and supporters of the colleges to make certain that the institution is operated with substantial academic freedom and on a thoroughly Christian basis; we would not feel at liberty to continue support if those conditions are not met.
- d) The United Board is concerned to assure the continuance of the services of especially qualified members of the faculties and if conditions should make their work impossible at the institution to which they are now related, the United Board will desire to assist in their relocation at some other point of service if at all possible.

The question was raised as to what should be done when the situation necessitates immediate financial expenditures beyond authorized budgets, and there is no time to summon a meeting of the Board of Trustees. It was

Y-46 VOTED that the attention of the Trustees of the United Board be called to the need for a small committee to authorize emergency expenditures.

WELFARE OF CHINESE ABROAD

Members of the Committee expressed their concern about the welfare of Chinese faculty members now abroad who might find it difficult to get back to China. After discussion it was

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Y-47 VOTED to request the Trustees of the United Board to ask the Committee on Faculty Scholarships to consider what can be done on behalf of our Chinese professors and alumni who may become stranded abroad.

FINANCIAL MATTERS

A summary of income and expenditures in China for 1947-48, as reported to the Regents of the State of New York were presented to the Committee. (See Appendix A.)

The Reports of the Treasurer in New York for the year ending June 30, 1948 for Yenching University and Yenching College of Women were presented. (See Appendices B and C) It was

Y-48 VOTED to accept the Treasurers Reports of Yenching University and Yenching College of Women for the year ending June 30, 1948 and to transmit them to the Trustees of the United Board.

Y-49 VOTED to accept the recommendation included in the Treasurers Report of Yenching University that the current surplus of \$8,985.07 for 1947-48 be credited to Accounts Payable and the field notified of its immediate availability.

Y-50 VOTED to accept the reports of the Auditors for the year ending June 30, 1948, and to transmit them to the Trustees of the United Board.

It was

Y-51 VOTED that the thanks and appreciation of the Committee be expressed for the work of the Treasurers during the past year.

It was also

Y-52 VOTED to send the greetings of the Committee to Dr. Robert J. McMullen with best wishes for his speedy recovery.

THE RUGH SCHOLARSHIP FUND

Mr. Evans reported that the sum of \$550.00 had been received as an initial payment on the "Rough Scholarship Fund for Chinese students in Yenching University" which has been initiated "to continue the student work devotedly and joyously done for half a century by Arthur Rugh" through the International Committee of the Young Men's Christian Association.

In soliciting additional gifts Mrs. Rugh states that "the total sum will be supervised and invested by the United Board Investment Committee of The China Colleges #150 Fifth Avenue, New York City, specifically for Yenching University. The interest will be sent out annually for the use of worthy Chinese students there in Yenching, thus making this a permanent, growing scholarship that may be added to at any time and will keep right on working." It was

Y-53 VOTED that the Yenching University Committee express to Mrs. Arthur Rugh deep appreciation for the "Rugh Scholarship Fund for Chinese Students in Yenching University."

ADJOURNMENT

The business having been completed, the meeting was adjourned.

Charles H. Corbett
Recording Secretary

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SUMMARY OF CURRENT INCOME, EXPENDITURES AND SURPLUSYENCHING UNIVERSITYJune 30, 1948Current Income

Balance, beginning of year		US\$27,535.67	
Student Fees	\$US 18,684.86		
Endowment earnings	65,891.36		
Gifts and Grants from private sources:-			
Permanent grants from churches and Boards	66,496.44		
Other grants from churches and Boards	87,529.86		
Estimated salary equivalent of nonsalaried personal service	44,000.00		
Other gifts	22,767.64		
Receipts from other sources	<u>76,632.46</u>	<u>382,002.62</u>	409,538.29

Current Expenditures

General Administrative Offices	39,023.33		
General Expense	40,248.28		
Resident Instruction and Research	127,506.74		
Organized research separately budgeted	38,749.77		
Libraries	19,700.58		
Operation and maintenance of Plant	51,872.93		
Other general services	22,707.78		
Extracurricular activities	5,216.26		
Annuities	1,150.92		
Fellowships, etc.	<u>10,531.11</u>		
		356,707.70	
Balance at end of year		<u>52,830.59</u>	409,538.29

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REPORT OF THE TREASURER
TO THE
YENCHING UNIVERSITY COMMITTEE

YEAR ENDING JUNE 30, 1948

On June 30, 1948 Yenching University completed another year on its own campus, since V-J day. Difficulties without number were encountered, not the least being inflation with student disturbances playing a less important role. In spite of all encumbrances good work was done. The financial operation of the College was successful.

Dr. William Adolph completed his tenure of office as Acting President on June 30, and administration was taken over by a Committee of five with Mr. Dwight Edwards as executive secretary.

Here in America efforts were continued to obtain funds to carry on the work in China and United Service to China helped in the Child Welfare Program to the amount of \$20,164.62. United Board made distribution of Emergency funds to the University amounting to \$39,000.00.

Accompanying this report are the following documents:

- (a) Budget Analysis as of June 30, 1948 (Pages 5 & 6)
- (b) Balance Sheet as of June 30, 1948 (Page 7)

The figures in this report have been checked by the auditors, Messrs. Chambellan, Berger & Welti.

ENDOWMENT SECTION

Funds in the Yenching Endowment increased by \$60,801.24 to a new total of \$2,451,860.80. This increase is shown in the following schedule:

Increases:

Income on Stabilization Fund	413.42
McLean Estate, $\frac{1}{2}$ of bequest	62,500.00
Income on McBrier Foundation Fund	600.00
	\$ 63,513.42

Less:

Decrease in Swiss Committee Fund:		
Disbursements	\$881.67	
Loss on Sale of		
Securities	73.11	\$954.78
Loss on sale of Securities, General	\$1,757.40	\$ 2,712.88
		\$60,801.24

The foregoing increase was shown among assets in additional investments held by the United Board for Christian Colleges in China, less certain adjustments in the Swiss Committee holdings and in cash and sales of securities held on the Yenching books.

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Income in Endowment holdings was received as follows:

From American Board on James Fund		\$ 5,981.69
From Investments held by Yenching Committee		5,900.63
From Investments with the United Board		<u>76,539.99</u>
	Gross Income	\$88,422.31
Less, Property taxes	\$1,040.79	
Commissions and collection charges & Attorneys' fee	297.09	
Amortizations on Mortgages transferred to principal	<u>960.26</u>	
		<u>2,298.14</u>
		\$ 86,124.17

Net income distributed (\$86,124.17 less amount received from American Board) of \$80,142.48 represented 3.51% on Investments and Cash at beginning of the year. On the same basis \$71,416.66 was received the previous year to yield 3.11%.

PLANT SECTION

Plant funds advanced by \$ 2,037.66 during 1947-48 from income in Investments (3,037.66) less purchase of "Recordak" for the Yenching Library (\$1000.00).

This was shown in assets by an increase in cash held on hand.

One notable transaction during the year was the settlement of the Wheeler note.

CURRENT SECTION

Income and disbursements within the approved budget are shown in the Analysis. (Pages 5-6) attached here with. A surplus of \$ 8,985.07 accrued from operations during the year and the items involved in producing this surplus are listed herewith:

Receipts above Budget Estimates:

Presbyterian Board Appropriation	138.75
General Endowments Income	11,762.16
Bashford Memorial Maintenance	<u>262.05</u>
	\$12,162.96

Less additional charges from United Board for Christian Colleges in China	<u>3,177.89</u>
Surplus 1947-48	\$ 8,985.07

It is interesting to note that while estimated Endowment income was budgeted at a much larger figure than 1946-47 yet there were still larger increases from this source than in the previous year. The total increase over the budgeted income was \$19,347.32 of which \$7,585.16 was carried over to the balances of designated income accounts

CURRENT SPECIAL SECTION

There are several accounts in this section which require special analysis while on the other hand it is not necessary to dwell upon the smaller balances or personal accounts.

Field Reserves - Under this caption a number of accounts may be grouped, the following being a list of funds:

Student Alumni Fund		\$ 26,758.82
Post War Rehabilitation	\$141,745.83	
Less Expenditures	<u>115,621.50</u>	26,124.33
Hawaii-Yenching Fund for Chemistry		5,000.00
Managers Current Funds		54,698.62
" " " Income		23,970.17
Faculty Reserve		36,816.13
Chinese Faculty Reserve		5,849.11
Reserve Natural Sciences		<u>4,363.17</u>
	Total	\$ 183,580.35

Against the above total there were investments in Government Bonds and savings accounts amounting to \$78,120.07.

Estate of Marie MacLean Fund - During the year, one half of the principal amount received from the above estate was set aside for possible emergencies in China. This portion was \$62,500.00 and upon agreement with the Sub Committee on Investments, the money was used to purchase U. S. Government Bonds 1 $\frac{1}{2}$ %S, 12/15/50 from which \$257.44 accrued as interest. The total in the account June 30th was \$62,757.44.

Miscellaneous Current Gifts - Within 1947-48 there was an increase in this account of \$9,756.55 bringing the total to \$13,297.68 on June 30, 1948. The field has been notified that this is available for current use.

McBrier Fund Income account - An analysis of this account for 1947-48 is shown as follows:

Balance July 1, 1947	\$ 1,332.51
Income from Investments	4,520.04
Net Adjustment from Malcolm McAfee	<u>120.00</u>
	\$ 5,972.55
Field Budget 1947-48	<u>1,860.00</u>
Balance June 30, 1948	\$ 4,112.55

Emergency Funds - Yenching shared in distribution of Emergency Funds from the United Board to a total of \$39,000.00 which was sent to the field. Additional gifts totaling \$8,312.10 were received during the year which were held on hand June 30, 1948.

CASH SITUATION

On June 30, 1948 there was a total of \$243,828.55 in the checking account which the Woolworth Branch of the Irving Trust Company carried in the various book-keeping sections as follows:

Endowment	\$ 595.30
Plant	2,672.80
Current General	74,569.58
Current Special	166,479.40
Promotion (Overdraft)	<u>(488.53)</u>
	\$ 243,828.55

In addition to the above, there was \$37,120.07 in various savings banks covering Manager's Funds. There was also \$5.00 in petty cash in the Promotional Office.

RECOMMENDATION

As in reality the surplus resulted in the underestimate of income from Endowment Funds which would have accrued to the field budget, it is

Recommended that the current surplus of \$8,985.07 for 1947-48 be credited to Accounts Payable and the field notified of its immediate availability.

Respectfully submitted,

E. M. McBrier, Treasurer
C. A. Evans, Associate Treasurer
C. H. Corbett, Assistant Treasurer

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III HARVARD-YENCHING INSTITUTE

Acct. No.	Item	Appropriation	Disbursed to June 30	Balance	Acct. No.	Item	Budget Estimate	Rec'd. to June 30	Balance Due
175.3	General Purposes.....	19,450.00	11,674.18	7,775.82	175.3	General Purposes.....	19,450.00	19,450.00	-
175.3	Office Secretaries...	1,620.00	1,620.00	-	175.3	Office Secretaries....	1,620.00	1,620.00	-
175.3	Accounting & Auditing	878.75	878.75	-	175.3	Accounting & Auditing.	878.75	878.75	-
175.3	Staff Salaries.....	8,250.05	8,250.05	-	175.3	Staff Salaries.....	8,250.05	8,250.05	-
175.3	Book Purchases.....	10,000.00	10,000.00	-	175.3	Book Purchases.....	10,000.00	10,000.00	-
175.3	Salary Compensation (Differential held in New York)....	10,000.00	-	10,000.00	175.3	Salary Compensation - (Differential held in New York).....	10,000.00	10,000.00	-
		50,198.80	32,422.98	17,775.82			50,198.80	50,198.80	-

III HARVARD-YENCHING INSTITUTE (SPECIAL ITEMS)

175.3	Sinological Index Series	-	53.46	-	175.3	Sale Sinological Index Series	-	53.46	-
175.3	Chinese Text & Study.	-	29.97	-	175.3	Sale Chinese Text & Study	-	29.97	-
175.3	Travel-Chen & Hightower	-	600.00	-	175.3	Travel - Chen & Hightower	-	600.00	-
175.3	Book - H.Y.I. Library	-	3,500.00	-	175.3	Book - H.Y.I. Library	-	3,500.00	-
		-	4,183.43	-			-	4,183.43	-

IV HOME ADMINISTRATION & PROMOTION

36.1	Home Adm.-United Bd..	14,567.44	18,283.52	3,716.08*	Appropriation University	17,117.44	17,117.44	-
36.2	Incidentals.....	800.00	924.96	124.96*	Women's College.....	1,450.00	1,450.00	-
36.3	Trustees.....	700.00	899.33	199.33*				
81	Promotion - Office...	2,500.00	1,637.52	862.48				
		18,567.44	21,645.33	3,177.89*		18,567.44	18,567.44	-

* Disbursed over budgeted amount.

BALANCE SHEET

YENCHING UNIVERSITY COMMITTEE

June 30, 1948

ASSETS

Endowment

Investments-United Board.....	2,278,940.67
General Investments.....	59,404.07
Held in Trust American Board.....	100,000.00
Swiss Committee Investments.....	8,017.26
Student Loans in China.....	4,903.50
Cash on hand.....	595.30
	<u>2,451,860.80</u>

Plant

Completed Buildings.....	1,503,432.61
Land and Improvements.....	176,169.24
Equipment.....	86,764.06
Operations.....	50,298.67
Repairs and Replacements.....	25,000.00
Investments.....	74,912.73
Cash.....	2,672.80
	<u>1,919,250.11</u>

Current Assets

Managers' Investments.....	74,120.07
McLean Fund Investments.....	60,238.13
Alumni Investments.....	4,000.00
Accounts Receivable.....	2,000.00
Rehabilitation Charges.....	115,621.50
Suspense Charges.....	510.27
Equipment (New York).....	483.53
Cash.....	240,565.45
	<u>497,538.95</u>

4,868,649.86

LIABILITIES

Endowment

General Funds.....	1,796,938.23
Natural Science Fund.....	500,000.00
Swiss Committee Fund.....	8,017.26
Profit on Sale of Securities..	146,905.31
	<u>2,451,860.80</u>

Plant

Funds for Completed Buildings.	1,503,432.61
General Funds.....	65,592.44
Land Funds.....	146,419.52
Equipment Funds.....	76,133.04
Special Funds.....	65,978.15
Income on Investments.....	61,694.35
	<u>1,919,250.11</u>

Current Liabilities

Accounts Payable.....	12,901.47
Managers' Current Funds & Income	78,668.79
Income deferred.....	66,032.97
Annuity Insurance.....	7,877.82
Faculty Reserve Funds.....	42,665.24
Rehabilitation Funds.....	141,745.83
Reserve Natural Sciences.....	4,363.17
Hawaii Special Fund.....	5,000.00
Current Scholarships.....	1,697.94
Emergency Fund.....	8,312.10
Student Alumni Fund.....	26,758.82
McLean Fund.....	62,757.44
Suspense Credits.....	11,996.47
Harvard-Yenching Agency Credit.	17,775.82
Surplus.....	8,985.07
	<u>497,538.95</u>
	<u>4,868,649.86</u>

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REPORT OF THE TREASURERYENCHING COLLEGE FOR WOMENJUNE 30, 1948

The work on the home campus at Peiping was carried on through 1947-48 without serious interruption. The distracting influences of drastic inflation could not be avoided but adjustments in salaries helped the staff to carry on through the year.

Activities in America consisted of participating with the United Board for Christian Colleges in China in a drive to raise funds for all the colleges and a further canvassing of Wellesley Alumnae by the Wellesley-Yenching Committee. Fortnightly letters came regularly from China and were distributed to interested friends in U.S.A.

Accompanying this report will be found the following papers:

- (a) Budget Analysis as of June 30, 1948 (Page 5)
- (b) Balance Sheet as of June 30, 1948 (Page 6)

The figures in this report have been verified by our auditors, Messrs. Chambellan, Berger & Welti.

ENDOWMENT SECTION

The funds in this section increased by \$283.57 during 1947-48 to a total of \$172,530.15. Income on the Worswick Memorial Scholarship Fund was the one item of increase (\$346.68) less loss on sale of securities (\$63.11) which left a net increase of \$283.57.

This increase may be reconciled in assets as follows:

Increased Investments with United Board	8,255.99
Less decrease in Chamberlain Investments	<u>14.84</u>
	\$ 8,241.15
Decrease in Cash held July 1, 1947	<u>7,957.58</u>
Net increase	283.57

Income on all endowment funds was \$5,847.04 or 3.43% on funds held at the beginning of the year. This was against \$4,764.20 of the previous year or 2.94% computed on a similar basis.

PLANT SECTION

Building Fund Investment netted a return of \$1,285.87 which was the exact increase registered in the Plant Funds during 1947-48. This was simply added to Plant Cash.

The total Plant Funds June 30, 1948 were \$774,008.93 which may or may not represent a fair value at present.

CURRENT GENERAL SECTION

The results from Current operations within the Budget (Page 5) showed a gain of \$1,682.25. This came about through actually receiving more than anticipated, less increase in the Field Budget.

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The figures showing excess amounts are as follows:

<u>Receipts</u>	<u>Received</u>	<u>Anticipated</u>
Endowment Income	4,555.00	3,700.00
" " Woman's Comm.	857.07	698.00
Presbyterian Board	2,111.25	2,000.00
Income Rohrman Fund	97.00	53.00
Day of Prayer Offering	5,000.00	4,000.00
Income on Scholarship funds	88.29	75.00
	<u>\$12,708.61</u>	<u>\$10,526.00</u>
Excess of receipts over anticipated income		<u>2,182.61</u>
<u>Expenditures</u>	<u>Expended</u>	<u>Budgeted</u>
General Budget	17,544.00	16,500.00
Woman's Committee expense	156.36	700.00
	<u>\$ 17,700.36</u>	<u>\$ 17,200.00</u>
Excess of expenditures over budget:		<u>500.36</u>
Net Surplus		<u>1,682.25</u>
Surplus on receipts		\$2,182.61
Less Excess of		
expenditures		500.36
Net Surplus		<u>\$1,682.25</u>

It will be noted that the actual increase was due to the excess of Endowment Income.

ACCOUNTS PAYABLE

On closing the books June 30, 1948 two unpaid items were carried over into "Accounts Payable" for the credit of the field. They were as follows:

Day of Prayer offering balance	\$1,000.00
Balance in Rohrman income account	44.00
	<u>\$1,044.00</u>

CURRENT SPECIAL SECTION

A brief analysis may be made of several accounts in this section which lists transactions outside of the Current Budget. Within this grouping the following balances are definitely at the command of the field:

Rehabilitation Fund Home Economics	5,882.59
Restoration Fund	635.00
Managers Current Funds	7,500.00
" " " Income	897.08
Emergency Fund	4,117.75
Faculty Reserve	6,723.25
Total field balances	<u>\$25,755.67</u>

The above figures do not show the following received and transmitted to China.

Restoration Funds	\$3,000.00
Miscellaneous Current gifts	1,628.00
	<u>\$4,628.00</u>

Woman's College Surplus

This fund increased during 1947-48 by the addition of investment income and 1946-47 Surplus as follows:

Balance July 1, 1947	\$10,905.48
Surplus 1946-47	242.69
Interest on Savings Bank Accounts	124.81
Balance June 30, 1948	<u>\$11,272.98</u>

The entire fund was deposited in Savings Banks.

Mary Chamberlain Annuity

The transactions within this account handling current receipts and disbursements were as follows:

Overdraft July 1, 1947	(\$517.91)
Income from Investments	70.05
	<u>447.86</u>
Payments to Mary Chamberlain Annuity	100.00
Overdraft June 30, 1948	<u>547.86</u>

The above shows an increase of \$29.95 in the overdraft.

Wellesley-Yenching Fund and Income Account

There was a decrease in the principal and income accounts under this caption as follows:

Balance on hand July 1, 1947	Principal	\$58,277.62
" " " " " "	Income	918.96
Income from Investments		1,156.20
Receipts from donors		11,928.55
		<u>\$72,281.33</u>
Payments:		
Remittances to China	6,000.00	
Paid to Lu Hui Ching	200.00	
" " Emergency Fund	1,500.00	
Promotional Expenses	4,465.17	
Wellesley-Yenching Chair	3,000.00	
		<u>\$15,165.17</u>
Balance June 30, 1948		<u>\$57,116.16</u>

CASH SITUATION

On June 30, 1948 the following cash balances were carried on the Yenching College books:

Endowment	62.62
Plant	3,915.66
Current General	4,741.13
Current Special	29,594.80
	<u>\$38,314.21</u>

In addition to the above cash carried in a checking account at the 21st Street Branch of the Irving Trust Company, balances totaling \$20,558.29 were deposited in various Savings Banks.

RECOMMENDATION

As the surplus of \$1,682.25 was the result of Excess Endowment Income, it is recommended that Accounts Payable be credited with the 1947-48 surplus and the field notified it is available for use.

Respectfully submitted

E. M. McBrier, Treasurer
C. A. Evans, Associate Treasurer
Charles H. Corbett, Asst. Treasurer

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YENCHING COLLEGE FOR WOMEN
ANALYSIS OF BUDGET 1947/48
AS OF JUNE 30, 1948.

Acct. No.	Item	<u>DISBURSEMENTS</u>			<u>GENERAL FUNDS</u>		<u>RECEIPTS</u>		
		Appropriation	Disbursed to June 30	Bal. to be Disbursed	Acct. No.	Item	Budget Estimate	Rec'd. to June 30	Balance Due
31	General Budget....	16,500.00	17,544.00	1,044.00*	131.1	Methodist W.D.C.S.....	1,400.00	1,400.00	-
36.1	Women's Comm. Expense	700.00	156.36	543.64	131.3	Wellesley College.....	3,700.00	3,700.00	-
36	Home Administration	675.00	675.00	-	131.4	Presbyterian Board.....	2,000.00	2,111.25	111.25*
36.4	Promotion.....	775.00	775.00	-	131.5	American Board.....	725.00	725.00	-
	Faculty Reserve...	701.00	701.00	-	136.2	Income on Rohrman Fund...	53.00	97.00	44.00*
					175.5a	Wellesley-Yenching Chair.	3,000.00	3,000.00	-
					136.2	Day of Prayer Offering...	4,000.00	5,000.00	1,000.00*
					137.1	General Endowment Income.	3,700.00	4,555.00	855.00*
					137.2	Women's Comm. Endow. "	698.00	857.07	159.07*
					175.2	Scholarships.....	75.00	88.29	13.29*
		<u>19,351.00</u>	<u>19,851.36</u>	<u>500.36*</u>			<u>19,351.00</u>	<u>21,533.61</u>	<u>2,182.61*</u>
<u>SPECIAL FUNDS</u>									
175.1	Current Needs.....	-	1,628.00	-	175.1	Current Needs	-	1,628.00	-

* Disbursed and Received over amount budgeted.

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BALANCE SHEET

YENCHING COLLEGE FOR WOMEN

June 30, 1948.

<u>ASSETS</u>		<u>LIABILITIES</u>	
<u>Endowment Section</u>		<u>Endowment Section</u>	
Investments with United Board	170,439.46	General Funds	103,238.94
" in Chamberlain Annuity	1,400.22	Scholarship Funds	10,402.18
Cash	<u>62.62</u>	Yenching College Comm. Fund	20,000.00
	171,902.30	Profit on Sale of Securities	33,889.03
		Insurance Fund	3,000.00
		Chamberlain Fund	2,000.00
		Less Loss on Securities	<u>627.85</u> <u>1,372.15</u> 171,902.30
<u>Plant Section</u>		<u>Plant Section</u>	
Completed Buildings	633,980.40	Funds for Completed Buildings	633,980.40
Land and Improvements	31,545.59	General Funds	93,613.54
Building Operations	20,950.30	Special Funds	23,998.25
Equipment and Books	35,798.87	Income Building Fund Investments	<u>22,416.74</u> 774,008.93
Building Fund Investments	47,818.11		
Cash	<u>3,915.66</u> 774,008.93		
<u>Current Assets</u>		<u>Current Liabilities</u>	
Savings Funds Investments	12,161.21	Managers' Funds	7,500.00
Managers' Funds	8,397.08	" Income	<u>897.08</u> 8,397.08
Wellesley-Yenching Investments	50,012.50	Accounts Payable	1,044.00
Cash	<u>34,335.93</u> 104,906.72	Faculty Reserve	6,723.25
		Wellesley-Yenching Fund	55,041.00
		" Income	<u>2,075.16</u> 57,116.16
		Income Deferred	3,861.45
		Emergency Fund	4,117.75
		Scholarship Fund	100.00
		Rehabilitation Fund (Home Economics)	5,882.59
		Restoration Fund	635.00
		Suspense	4,622.07
		Reserve	11,272.98
		Operating Surplus	1,682.25
		Less Chamberlain Overdraft	<u>547.86</u> <u>1,134.39</u> <u>104,906.72</u>
	<u>1,050,817.95</u>		<u>1,050,817.95</u>

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ANNUAL REPORT OF THE TREASURER

PRINCETON-YENCHING FOUNDATION

JUNE 30, 1948

The income of the Foundation for the past year came within \$38.81 of the high mark of 1946-47. The Foundation office, through its several mailings maintained a closer contact with our donors but costs were lower than for the previous year. The continued generous support of our program is most encouraging.

The work of Yenching University in China continued for the second full year after V-J day. The College of Public Affairs reported a strong student body even though one professor was in USA on a scholarship from the United Board for Christian Colleges in China and the Dean of the College spent part of the year in the USA under a grant from the Rockefeller Foundation.

Attached papers as follows are part of this report:

- (a) Trial Balance Sheets as of June 30, 1948 (Pages 4 & 5)
- (b) Balance Sheet as of June 30, 1948 (Page 6)
- (c) Budget Analysis as of June 30, 1948 (Page 7)
- (d) List of Securities as of June 30, 1948 (Page 8)

The figures in this report have been verified by our auditors Messrs. Chambellan, Berger, and Welti.

ENDOWMENT SECTION

Total Endowment funds increased by \$88.26 during 1947-48 because of profit on the sale of General Motors Stock. This increase was reconciled in asset accounts as follows:

Increase in Endowment investments:

Purchase of 50 shs of Texas Co. common stock	900.00
" "150 " " Gulf Oil " "	7,820.01
Interest on Savings accounts	81.27
	<u>\$8,801.28</u>

Less decrease in Endowment investments:

Sale of 100 shs General Motors Common	\$5,275.63	
Withdrawal from savings account	<u>3,356.12</u>	<u>\$8,631.75</u>
		169.53
Less Cash transferred to general account		81.27
Net increase in assets		<u>\$ 88.26</u>

Total income on Endowment Investment for 1947-48 was \$3,598.52 showing a return of 4.44% on funds held at the beginning of the period.

The total of Investment funds in June 30, 1948 was \$86,907.20 as shown on the trial Balance (Pages 4 & 5) and the Balance Sheet (Page 6).

0483

CURRENT INCOME & DISBURSEMENTS

Current receipts and payments and those for 1946-47 are given in the following table. The comparison between budgeted and actual amounts is given in the Budget Analysis Page 7.

<u>Income</u>	<u>1947-48</u>	<u>1946-47</u>	<u>Increase or Decrease</u> *
Alumni and Friends	21,021.85	21,564.25	542.40 *
Princeton Campus Fund	1,900.00	1,661.37	238.63
Lockhart Fund Interest	1,193.47	1,242.63	49.16 *
Endowment Income Unrestricted	1,922.65	1,589.15	333.50
Josephine Sailer Fund	477.60	496.98	19.38 *
	<u>\$26,515.57</u>	<u>\$26,554.38</u>	<u>38.81</u> *
<u>Expenditures</u>			
Field Budget	20,000.00	12,000.00	8,000.00
Promotional: Salaries	1,867.25	1,567.86	299.39
Publicity	2,000.00	2,725.83	725.83 *
Miscellaneous	250.07	244.86	5.21
Endowment Income, Josephine Sailer Fund transferred to Book fund	477.60	496.98	19.38 *
	<u>24,594.92</u>	<u>17,035.53</u>	<u>7,559.39</u>
Excess of Income over Expenditures	<u>1,920.65</u>	<u>9,518.85</u>	<u>7,598.20</u> *
	<u>\$26,515.57</u>	<u>\$26,554.38</u>	<u>38.81</u>

Increase in the Princeton Campus Fund and Endowment Income nearly offset the slight shrinkage of income from other regular sources. Attention is called to the large increase in current appropriation for the field budget.

SPECIAL ACCOUNTS

Several items carried under this caption are worthy of special attention.

Special Investments

During the year 22 shares of Procter and Gamble common stock at a value of \$1,498.75 was added to the \$1,468.75 balance of a year ago making a total of \$2,967.50 on June 30, 1948. This, together with \$19,173.21 absorbed all the cash in the Special Funds plus \$1,724.66 from current funds.

Suspense - Special Fund

This account is still held pending further adjustments with the U.S. Treasury Department, but it increased by \$284.53 from earned income to make a new total of \$7,637.07.

Suspense - Book Fund

The balance of \$2,695.85 at the beginning of the year was increased by income of \$477.60 to a total on June 30, 1948 of \$3,173.45.

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Rehabilitation Fund

Scholarship funds which by order of the board were charged against this Fund reduced the balance on June 30, 1948 to \$400.00.

Reserve Fund

This fund of the Trustees amounting to \$7,988.73 remained unchanged during the year.

Post War Reserve Fund

This fund of \$6,000.00 (June 30, 1947) was reduced materially during the year by (a) \$1,062.20 spent for purchases of equipment in U.S.A. (b) \$3,721.00 transferred to Accounts Payable to cover reported expenditures in China and outstanding orders in U.S.A. The balance on June 30, 1948 was \$1,216.80.

CASH SITUATION

Cash in the various sections of the account books on June 30, 1948 was as follows

	<u>Balance</u>	<u>Overdraft</u>
Endowment Section	2,445.12	
Current General Section	6,979.51	
Current Special Section		1,724.66
Promotional Section	11,439.50	
Current Savings Bank Accounts	19,173.21	
	<u>40,037.34</u>	
	1,724.68	
	<u>\$38,312.68</u>	

The above funds were carried as follows:

Princeton Bank & Trust Company	16,694.35
Banker's Trust Company	320.49
Various Savings Bank Accounts	<u>21,297.84</u>
	<u>\$38,312.68</u>

Respectfully submitted

Henry J. Cochran, Treasurer
C. A. Evans, Assistant Treasurer
Charles H. Corbett, Assistant Treasurer
Lennig Sweet, Assistant Treasurer